

THIRTY-SECOND ANNUAL REPORT

1985-86

**PRESENTED TO THE ANNUAL MEETING OF THE
GENERAL BODY ON THE 19TH OCTOBER, 1986**



**THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI-110002**

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THIRTY-SECOND ANNUAL REPORT

1985-86

I N T R O D U C T I O N

The Institute has completed thirty two years of its existence.

During the year under report, the Institute continued to play an active role in its principal areas of activities viz. training, research, consultancy, case studies, seminars and conferences and publications.

RESEARCH AND CONSULTANCY PROJECTS

The research projects undertaken by the Institute relate to varied areas of administration. During the year, 13 research and consultancy assignments were completed, the details of which are given at Annexure II.

A number of research and consultancy projects commissioned and/or sponsored by various Ministries of the Government of India, public sector undertakings, ICSSR and other agencies are in progress.

TRAINING PROGRAMMES

During the year under report, the Institute conducted the Eleventh Advanced Professional Programme in Public Administration, 17 Management Orientation Programmes, 15 Special Programmes including programmes for IAS Officers, 10 fee-based Management Development programmes and 13 sponsored programmes. The Institute's Centre for Urban Studies organised 8 training programmes on different aspects of Urban Administration. In all, 1496 officers participated in these programmes.

The Advanced Professional Programme in Public Administration, eleventh in the series, successfully concluded on March 31, 1986. Thirty four officers participated in the programme and they successfully completed the programme.

The Panjab University will be conferring M.Phil Degree to the successful post-graduate participants in the programme.

SEMINARS AND CONFERENCES

During the year, four Seminars and one Workshop were conducted as under:

1. Seminar meetings on Administrative Reforms on May 2, 1985 and September 4, 1985;
2. National Seminar on Delinking Degrees from Jobs on November 16, 1985;
3. Seminar on All India Services on January 23, 1986;
4. National Seminar on Collective Violence: Genesis and Response, February 12-14, 1986; and
5. National Workshop on Housing Finance, March 4-5, 1986.

COMMITTEE ON CASE STUDIES

The Committee on Case Studies continued its programme with Prof. M.V. Mathur as Chairman, Dr. P.R. Dubhashi, Director as Project Director and Prof. Jaideep Singh, Professor of Behavioural Sciences as Member-Secretary.

The following case study volumes are under publication:

1. Delivery Systems - Asian Experience - edited by Dr. P.R. Dubhashi and Prof. Jaideep Singh.
2. Case Studies in Public Administration - An Analytical Guide - (Revised edition) by Prof. Jaideep Singh.

PUBLICATIONS

The Indian Journal of Public Administration (Quarterly) continues to gain recognition all over the country and abroad. The subject for the special number brought out in the year 1985 was on 'Administrative Reforms - Revisited'.

Four issues of 'Nagarlok' were brought out during the year, one of them was special number on 'Urban Information System'.

The Institute participated in the Seventh World Book Fair, held from February 7 to 15, 1986 at New Delhi.

The Institute brought out seven other publications. Annexure III gives the list of these publications.

LIBRARY

The Library services were availed of by 3377 persons comprising members of the IIPA, faculty and staff of the Institute, participants of various training programmes and research scholars from academic institutions. At the close of the year, the Library had 1,47,404 volumes.

REGIONAL AND LOCAL BRANCHES

During the year, the local branches at Tirunelveli, Nanded, Ooty, Coimbatore, Salem and Erode were established: With these, the number of regional and local branches at the close of the year stood at 18 and 35 respectively.

Seven regional conferences were held as a prelude to the National Conference at New Delhi on 'National Integration - Role of Administration'. These branches were: Bihar, Jammu & Kashmir, Kerala, Karnataka, Maharashtra, Rajasthan and Tamil Nadu. The Uttar Pradesh Regional Branch organised the Conference in December 1985. The Conference on the theme was also organised by the Nagpur local branch.

A number of regional and local branches were very active during the period under review and strengthened their activities.

A meeting of the Chairmen and office-bearers of the Regional and Local Branches was convened on October 13, 1985 and a number of suggestions were made to activate the branches.

REVIEW COMMITTEE

Mention was made in the Annual Report for 1984-85 about the submission of the Report of the Review Committee which was appointed to review the activities of the Institute.

The Academic Committee, the Standing Committee and the Executive Council of the Institute have considered the recommendations in the Report of the Review Committee and have taken certain decisions in regard to the recommendations made by the Review Committee. It is proposed to take appropriate action on these decisions.

ENDOWMENT FUND

The Endowment Fund which was created for undertaking specific studies and research activities and also towards publication of such studies, and instituting an Annual Endowment Lecture on major theme relating to public administration from the interest accruing from the investment of this Fund stood at Rs. 21.56 lakhs at the close of the year ending March 31, 1986.

ENDOWMENT LECTURE

Shri L.K. Jha, Adviser to the Prime Minister of India on 'Administrative Reforms' delivered the Fourth IIPA Endowment Lecture on 'Economic Administration in India: Retrospect and Prospect' on March 31, 1986.

A. ASSOCIATIONAL ACTIVITIES

A.1 THIRTY FIRST ANNUAL MEETING OF THE GENERAL BODY

The Thirty-first Annual Meeting of the General Body was held on October 13, 1985. Shri R. Venkataraman, Vice President of India and President of the Institute presided over the meeting. Shri S.B. Chavan, then Union Home Minister (now Chief Minister of Maharashtra) and Chairman of the Institute, conducted the proceedings of the Meeting.

The meeting was attended by 196 members.

The house approved the proceedings of the Thirtieth Annual Meeting of the General Body held on the 14th October, 1984, and the Annual Report and the Annual Statement of Accounts for the Year 1984-85. M/s. Thakur Vaidyanath Aiyar & Co. were re-appointed as the Auditors of the Institute for the year 1985-86.

Shri R. Venkataraman, Vice President of India, was elected unanimously as President of the Institute for the year 1985-86.

A.2 THE EXECUTIVE COUNCIL

The Executive Council, in its meeting held on the 13th October, 1985, re-elected unanimously Shri S.B. Chavan, then Union Home Minister, (now Chief Minister of Maharashtra) as Chairman of IIPA for a period of two years. The Council also re-elected Dr. B. Venkatappiah, Shri H.M. Patel and Shri S.L. Khurana as Vice Presidents of the Institute for a period of two years.

The Council co-opted Shri R.K. Trivedi, Dr. V. Subramanian, Prof. R.P. Bambah, Shri R.N. Malhotra, Shri B.G. Deshmukh, Justice S. Ratnavel Pandian, Shri R.N. Haldipur and Prof. K.L. Handa as its members for a period of one year.

The Council also co-opted the Chairmen of (1) Rajasthan (2) Tamil Nadu and (3) Uttar Pradesh Regional Branches as its members for a term of one year.

The Council met four times during the year.

RECONSTITUTION OF COMMITTEES

The Executive Council reconstituted its various committees, the details of which are given in Annexure IV.

A.3 MEMBERSHIP

During the year, 1656 new members were admitted to the Institute (1419 Ordinary, 208 Life, 26 Corporate and 3 Corporate life for 20 years). In addition, 31 Associate members were admitted. 175 ordinary members compounded their subscription for life membership. 13 Corporate members also compounded their subscription for Corporate-Life membership for 20 years. 10 ordinary

members and 2 corporate members resigned. 6 ordinary members and 6 life members expired. The names of 989 ordinary members and 13 corporate members whose subscription fell in arrears for more than two years i.e. since 1983 have been removed from the roll of the Institute, under Rule 35(1) of the Rules of the Institute. The number of members is indicated below:

	1984-85	1985-86
Ordinary	3207	3446
Life	2893	3270
Corporate	216	214
Corporate life for 20 years.	-	16
	-----	-----
	6316	6946
	-----	-----

A.4 TWENTY NINTH ANNUAL CONFERENCE OF THE MEMBERS

The Twenty-ninth Conference of the members of the IIPA was held on October 12, 1985. The theme of the Conference was 'National Integration - Role of Administration.' Dr. B. Venkatappiah, Vice President of the Institute, presided. Shri S.B. Chavan, Chairman of the Institute, delivered the inaugural address. Prof. M.V. Mathur, Vice President of the Institute, chaired the pre-lunch session and Shri V. Karthikeyan, Chairman of the Tamil Nadu Regional Branch, chaired the post-lunch session.

The Conference was attended by more than 250 members. The theme paper of the Conference was contributed by Dr. O.P. Minocha, IIPA, and 21 papers on the subject were contributed by the members of the Institute. In addition, 11 papers were circulated at the Conference.

Seven regional conferences were also held prior to the Annual Conference at Patna (Bihar); Srinagar (Jammu & Kashmir), Trivandrum (Kerala); Bangalore (Karnataka); Bombay (Maharashtra); Jaipur (Rajasthan); and Madras (Tamil Nadu). In addition, the Conference on the theme was organised by the Uttar Pradesh Regional Branch and the Nagpur Local Branch. A report on the discussions held on these Conferences was presented by their respective representatives.

A.5 Essay Competition

The following four subjects were prescribed for the Essay Prize Competition for 1985:

1. Value System in Administration,
2. Public Administration and Environment,
3. Technology and Administrative Modernisation, and
4. Housing for the Poor.

In all, 48 essays were evaluated by the Committee of Judges comprising (1) Shri M. Subramanian, Secretary, Ministry of Agriculture and Cooperation, Government of India, (2) Shri H.U. Bijlani, Consultant, Housing Urban Development of Municipal Affairs, (3) Prof. C.P. Bhambhri, Dean, School of Social Sciences, Jawaharlal Nehru University, and (4) Dr. P.R. Dubhashi, Director.

On the basis of the evaluation made by the Judges, two prizes were awarded to the persons for their essays mentioned below against each:

First prize of Rs. 2000

Not awarded.

Second prize of Rs. 1500

Shri P.S.A. Sundaram, Administrator, Maharashtra Housing and Area Development Authority, Bombay, for his Essay on 'Housing for the Poor'.

Third Prize of Rs. 1000

Dr. Krishna Mohan Mathur, Additional Deputy Inspector General of Police, Central Reserve Police Force, Ajmer, for his Essay on 'Value System in Administration'.

A.6 REGIONAL AND LOCAL BRANCHES

During the year, the local branches at Tirunelveli, Nanded, Ooty, Coimbatore, Salem and Erode were established. With this, the number of regional and local branches at the close of the year stood at 18 and 35 respectively.

A meeting of the Chairmen and Honorary Secretaries of the Regional and Local branches was held on October 13, 1985. Dr. P.R. Dubhashi, Director, presided over the meeting. The following regional/local branches were represented: Andhra Pradesh, Bihar, Jammu and Kashmir, Karnataka, Kerala, Maharashtra, Tamil Nadu, Uttar Pradesh, West Bengal, Budaun, Dindigul, Jabalpur, Madurai, Manipur, Nagpur, Patiala, Pune, Sangli, Sirohi, Solapur, Tirunelveli, Villupu-

ram and Warangal.

The meeting discussed measures to increase the Corporate membership of the Institute. The suggestions with regard to conferring voting rights to corporate members and delegating the power to admit new members were discussed. In pursuance of this, both these suggestions have been placed before the Executive Council of the Institute and are under its consideration. The meeting observed that efforts should be continued to involve visiting international dignitaries to IIPA to address the members of the regional and local branches also as and when they visit those areas. It was also observed that the local branches should be reactivated to enrol more members.

Financial assistance amounting to Rs.1,88,517.50 was paid to the Regional/Local Branches during the year for carrying out their programmes/activities. This amount also included 50 per cent of the subscription of the members of the branches and 50 per cent interest accruing on life membership capital fund.

The activities pursued by the Regional and Local Branches during the year under report are given in Annexure V.

A.7 CONDOLENCES

The Institute mourns the sad demise of the following members:

- | | | |
|-----|--------------------------|--------------------|
| 1.* | Shri V.M. Bhide | May 18, 1985 |
| 2.* | Shri Baleshwar Prasad | June 10, 1985 |
| 3.* | Shri K. Meyyappan | August, 1985 |
| 4.* | Shri P.S. Ravindran Nair | September 10, 1985 |
| 5.* | Shri T.R. Narasimhalu | September 27, 1985 |
| 6. | Shri Y.R. Habib | October 20, 1985 |
| 7. | Shri L.P. Vidyarthi | December 1985 |
| 8. | Shri L. Ramaswamy | January 2, 1986 |
| 9. | Shri S.A. Hegde | |
| 10. | Shri M.S. Barve | |
| 11. | Shri M.M. Singh | |
| 12. | Shri R.C. Prasad | |

B. ACADEMIC ACTIVITIES

B.1 TRAINING

B.1.1 ELEVENTH ADVANCED PROFESSIONAL PROGRAMME IN PUBLIC ADMINISTRATION

The Advanced Professional Programme in Public Administration, eleventh in

 *The General Body in its Annual General Meeting held on October 13, 1985, condoled the sad demise of these members.

the series, began on July 1, 1985 and concluded on March 31, 1986.

Thirty-five officers from 17 different All India and Central Services including 1 foreign participant from Mauritius participated in the programme. The participant from Mauritius left the programme in the middle on health grounds. The break-up of 34 officers is given below:

29 officers deputed by the Ministries/Departments of the Government of India, and

5 officers deputed by the Governments of Madhya Pradesh, Rajasthan, Haryana, Uttar Pradesh and West Bengal.

The programme was inaugurated by Shri K.P. Singh Deo, Minister of State, Ministry of Personnel and Training, Administrative Reforms, Public Grievances and Pension, and Department of Culture, Government of India.

Prof. M.V. Mathur, former Vice-Chancellor, Rajasthan University, Member, Fourth Pay Commission and Vice President, IIPA, delivered the Valedictory Address and distributed the Diplomas to thirty-four successful participants.

Director Dr. P.R. Dubhashi presided over the concluding session.

Since 1975, the Institute has been conducting the 38-week Programme in Public Administration, known as Advanced Professional Programme in Public Administration. The Programme sponsored by the Training Division of the Department of Personnel and Training, Ministry of Personnel and Training, Administrative Reforms, Public Grievances and Pension, Government of India, was intended to train middle and senior level officers of the centre, state and union territories and public sector undertakings. It was designed to promote effective administrative leadership. Its objectives were:

- to promote a critical understanding of the dynamics of interaction between public administration and the social, political and economic environment within which it functions and which it influences, and even seeks to change;
- to evolve an integrated perspective of the different segments of public administration and their underlying policies and practices;
- to enhance the responsiveness to people and develop interpersonal skills;
- to familiarise with the modern tools and techniques to aid decision-making in an increasingly complex environment; and
- to promote the administrative capabilities to formulate appropriate solutions to current problems in the light of organisational needs, environmental pressures and national commitments.

Main elements of the programme, divided into four streams each, consisting of a number of subjects/topics and Faculty-in-charge, are given in Annexure VI.

As part of the programme, the participants conducted studies in selected

villages in districts of Coimbatore (Tamil Nadu), Kulu (Himachal Pradesh), Midnapore (West Bengal), Chandrapur (Maharashtra) and Gurgaon (Haryana). The studies conducted in these villages provided useful first hand knowledge of basic socio-economic conditions of the backward communities (tribes/castes) to the participants. The reports of the village studies by the participants were discussed in a two-day seminar.

There was also a study tour for two weeks to three developing countries namely Malaysia (Kualalumpur), Thailand (Bangkok) and Indonesia (Jakarta). The tour was aimed at providing a comparative view of their economic and administrative systems, as well as gaining some useful insights into some specific development projects underway in these countries. The study tour reports prepared by the participants were discussed in a 2-day seminar.

Before proceeding abroad Mr. Syed Mestattin Bin Abdullah, Councillor and Mr. Mosis Fong Seng Wah, Second Secretary, High Commission of Malaysia discussed aspects of public administration of Malaysia with the participants. A senior officer of the Indonesian Embassy, Mr. Djoham Effendi, also addressed the participants.

A major part of the programme included the preparation of a well documented dissertation on a topic relevant to some current administrative problems chosen by the participants in consultation with the Faculty. About 2 months were exclusively devoted to the task of writing dissertation based on field investigation, theoretical knowledge, research methodology, survey of literature and the analytical skills acquired by the participants in the Programme.

The performance of the participants was evaluated through a rigorous system of examination, term papers, book review, seminar performance, small exercises, evaluation of dissertation and viva-voce.

An intensive viva-voce examination was conducted in which Director Dr. P.R. Dubhashi was assisted by Dr. J.N. Khosla, former Director of IIPA, Prof. S.K. Sharma of the Department of Public Administration, Panjab University and the concerned faculty in the Institute. Some of the External Examiners who had evaluated the dissertations were also present.

The titles of the dissertation submitted by the participants are given in Annexure VII.

Prof. Girish K. Misra directed the programme. Dr. M.K. Narain and Smt. M. Lakshmiswaramma assisted him as Assistant Programme Directors.

Under the Regulations prepared by the Panjab University for the award of Master of Philosophy in Social Sciences to the successful post-graduate participants of the Advanced Professional Programme in Public Administration, a Board of Control for outlining the programme for the year 1985-86 was constituted by the Vice-Chancellor, Panjab University.

As contained in the regulations prepared by the Panjab University for the award of Master of Philosophy in Social Sciences to the successful post-graduate participants of the Advanced Professional Programme in Public Administration, the examination for the M.Phil in Social Sciences at the IIPA was conducted by a

Board of Examiners appointed by the Institute during 1985-86.

Smt. Asha Mehra, Deputy Director (Vigilance), Directorate of Inspection, Income Tax Department was awarded the Late Prof. V.K.N. Menon Prize for having secured the First position among the participants in the programme. The award was in the form of books worth Rs.500/-. Shri S.M. Nasim, Deputy Inspector General of Police, Police Training College, Moradabad and Shri P. Mohandas, Director, Department of Rural Development, Ministry of Agriculture and Rural Development, Government of India were awarded the second and third prizes, respectively of the value of Rs.300/- and Rs.200/- in the form of books.

B.1.2 OTHER TRAINING PROGRAMMES

During the year under review, the Institute organised 17 Management Orientation Programmes and 15 Special Programmes sponsored by the Department of Personnel and Training, Ministry of Personnel and Training, Administrative Reforms, Public Grievances and Pension, Government of India under the Management Development Programme-I and 10 fee-based programmes and 13 programmes sponsored by other organisations under Management Development Programme-II. The Centre for Urban Studies organised 8 programmes.

The Management Orientation Programmes sponsored by the Department of Personnel and Training were meant for:

- (a) Officers of All India Services (IAS, IPS, Indian Forest Service) etc. with at least six years of service;
- (b) Group A (Class I) Officers of Central/State Governments with at least six years of service in the Group;
- (c) Officers of Group B(Class-II) Gazetted Service of Central Government and Officers of the State Civil/Police/Technical Services with at least ten years of service.

In some programmes officers of middle management level employed by Central/State owned public sector undertakings were also admitted.

In pursuance of the Prime Minister's directive to restructure civil service training at all levels so as to develop competence and commitments to the basic value of society, the Department of Personnel & Training decided to organise five special programmes on Policy Analysis for IAS Officers of the rank of Joint Secretary to the Government of India. Two of these programmes were conducted at the Lal Bahadur Shastri National Academy of Administration, Mussoorie and three of them at the Indian Institute of Public Administration.

The Institute organised three special programmes of four-week duration each on Policy Analysis during the year for Super-time scale IAS officers (17-20 years seniority).

The above programmes essentially consisted of two parts. One was concerned with the discussion of the process of public policy formulation and analysis.

The other was concerned with an analysis of specific policies. The analytical and generic discussion was based on presentation made by the faculty/guest faculty.

The Department of Personnel and Training decided that the IIPA may also undertake orientation programmes of one-week each on Policy Planning and Analysis. The one-week programmes have vertical participation i.e. IAS Officers with 3-9 years of service; 10-16 years service; 17 years service and above serving in Super-time scale; Officers drawing Rs.3000/-; and officers drawing Rs.3500/.

In view of the vertical participation these 1-week orientation programmes covered (1) Policy Making (2) Planning (3) Programmes (4) Projects and (5) Suggestions regarding administrative reforms in all the above fields. Such an approach it is hoped would cover the entire vertical spectrum of administration corresponding to vertical participation.

During the year the Institute organised 6 such programmes.

The other special programmes were meant for senior and middle civil servants in the Central Ministries/Departments, State Governments and Public Sector Undertakings.

The Management Development Programme (fee-based programmes) were organised by the Institute on its own. The sponsored programmes were conducted by the Institute either at Delhi or outside Delhi at the request of organisations.

The programmes organised by the Centre for Urban Studies were meant for municipal officers or officers of urban authorities.

The number of participants in these programmes is given below:

Sl. No.	No. of programmes conducted	No. of participants
1. Management Development Programme-I (sponsored by the Department of Personnel and Training)		
(a) Management Orientation Programmes	17	527
(b) Special Programmes including programmes for IAS officers	15	371
2. Management Development Programmes-II (sponsored by the Institute on its own)		
(a) Fee-based Programmes	10	146
(b) Programmes sponsored by other organisations	13	330
3. Centre for Urban Studies	8	122
	63	1496

The details of these training programmes are given at Annexure VIII.

B.2 RESEARCH AND CONSULTANCY

Mention was made in the Annual Report for 1984-85 about grouping of academic faculty in the Institute under ten divisions, keeping in view their interest, experience and expertise. Every member of the faculty could opt for any three divisions. The objectives of the divisions are:

- (a) to prepare annual plan of work in the respective areas of research and training and undertake periodic reviews;
- (b) to discuss, finalise, coordinate and review individual plans of action;
- (c) to act as a forum for academic interaction, intellectual development of its members by organising seminars, special lectures etc.; and
- (d) to coordinate activities with other academic groups and divisions in promoting inter-disciplinary approaches.

Research and consultancy programmes of the Faculty for the year are arranged division-wise to facilitate easy comprehension and are at Annexure II. The membership of the Academic Divisions is given in Annexure IX. The Director is associated with all the Divisions.

CENTRE FOR URBAN STUDIES

The Centre for Urban Studies during the year under review organised eight short-term training programmes for senior officers for Municipal Corporations, Municipalities and Urban Development authorities on subjects such as Management of Municipal Personnel; Solid Wastes Management and Environmental Cleanliness; Management Information Systems in Urban Planning; Vigilance in Urban Authorities; Financing of Integrated Development of Small and Medium Towns; Housing the Urban Poor; Management of Integrated Development of Small and Medium Towns; and Management of Urban Development. 122 participants attended these programmes. Besides these, the Centre for Urban Studies also conducted 3 fee-based programmes on Municipal Budgeting and Financial Control; Urban Project Appraisal; and Valuation and Assessment of Property Taxes which were attended by 41 participants. In addition, the Centre also conducted a Workshop on Housing Finance.

CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION

The Centre for Rural Development Administration conducts research, consultancy, training programmes and discussions in the area of policy, planning and implementation of rural development programmes.

Three training programmes and 4 research studies namely 'Organisational Requirements of Village and Small Scale Industries', 'Implementation Processes in National Rural Employment Programme', 'Marketing Services under IRDP' and 'Interventions and Innovations for Reform in Civil Service' were conducted

during the year in the field of rural development.

The Centre has taken up as many as 9 research studies and they are in progress. These include 'Bench Mark Study of Socio-Economic Conditions and Growth Potential, Drought Districts of West Bengal, Haryana and Jammu and Kashmir', 'Management of Integrated Rural Development Programme in Rajasthan (Alwar District)', 'Systems Evaluation of Milch Cattle Insurance', 'Analysis of Credit Linkages in IRDP', 'Reservations for the Scheduled Castes - A Study conducted in Andhra Pradesh', 'Economic Viability and Organisational Requirements of Lift Irrigation Technologies for Small and marginal farmers in India', 'Evaluation of Economic Condition of Assignees of Ceiling land (Haryana, Karnataka, West Bengal)', 'Decentralisation in Development'; and 'Generating Case Studies on implementation of poverty alleviation programmes.

B.3 CASE STUDIES PROGRAMME

The Committee on Case Studies continued to work with Prof. M.V. Mathur, Ex-Vice-Chancellor, University of Rajasthan, and Member, Fourth Pay Commission, Government of India, as Chairman, Dr. P.R. Dubhashi, Director, as Project Director and Prof. Jaideep Singh, Professor of Behavioural Sciences, as Member-Secretary.

The following case study volumes are under publication:

1. Delivery Systems-Asian Experience edited by Dr. P.R.Dubhashi and Prof. Jaideep Singh.
2. Case Studies in Public Administration - An Analytical Guide (Revised Edition) by Prof. Jaideep Singh.

B.4 SEMINARS AND CONFERENCES

During the year, the Institute organised the following Seminars:

NATIONAL SEMINAR ON DELINKING DEGREES FROM JOBS (November 16, 1985)

The Planning Commission, Government of India, as a coordinating agency dealing with various aspects of Planning including manpower as well as education, had requested the IIPA to initiate a study in this regard so that a status paper could be prepared for consideration in a National Seminar.

Accordingly the Institute had prepared a status paper on "Delinking University Degrees from Jobs - Some Implication" and held a National Seminar on November 16, 1985 at the India International Centre, New Delhi. Prof. S.P. Verma who had conducted a study on the subject presented the status paper on the

theme and the discussion followed.

The Seminar was attended by 18 eminent educationists, administrators and senior faculty members from the Institute. Prof. M.G.K. Menon, Member, Planning Commission presided over the seminar and summed up the discussion at the end.

Director Dr. P.R. Dubhashi gave the opening and the concluding remarks.

Prof. S.P. Verma was the Seminar Coordinator.

NATIONAL SEMINAR ON COLLECTIVE VIOLENCE: GENESIS AND RESPONSE (February 12-14, 1986)

The shape and dimensions of collective violence have assumed considerable significance and importance over the years particularly in the last three decades. The growing trend and manifestation have been a source of concern to all sections of society. With a view to deliberate upon the major forces and factors as also to evolve the effective strategies, the National Seminar on "Collective Violence: Genesis and Response" was organised by the Institute during February 12-14, 1986. The seminar was sponsored by the Indian Council of Social Science Research, New Delhi.

The genesis of this phenomenon may be on various political social, economic, forces and in the process of development, witnessed by Indian society in the last 4 decades. The seminar in its six major sessions discussed broadly the following aspects of the theme of the seminar:

1. Concept and dimensions of collective violence;
2. Caste/Class and collective violence;
3. Inter community collective violence;
4. Policy and Administrative Implications of collective violence;
5. Development and change and collective violence; and
6. Trends in collective violence.

The seminar was inaugurated by Dr. B. Venkatappiah, Vice-President and Chairman, Standing Committee, IIPA.

Shri Arun Nehru, Minister of State for Internal Security in the Ministry of Home Affairs, Government of India, gave the Valedictory Address.

Director Dr. P.R. Dubhashi presided over the inaugural and valedictory sessions.

Ninety five participants representing eminent academics, administrators, mediemen, members of Parliament, members of the Institute faculty and others participated in the deliberations of the seminar.

Prof. K.S. Shukla was the coordinator of the seminar.

SEMINAR ON ALL INDIA SERVICES (January 23, 1986)

The Institute undertook a study on the Role of All India Services in the

context of Centre-State Relations at the request of the Commission on Centre-State Relations, Ministry of Home Affairs, Government of India.

The Research Report on All India Services prepared by Prof. S.R. Maheshwari was discussed in a Seminar on January 23, 1986. Prof. S.R. Maheshwari gave a brief presentation of the report bringing out the salient features of the research study followed by discussion. Prof. M.V. Mathur, Vice-President of the Institute presided over the meeting. Members of the Executive Council, eminent administrators and faculty numbering 15 participated in the seminar.

SEMINAR MEETINGS ON ADMINISTRATIVE REFORMS (2nd May 1985 and 4th September, 1985)

Of late, a great deal of attention is being paid to administrative reforms. It is intended to have a series of discussions on the subject at the IIPA.

To begin with a preliminary discussion was arranged on May 2, 1985. The discussion focussed on:

1. Priorities in Administrative Reforms; and
2. Role of IIPA in Toning up the Administrative System.

Two papers (i) Administrative Reforms in Perspective; and (ii) Role of IIPA in Toning up the Administrative System prepared by Director Dr. P.R. Dubhashi were circulated in advance. The discussion was presided over by Dr. B. Venkatappiah, Chairman of the Standing Committee. Members of the Standing Committee and the Academic Committee and some faculty members of the IIPA numbering 18 participated. Among the various points discussed, the meeting requested the members to send their views and suggestions regarding major aspects of administrative reforms which could be taken up by working groups. The members were also requested to intimate the group which they could like to be associated with.

The Second Seminar meeting (in continuation of earlier meeting held on 2nd May 1985) was held on 4th September, 1985. Members of the Executive Council, Academic Committees and some invitees numbering 25 attended the seminar meeting presided over by Dr. B. Venkatappiah, Chairman, Standing Committee, IIPA.

In response to the request made at the first meeting suggestions were received for the composition of four groups namely (i) ensuring better implementation of development plans and programmes, (ii) civil services reforms (iii) poverty alleviation and (iv) law and order. The preference of the members in regard to their association in these groups as indicated by them were circulated at the meeting.

Before taking up the composition of the groups, there was a discussion on general issues. After discussing the general issues, the meeting suggested that these four groups may hold meetings and discuss common issues as well as specific issues relating to the topics concerned. It was also decided that the

general issues may be related to fundamental structure and changes in basic system, delegation and decentralisation, decision making in government, public sector and simplification of decision making process and organisation structure. The meeting also decided that the convenor of each group may coopt to their group the rest of the faculty members according to their choice.

NATIONAL WORKSHOP ON HOUSING FINANCE (March 4-5, 1986)

The Centre for Urban Studies of the IIPA organised a two-day National Workshop on Housing Finance during March 4-5, 1986.

The major focus was on the institutional intermedisation and other incentives required to stimulate, mobilize and channel larger share of private savings for housing constructions. It was hoped that the workshop would help to collate the different field experiences and strengthen the information for future reform efforts.

The programme schedule of the workshop consisted of three technical sessions viz. (i) Patterns and Determinants of Investment of Housing (ii) Finances and Organisational Aspects in the (existing) Housing Bodies and (iii) Housing Development Bank.

In all, 16 papers on various sub themes were presented and discussed in the above three technical sessions.

The workshop was inaugurated by Prof. Raja J. Chelliah, Member, Planning Commission. Shri Ramesh Chandra, Secretary, Ministry of Urban Development, Government of India presided over the inaugural session.

Prof. P.R. Brahmananda, Visting Professor, Institute of Economic Growth, Delhi University delivered the Valedictory Address.

The participants numbering about 60 including concerned State Secretaries of Housing, Chief Executives of Housing Boards, City Development Authorities, Senior Officers from the Union Ministry of Urban Development, Finance, Planning Commission and representatives from Financial Institutions such as RBI, LIC, UTI, HUDCO, HDFC, Apex Housing Cooperatives, academics from sister institutions such as IIM, Delhi University, JNU, School of Planning and Architecture, Institute of Economic Growth, Development Alternatives, Secretary for Development Societies along with the IIPA faculty participated in the workshop.

B.5 PUBLICATIONS

B.5.1 PERIODICALS

The Institute continued to bring out the following periodicals:

1. Indian Journal of Public Administration (Quarterly)
2. Nagarlok (Quarterly)
3. Documentation in Public Administration (Quarterly)
4. IIPA Newsletter (Monthly)

INDIAN JOURNAL OF PUBLIC ADMINISTRATION

The Institute brought out four issues during 1985 (Volume XXXI) which, taken together ran into 1379 pages. Of these, one was the annual special number on 'Administrative Reforms Revisited'.

Shri T.N. Chaturvedi continued to be the Editor of the IJPA and Shri M.K. Gaur as Assistant Editor.

In all, the four issues contained 74 articles, 29 book reviews, 2 documents, 5 notes and a bibliography in the annual number. Among the contributors, 44 were academics—including 21 from abroad and 17 were administrators.

NAGARLOK

Four issues of Nagarlok were brought out during the year. One of them (October-December, 1985) was a special number on "Urban Information System". The four issues contained 30 articles and 6 book reviews. Among the contributors, 12 were academics and 25 administrators. The four issues together ran into 420 pages.

Director Dr. P.R. Dubhashi continued to be the Editor. Dr. G. Jha continued to function as Assistant Editor.

DOCUMENTATION IN PUBLIC ADMINISTRATION

Four issues of Documentation in Public Administration were published under the joint auspices of the Institute and the Indian Council of Social Science Research.

Shri T.N. Chaturvedi continued to be the Editor and Shri K.P. Phatak, Dy. Librarian as its Assistant Editor.

IIPA NEWSLETTER

Twelve issues of the Monthly Newsletter, covering all important areas of Public Administration of India and abroad were brought out during the year.

Shri T.N. Chaturvedi continued to be the Editor and Shri M.K. Gaur as the Assistant Editor.

B.5.2 OTHER PUBLICATIONS

Seven publications were brought out covering the wide spectrum of public administration. They included results of research, reports of seminars, monographs, case studies as well as collections of articles on various themes published in the past issues of IJPA. The list of publications is at Annexure III.

The IJPA participated in the Seventh World Book Fair during February 7-15, 1986 in New Delhi.

B.6 LIBRARY AND REFERENCE SERVICES

During the year, the Library acquired 2095 volumes. On March 31, 1986, the Library had 1,47,404 volumes of books, public documents, bound periodicals, etc. The number of periodicals on the current list at the close of the year stood at 485 (including 35 for CUS). Thirteen newspapers were made available in the Library during the year.

For the Centre for Urban Studies, the Library added 176 volumes during the year. The number of volumes of the Centre, at the close of the year, stood at 8,911. The Centre's Library received 35 periodicals.

Library facilities were availed of by 3,377 persons including members of IIPA, members of the Faculty and Staff of the Institute, participants of various courses conducted by the Institute, and the research scholars from academic institutions. During the year, 10,984 volumes were loaned out. On inter-library-loan transactions, 414 volumes were loaned out and 63 books were borrowed.

The Library has a separate collection on rural development and allied areas.

The Library continued the clippings of relevant articles and other items from the newspapers being received in the Library. The clippings are arranged subject-wise, equipped with an author index, and are maintained in bound volumes.

During the year, 15 bibliographies and reading lists were compiled for the use of the faculty and members of the Institute.

The Library continued to issue the 'Monthly List of Additions' a weekly current awareness service and 'Documentation in Public Administration'. Four quarterly issues of the Documentation in Public Administration were compiled.

The depository collection on economic development in the developing countries placed in the Library by the Economic Development Institute of the International Bank for Reconstruction and Development continued to be used for reference purposes.

BOOK SELECTION COMMITTEE

The Book Selection Committee for the year consisted of the following members.

1. Prof. A. Datta
2. Prof. K.L. Handa
3. Prof. R.B. Jain
4. Prof. Kuldeep Mathur
5. Shri J.C. Kapur
6. Dr. R.B. Puri
7. Dr. R.K. Tiwari
8. Shri K.P. Phatak (Convener).

B.7 PARTICIPATION IN INTERNATIONAL SEMINARS AND PROGRAMMES

Dr. P.R. Dubhashi, Director, participated in the Conference of the International Association of Schools and Institutes of Administration and the Round Table of the International Institute of Administrative Sciences, held at Tunis (Tunisia) from September 12 to 20, 1985.

Dr. Dubhashi participated in the Eleventh General Assembly and Conference and the 30th Meeting of the Executive Council of the Eastern Regional Organisation for Public Administration (EROPA) held at Bangkok (Thailand) from December 8-14, 1985. The theme of the Conference was 'The Delivery of Services for National Development: Problems, Solutions, Alternatives and Structural Adjustments'.

Dr. Dubhashi chaired one of the three workshop sessions of the conference, which was entitled: 'Delivery of Public Services in Rural Context'. He was also one of the five discussants, representing different countries in a panel on 'Trends and Development in Public Administration in Asia and the Pacific'. He also presented a report on I.I.P.A. as a training centre of EROPA.

Prof. A. Datta was in Zimbabwe for three months from April 15 to July 22, 1985, as visiting consultant. He prepared report for the Zimbabwe Commission of Inquiry into Taxation on 'Zimbabwe: Local Finance and Centre-Local Relations'.

Prof. Datta also attended a international Conference on 'Fiscal Policy and Development' at Paris from November 4-8, 1985. It was organised jointly by the French Ministry of Economy, Finance and Ministry of Cooperation and Development.

Prof. Datta participated in the Indo-French Seminar on Urban Development in Paris during January 20-22, 1986, under the auspices of the Festival of India Organisation. He presented a paper entitled: 'Indian Policies on Urbanisation Development: An Appraisal', at the Seminar.

Prof. Datta also visited Lyon during January 23-24, 1986 to study urban redevelopment projects in that city covering sanitation, recreation along the river Pronmenode, low-income housing, inner city redevelopment and promotion of traditional handicrafts.

Prof. Datta participated in a international workshop on 'Planned Urbanisation in the Hindu Kush-Himalaya Region, organised by the International Centre for Integrated Mountain Development (ICIMD) Kathmandu from March 25-29, 1986.

Prof. Kamta Prasad participated in the Second International Conference on United States Economic Relation at New York from September 30 to October 2, 1985 and presented a paper entitled: 'Allocative Efficiency, Policy Shifts and Trade Flows in the context of Indo-US Trade'. The conference was organised by the Committee on Asian Economic Studies - a International University Programme.

Prof. Prasad also visited the Institute of Public Administration, New York, and held discussions with the President and senior staff. He also delivered several lectures at the invitation of various universities.

Prof. S.N. Sadasivan represented India in the Conference on 'Power and Social Responsibility: Elections in Asia and the Pacific' held in Manila from

February 3-8, 1986 under the joint auspices of the EROPA and the Asia Foundation. He presented a paper on 'Electoral System in India'.

Dr. B.M. Verma participated in the EROPA Eleventh General Assembly and Conference. In the conference workshop on 'The Delivery of Public Services in the Rural Context', held on December 10, 1985, he also presented a paper on 'Agricultural Delivery Service System in India'.

B.8. PERSONNEL MATTERS

Dr. S.S. Singh joined the Institute's Centre for Urban Studies as Reader in Administrative Law on October 1, 1985.

Dr. R.K. Wishwakarma, Senior Research Officer, Intelligence Bureau, Ministry of Home Affairs, joined the Institute's Centre for Urban Studies on deputation as Reader in Urban Studies with effect from January 7, 1986.

Dr. Jaytilak Guha Roy joined the Institute as Lecturer in Criminal Justice Administration on November 1, 1985.

Dr. A.P. Barnabas, Professor of Sociology and Administration was re-employed for a further period of one year ending August 31, 1986.

Prof. Kuldeep Mathur was granted the V.K.R.V. Rao award in Public Administration for 1982 by the Institute of Social and Economic Change, Bangalore.

Shri M.L. Sudan was appointed as Professor of Rural Development Administration with effect from September 5, 1985.

Dr. S.N. Mishra was appointed as Professor of Rural Studies with effect from September 5, 1985.

Dr. Jaideep Singh was promoted as Professor of Behavioural Sciences with effect from March 17, 1986.

Dr. B.R. Sharma was promoted as Reader in Behavioural Sciences with effect from March 17, 1986.

Shri A.S. Nagar and Shri P.K. Sharma were promoted as Deputy Registrar and Assistant Registrar respectively with effect from April 29, 1985.

Shri B.M. Gupta, Lecturer in Computer Application was sanctioned extraordinary leave without pay for a period of one year from June 10, 1985, with permission to join the Central Board of Secondary Education.

Shri Shekhar Singh, Lecturer, was sanctioned extraordinary leave without pay from January 21, 1986 to May 31, 1986 with permission to accept short-term assignment with DANIDA (Danish International Development Agency) and the UNDP (United Nations Development Programme). He has been granted extension of leave without-pay till September 30, 1986, with permission to continue to assist the UNDP.

Miss Sarla B. Rao, Lecturer, resigned from the service of the Institute with effect from June 1, 1985.

Shri V.J. Chandrasekaran, Senior Management Analyst, resigned from the service of the Institute with effect from June 18, 1985.

RESERVATION OF POSTS FOR SCHEDULED CASTE/SCHEDULED TRIBES
OBSERVANCE OF GOVERNMENT OF INDIA ORDER IN RESPECT OF
POSTS UNDER THE CONTROL OF THE IIPA.

One of the conditions attached to the grant given to the Institute by the Department of Personnel and Administrative Reforms is that the Institute will make reservation for scheduled castes/scheduled tribes in the posts/services under its control on the lines indicated by the Government of India.

The Institute has accepted and is following the guidelines laid down by the Government of India in this regard.

B.9. EXTENSION PROGRAMME

Dr. M.R. Brett Crowther, Chairman, National Association for Planning, Law Reforms Zloucester, U.K., delivered two lectures on June 5, and June 6, 1985, on Conservation and Transport System and Indian cities: Today and Tomorrow respectively.

Mrs. Shirley Williams, formerly Minister of Education and Science and at the Home Office, U.K. and currently Consultant on Employment and Technology for the OECD and a member of the Faculty of the International Management Institute at Geneva, Switzerland, delivered a lecture on 'The Relationship Between Civil Servants and Ministers in U.K.' on January 10, 1986 at IIPA.

Shri P. Chidambaram, then Deputy Minister (now Minister of State, Ministry of Personnel and Training, Administrative Reforms, Public Grievances and Pensions, Government of India), presided over the lecture.

FOURTH IIPA ENDOWMENT LECTURE

Shri L.K. Jha, Adviser to the Prime Minister of India on Administrative Reforms delivered the Fourth IIPA Endowment lecture on 'Economic Administration in India: Retrospect and Prospect' on March 31, 1986.

Shri L.P. Singh, Vice President of the Institute, presided over the lecture. Prof. M.V. Mathur proposed a vote of thanks.

C. FINANCES AND ACCOUNTS

During the year under report the Department of Personnel and Training, Ministry of Personnel and Training, Administrative Reforms and Public Grievances and Pensions, Government of India sanctioned a recurring maintenance grant of Rs. 58.98 lakhs which included a grant of Rs. 4.28 lakhs for expenditure incurred during 1984-85 (as against the grant of Rs. 48.40 lakhs in the previous year). In addition a non-recurring grant of Rs. 3.69 lakhs was sanctioned for 'Renovation of New Lecture Hall, Seminar Room etc.' and for 'Audio Visual Aids'. Grant of Rs. 7.50 lakhs was received from the Ministry of Works &

Housing, (now Ministry of Urban Development) Government of India for recurring expenditure of the Centre for Urban Studies. Grants amounting to Rs. 8.36 lakhs were received from the Department of Personnel and Training, Government of India, for the conduct of the Training Programmes as under:

1. Advanced Professional Programme in Public Administration	Rs. 4.43 lakhs
2. Courses under Management Orientation Programme	Rs. 2.40 lakhs
3. Other Special Programmes	Rs. 1.53 lakhs

Total	Rs. 8.36 lakhs

Various sponsoring departments placed at the disposal of the Institute a sum of Rs. 7.14 lakhs for meeting expenditure on the field study and study tour abroad by the participants of the Advanced Professional Programme in Public Administration. Grants from sponsoring agencies for research studies, seminars and conferences amounted to Rs. 8.03 lakhs.

Course fees for various training programmes, other than those mentioned above amounted to Rs. 21.12 lakhs (Rs. 9.54 lakhs in respect of the programmes sponsored by the Institute and Rs. 11.58 lakhs in respect of the programmes sponsored by other agencies). The receipts from membership subscription, consultancy assignments, sale of publication, rents etc. were of the order of Rs. 20.49 lakhs.

The total actual receipts for the year were of the order of Rs. 135.31 lakhs as against Rs. 120.56 lakhs during last year. Net grant to the order of Rs. 0.64 lakhs is due to be received.

The expenditure during the year under report was as per details given below:

1. Establishment (including TA)	Rs. 44.36 lakhs
2. Library	Rs. 2.40 lakhs
3. Publications	Rs. 4.67 lakhs
4. Maintenance of building, rents, rates and taxes and water and electricity charges	Rs. 9.91 lakhs
5. Office Expenses	Rs. 5.00 lakhs
6. Services and Supplies, furniture and fixture and office equipment, miscellaneous and contingencies.	Rs. 2.31 lakhs
7. Renovation of new lecture hall, seminar rooms etc.	Rs. 2.21 lakhs

	Rs. 70.86 lakhs

The expenses on the Centre for Rural Development Administration amounted to Rs. 5.42 lakhs and that on Centre for Urban Studies amounted to Rs. 8.31 lakhs besides Rs. 0.17 lakhs for publication of Nagarlok.

On the training side, the expenditure on Advanced Professional Programme in Public Administration sponsored by the Department of Personnel and Training, Government of India amounted to Rs. 4.46 lakhs, on Courses under Management Orientation Programme Rs. 2.46 lakhs and on fee based and other sponsored Training Programmes Rs. 9.65 lakhs.

Adding to this, the expenditure under Study Tour abroad by APPPA participants (Rs. 8.98 lakhs including Rs.1.87 lakhs in respect of last year's programme), expenditure on consultancy assignments, research projects and seminars etc. (Rs. 11.73 lakhs) grants to the Branches (Rs. 1.89 lakhs) and advances to employees for house building, conveyance and festival (Rs. 3.51 lakhs) and the excess expenditure of Rs. 6.28 lakhs carried forward from previous year, the total expenditure during the year amounted to Rs. 133.72 lakhs as against the total expenditure of Rs. 122.49 lakhs during the preceding year. Net grants of Rs. 2.23 lakhs for research projects have been carried forward for utilisation during the next year.

Audited Statement of Accounts in detail is appended to this report (Annexure XI). M/s. Thakur Vaidyanath Aiyer and Co., audited the accounts of the Institute for the year under report.

D. ACKNOWLEDGEMENTS

We are grateful to Shri R. Venkataraman, the President of the Institute, Shri S.B. Chavan, Chairman of the Institute, and Dr. B. Venkatappiah, Chairman, Standing Committee, for their continued support and guidance in various matters of the Institute.

We place on record our sincere thanks to the Government of India, various Ministries and Departments for supporting the activities of the Institute. We are thankful, in particular, to the Ministry of Personnel & Training, Government of India for providing us recurring annual grant-in-aid and for the assistance to the Institute's training programmes.

We are grateful to the Advisory Committee of the Institute's Centre for Urban Studies and the Ministry of Urban Development for their interest and financial support for the sustenance of the Centre for Urban Studies.

Our thanks are due to various State Governments, for their kind support to the Institute's training, research and consultancy programmes. We are also thankful to various public sector undertakings and Government agencies for assigning to us training programmes for their officers and consultancy and research projects.

We are grateful to the Indian Council of Social Science Research for their continued support in our research programmes.

Our thanks are also due to our members for their kind support and cooperation. We are grateful to our Regional and Local branches who have continued to take great interest in strengthening the activities of the branches.

We are thankful to several people in various walks of life, institutions and organisations for their help and valuable advice in various matters and for their active participation in the Institute's programmes.

We also place on record our appreciation of the contribution by Faculty and staff members to the Institute's activities, and look forward to their continued endeavour with the same zeal and dedication.

ANNEXURES

ANNEXURE I

**ACADEMIC CONTRIBUTIONS AND OTHER ACTIVITIES
OF THE IIPA FACULTY**

BOOKS

- | | |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DUBHASHI, P.R. | Administrative Reforms published by B.R. Publishing Corporation, Delhi |
| KABRA K.N. | <p>Black Money (Co. author), India International Centre, New Delhi, 1985</p> <p>Chapter on "Autonomy and Accountability in the Public Sector in India" in The Why, What and Whither of the Public Sector Enterprise (Ed. M. Adisesiah) Lancer International, New Delhi, 1985</p> <p>Chapter on "Undevelopment Decades" in United Nations and India, Indian Council of World Affairs, New Delhi, 1985</p> |
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- KABRA, K.N. Budget-Arithmetic and Vision, **The Economic Scene**, April 1985
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- SINGH, S.S. Kesari, U.P.D. Lectures on Administrative Law, **Indian Journal of Public Administration**, October-December, 1985
- SUDAN, M.L. Planning for Poverty Alleviation, 1985, Kamta Prasad, **Indian Journal of Public Administration**, Vol. XXXI, NO.2, April-June, 1985
- VERMA, S.P. The Legislative Process in Development (ed. R.B. Jain) in the **Indian Journal of Political Science** Vol. XLVI (April-June 1985)

SEMINARS AND CONFERENCES

- DUBHASHI, P.R. Delivered Dr. D.R. Gadgil Memorial Lecture - 1985 at Waranagar, Maharashtra on May 7, 1985 on 'Rural Development through Cooperatives' Organised by Maharashtra Rajya Sahakari Sangh, Maryadit, Pune

Gave keynote address at the Seminar on "Rural Development Administration: Alternative Approaches" at IIPA Pune Branch on May 29, 1985

Participated in the Conference of International Association of Schools & Institutes of Administration and Round Table of the International Institute of Administrative Sciences held at Tunis, September 12-20, 1985

Delivered 5th Ziauddin Khan Memorial Lecture at University of Rajasthan, Jaipur on 'Administrative Reforms: The Current Context' on September 30, 1985

Delivered Janambhoomi Press Trust Endowment Lecture for 1985 on December 3-4, 1985 at Bangalore on 'Administrative Response to Citizens'

Participated in the 11th General Assembly of the Eastern Regional Organisation for Public Administration and 30th meeting of the EROPA Executive Council at Bangkok, December 8-14, 1985. The theme of the Conference was 'Delivery of Services for National Development: Problem,

Solutions, Alternatives and Structural Adjustments. Chaired one of three workshop sessions of the Conference on 'Delivery of Public Services in Rural Context'

Participated in the South Asian Conference on 'Reforms in Civil Service' organised by UN Asian Pacific Development Centre, Ministry of Personnel, Training & Public Grievances' on January 13-17, 1986 - presented the country paper from India on 'Reforms in Civil Service'.

BARNABAS, A.P.

Seminar on 'Cultural Conflicts in Relation to Human Deprivation' organised by the Society for International Development and IAMR, April 20-21, 1985. Paper presented 'Development Policies and Human Deprivation'

CHANDRA, S.KOHLI

National Seminar on 'Collective Violence: Genesis and Response' organised by IIPA and sponsored by ICSSR, New Delhi, February 12-14, 1986. Paper presented: Policy and Administrative Implementation of Collective Violence

DATTA, A.

Workshop on Urban Finance organised by the National Institute of Public Finance and Policy, New Delhi, May 6-8, 1985. Paper presented: Financing of Urban Development Schemes: Problems and Prospects

Seminar on Decentralisation of Power-Karnataka Model, organised by the Institute of Social Sciences, New Delhi, October 26-27, 1985. Paper presented: Fiscal Dimensions of Local Government Reform in Karnataka

Conference on Fiscal Policy and Development, organised by French Ministry of Economy, Finance and the Budget, and the Ministry of Cooperation and Development, Paris, November 4-8, 1985; Paper presented: Reforming Local Fiscal Apartheid in Zimbabwe.

Seminar on Urban Development, organised by the Association Dialogue Entre les Cultures, Paris, January 2-22, 1986; Paper presented: Indian Policies on Urbanisation and Urban Development: An Appraisal

Symposium on South Asian Urban Experience organised by the Jawaharlal Nehru University, New Delhi, February 22-22, 1986; Paper presented: Development of Secondary Cities in India: The Policy Implementation, Nexus

Workshop on Planned Urbanisation in the Hindu Kush Himalayan Region, organised by the International Centre for Integrated Mountain Development, Kathmandu, March 26-29, 1986; Paper presented: Urban Plan Finance and Local Resource Mobilisation in India.

GOYAL, S.K.

Canada-India Conference on 'The Public Economy', organised by Indo-Canadian Institute/International Development Research Centre Canada, Carleton University, Ottawa, Feb. 24-25, 1986. Paper presented: Public Sector in India

Seminar on Industrialisation and Rural Development organised by ISCUS, Moscow, November 1985. Paper presented: Industrialisation and Rural Development

National Conference on the Role of TNC's in Arms Race and Developing Countries organised by All India Peace and Solidarity Organisation, December 1-3, 1985, Paper Presented: Multinationals and Indian Development

GUPTA, RAKESH

National Workshop on Housing Finance organised by the Indian Institute of Public Administration. New Delhi, March, 3-4, 1986

ITTYERAH, ANIL C

National Convention on Current Economic Policies and Alternatives organised by the Committee on National Convention (Ad-Hoc) Indian Institute of Public Administration, New Delhi, July 22, 1985; Paper presented: Recent Trends in Economic Policy and Planning in India (Key Paper) (Co-authored)

JHA, GANGADHAR

Seminar on Multiplicity of Authorities in Delhi: Its Impact on Citizen's Life of Planned Development organised by Delhi Administration, Ashoka Hotel, New Delhi, February 17-18, 1986. Paper presented: Multiple Action Agency: Coordination of Delhi's Development.

KABRA, K.N.

UGC Faculty Improvement Seminar, Kirorimal College, Delhi University, April 1985; Paper presented India's Development Strategy

Seminar on the Report of the National Institute of Public Finance and Policy on Some Aspects of India's Black Economy organised at the India International Centre, New

Delhi, 9 July 1985; Paper presented: A critique of Some Aspects of Black Economy in India

Current Economic Policies and Alternatives, National Organising Committee for National Convention on Current Economic Policies and Alternatives, Delhi, 30 August-1 September, 1985; Paper presented: Recent Trends in Economic Policy and Planning in India, (Key Paper) Co-author

National Seminar on Delinking of Degrees from Jobs, organised by Indian Institute of Public Administration and Planning Commission; 1986; Paper presented: Delinking of Degrees from Jobs

UGC Institute on Research Methodology organised by Punjab School of Economics, GND University, Amritsar, December 1985. Visiting Professor; Papers presented: (i) India's Black Economy, (ii) Integrated Social Science Approach to Planning in India, (iii) India's Growth Strategy - A Review

Workshop on Supply Management for Public Distribution System organised by National Institute of Rural Development, Hyderabad, 8 January 1986; Paper presented: Public Distribution System - Targeting for the Rural Poor

Impact of IRDP on Rural Poor organised by Hamidia College, Bhopal University, Bhopal; 22-23 March, 1986; Paper presented: Studying the Impact of I.R.D.P.

MAHESHWARI, S.R.

Seminar on Centre-State Relations organised by the P.G. Department of Public Administration, A.N. College, Magadh University, Patna, July 1985. Paper presented: Conflict Resolution in Indian Constitution: A Case for the Inter-State Council

Seminar on Indian National Congress, Department of Political Science, University of Delhi, paper presented: Indian National Congress and India's Public Administration

MALHOTRA, D.D.

Regional Symposium: South Asian Urban Experience organised by Jawaharlal Nehru University, New Delhi, February 20-22, 1986, Paper presented - Policy Issues in Management of Urban Development in India

- MISHRA, S.N. Seminar on Role of Women in National Independence Movement, Maitriya College, Delhi University; December 5-6, 1985
 Electoral Reforms in India, Bhagat Singh College, Delhi University, 4-5 April, 1985
 Improving Transportation in Urban Centre, L.M. Institute of Economic Development and Social Change, Patna, September 6-8, 1985
 Educational Reforms in India, Magadh University, Bodh Gaya, Gaya College, Gaya, September 16-17, 1985
- MISRA, G.K. Regional Science Seminar organised by Regional Science Association, Kharagpur, August 1985; Paper presented: Role of Commercial Banks in Rural Development
 National Association of Geographers of India, organised by NAGI, New Delhi at Varanasi, December 26-28, 1985, Paper presented: Environmental Policies in India
- MUKHOPADHYAY, LIPI International Dance Conference organised by University of Toronto, Toronto, June 1985. Paper presented: A Modern Psychological Analysis of Rasa and Bhava
 Conference of International Communication Association organised by International Communication Association, Hawaii, U.S.A. 23-27 May 1985. Paper presented: Women in Traditional Media
- NARAIN, M.K. Urbanisation in the face of Families, Vigyan Bhavan, New Delhi, December 3-4, 1985
 All India Council of Local Self Government, organised by the Ministry of Urban Development, Government of India, Vigyan Bhavan, October 9-10, 1985
- PRASAD, KAMTA Seminar on Poverty Alleviation - Policy Options organised by the Government of India Department of Rural Development, New Delhi, August 26, 1985. Paper presented: How to make Poverty Alleviation Policies More Effective
 Second Conference on United States - Asia Economic Relations organised by Committee on Asian Economic Studies - An Inter-University Programme in USA, New York, September 30-October 2, 1985. Paper presented: Allocation

Efficiency, Policy Shifts and Trade Flows in the Context of Indo-US Trade

Special Invited Seminar organised by Rutgers University, USA, New Jersey; October 8, 1985, Paper presented: Planning for Poverty Alleviation

Special Invited Seminar organised by Pittsburg University, USA, October 9, 1985. Paper presented: Modernisation of Indian Agriculture

Special Invited Lecture organised by Montclair State College, New Jersey, USA, October 7, 1985. Paper presented: Planning in a Mixed Economy

Special Invited Lecture organised by State University of New York, Binghamton (USA) October 11, 1985. Paper presented: Managing Planning Systems in India

All India Seminar on Problems of Regional Planning organised by University of Jodhpur, Jodhpur, October 22-24, 1985. Paper presented: A Critical Analysis of Policies for Balanced Regional Development in India

National Seminar on Rural Development as a Profession organised by National Institute of Rural Development, Hyderabad, December 5-6, 1985. Paper presented: Presidential Address and Paper presented on Rural Development Administration of the IIPA.

Seminar on Alternatives in Rural Development organised by South Gujarat University, Surat, February 15-17, 1986. Paper presented: A suggested strategy for Alleviation of Rural Poverty.

Symposium on Evolving Criteria for Improved Planning and Management of Irrigation Systems organised by Central Board of Irrigation and Power, Government of India, New Delhi, February 27-28, 1986. Paper presented: An Analysis of Socio-Economic Criteria for Better Planning of Irrigation Projects in India.

Seminar on Issues in Development Administration organised by Institute of Management in Government, Trivandrum,

March 2-4, 1986. Paper presented: Planning for Poverty Alleviation - Experience and Lessons.

ROY, JAYTILAK G.

Police and the Public, XI Annual Conference of the Indian Society of Criminology, Dharwar, Karnataka, 1 March, 1986; Paper Presented: Police and Weaker Sections in Changing India.

Transfer of Scientific Technology for Tribal Development, organised by Nikhil Bharat Banabasi Panchayat under the auspices of Ministry of Youth Welfare, Government of India at Jhargram (West Bengal). March 23, 1986; Paper presented: Developmental Exercises and Tribal Problems in India: Some Emerging Issues.

SADASIVAN, S.N.

Conference on Power and Social Responsibility: Elections in Asia and the Pacific organised by EROPA, Manila, from February 2-6, 1986. Paper presented: Electoral System in India.

National Seminar on Delinking University Degrees from Jobs organised by Planning Commission in conjunction with the IIPA, November 16, 1985.

SARMA, K.S.R.N.

Coordinated the National Workshop on HOusing Finance at Indian Institute of Public Administration, New Delhi, March 4-5, 1986. Paper presented: Housing Finance - Some Key Issues (theme paper)

Participated in Workshop on Urban Finance organised by National Institute of Public Finance and Policy, New Delhi, May 6-8, 1985. Prepared and presented the Discus-sant's note for the Technical session on Financing Urban Services Tax vs. Charge

Participated in Xth Annual Conference of the Indian Public Administration Association organised at Andhra University, Waltair from November 29 - December 1, 1985. Paper presented: Financing Urban Services - Municipal Government vs. Specialist Agency. Also acted as Rapporteur for the panel on Charter for Local self-government and presented the panel report in the plenary session

Participated in Workshop on "Some Issues - Delhi 2001" organised by DDA at the Vigyan Bhavan, January 28-29,

SH

SIN

1986. Paper presented: Financing Delhi's Master Plan, 1981-2001 A.D.

UKLA, K.S.

Seminar Coordinator of the National Seminar on Collective Violence: Genesis and Response organised by Indian Institute of Public Administration, New Delhi, February 12-14, 1986.

Resource person at All India Short Term Institute on Curriculum Development for Criminology Course in India, organised by University of Madras, Department of Criminology, December 5-9, 1985.

International Conference on Families in the Wake of Urbanisation, organised by the Internal Union of Family organisations, Paris, held at Vigyan Bhavan, New Delhi, December 2-5, 1985. Paper presented: Child in Urban Setting - Social Psychological Pressures.

National and Regional Conference on Drug Abuses organised by International Union of Family Organisations and AIIMS held at the India International Centre, New Delhi, December 9-11, 1985. Paper presented - Crime and Drug Legislation.

XV Annual Conference of Indian Society of Criminology held at University of Dharwad between February 28-March 2, 1986. Prepared Working Paper on Youth and Crime - A Paradox in Social Reality.

Attended an All India Seminar on Role of the Police in a Changing Society organised by the Indian Institute of Management, Calcutta, November 2-3, 1985.

Attended and acted as Panelist in Panel 8 of the Seminar on National Goals and Mass Media Communication organised by the Indian Academy of Social Science, September 19-21, 1985.

GH, SHEKHAR

National Convention on Current Economic Policy and the Alternatives, New Delhi, 31 August - 1st September, 1985. Paper presented: Ecology and Development: Some Policy Issues.

SWARUP, KANTI

Convention of Operations Research Society of India, Jamshedpur; Chaired sessions on Mathematical Programming and Inventory Management. Delivered incoming President speech

THYAGARAJAN, M.

Seminar on 2001, Training for Transformation - Tasks Ahead, organised by Indian Society for Training and Development, Trivandrum, January 16-18, 1986. Paper presented Successful Project Management - Need for Personnel Training.

VERMA, B.M.

Participated in the EROPA Workshop in Pattaya (Thailand) July 1985. Paper presented: Agricultural Delivery Service System in India.

Participated in EROPA XI General Assembly and Conference on Delivery of Public Services in National Development Problem, Alternative, Solutions and Structural Adjustments, organised by National Institute of Development Administration, Bangkok (Thailand), December, 1985.

VERMA, S.P.

Presented a Status paper on Delinking University Degrees from Jobs - some implications at a National Seminar co-sponsored by the Planning Commission on 16th November, 1985.

Presented a paper on the Genesis of Parliamentary Government in India at a U.G.C. sponsored Seminar on Parliamentary Democracy in India held at the Kakatiya University, Warangal, March 8-9, 1986

Delivered Dr. M.P. Sharma Memorial Lecture on New Educational Policy at the Sixth M.P. State Policitical Science Conference held at Rewa (M.P.), March 1-3, 1986

WISHWAKARMA, R.K.

First Regional Symposium: A South Asian Urban Experience organised by the Ministry of Urban Development, Government of India and the Jawaharlal Nehru University, New Delhi at the India International Centre, February 20-22, 1986; Paper presented: IDSMT Programmes: Its Achievement Problems and Constraint.

Workshop on Development of Women and Children in Rural Areas (DWCRA) organised by Panchayat Raj and Community

Development Training Centre, Jabalpur (M.P.) Sponsored by UNICEF, January 27-30, 1986; Paper presented: Components of DWCRA Programme and its Management.

India's Urbanisation: Problems and Policy Issues organised by Department of Business Economics, Rewa University, Rewa, M.P. October 5-6, 1985; Paper presented: Planning for the Poor-with a focus on Urban Basic Services in Madhya Pradesh.

ASSOCIATION WITH COMMITTEES

DUBHASHI, P.R.

Member, Governing Body, National Institute of Bank Management, Pune, 1986-87.

Member, Governing Body, Institute of Marketing and Management, New Delhi, 1986-87.

Member, General Council, Institute of Applied Manpower Research, New Delhi, 1986-87.

Vice-President (Asian Region), International Association of Schools and Institutes of Administration.

Member, Governing Body, Indian Institute of Mass Communication, 1986-87

Member, Planning Board, Goa, Daman & Diu

Member, Executive Council, Haryana Institute of Public Administration, Chandigarh, 1986-87

Member, Committee to draft a Concept Paper for the National Workshop on Panchayati Raj, constituted by the Ministry of Agriculture, Department of Rural Development, Government of India, 1986.

BARNABAS, A.P.

Member, Advisory Committee on Research, Ministry of Social Welfare.

Member, Expert Committee to review Structure and Function of Central Social Welfare Board, Ministry of Human Resource Development, August 1985-March, 1986.

Asia Representative: Executive Committee - International Rural Society Association, 1985-1992.

Convenor, Resource Mobilisation Committee, IX World Congress of Sociology.

Board Member (i) Indian Social Institute (ii) Christian Medical College and Hospital Ludhiana (iii) National Institute of Public Cooperation and Child Development
Member, Commission on International Church Aid, Refugee and World Service & World Council of Churches.

MAHESHWARI, S.R. Member, Board of Studies in Political Science, Meerut University for two years to examine and revise the syllabus for study.

Member, Board of Studies in Political Science and Public Administration, Sri Venkateswara University, Tirupati, for two years to examine and update the syllabus.

MATHUR, KULDEEP Member Secretary, ICSSR Review Committee, 1985-86 to review the activities of the Indian Council of Social Science Research.

MALHOTRA, D.D. Member, Data Bank Advisory Group, Delhi Development Authority (Slum and J.J. Department) since 8.11.1985.

MISHRA, S.N. Member, J.J. Institute of Parliamentary Studies - Advisory Committee.

Member, Research Board - Meerut University, Meerut.

Member, Advisory Committee, Survey Institute, Magadh University, Bodh Gaya.

MUKHOPADHYAY, LIPI Member, Indian Science Congress, Indian Social Science Academy for one year for promoting research in Socio-Psychological Problems through seminars.

NARAIN, M.K. Member, Policy Planning Committee, Town and Country Planning Organisation, Government of India, New Delhi to review the activities of the T.C.P.O.

PRASAD, KAMTA Chairman, Minimum Wages Advisory Board, Government of India, Ministry of Labour.
Member, Advisory Committee for Research and Development for Socio-Economic Aspects of Water Management, Central Board of Irrigation and Power, Government of India.

Member, Khadi and Village Industries Review Committee, Government of India, Ministry of Industry.

Member, General Body and Executive Committee and Standing Committee on Finance and Appointments of the Council for Advancement of Rural Technology (CART) of the Ministry of Rural Development, Government of India.

Member, Working Group on Agriculture under Indo-Japan Business Cooperation of the Federation of Indian Chambers of Commerce and Industry.

Member, Economic Advisory Council, Government of Uttarpradesh.

Member, Academic Council, Indian School of Mines, Dhanbad.

Member, Board of Studies in Economics, Benaras Hindu University, Varanasi.

ROY, JAYTILAK, G. Member, Executive Council, Indian Society of Criminology, 1986.

SACHDEVA, R.K. Member, Committee on Information Systems, International Federation for Information Processing, for International Cooperation in the field of Information System.
Member, Steering Committee, Computerisation of Government Accounts since 1981 for Monitoring of Computerisation Programmes.
Member, Management and Productivity Sectional Committee, Indian Standards Institute since 1985 for preparation of Standards.

SADASIVAN, S.N. Member, Sub-Committee on Training, Khadi and Village Industries Commission.

SHUKLA, K.S. G.B. Pant Award Committee for the Selection of Books in Hindi in the area of Criminology and Police Administration of the Ministry of Home Affairs, Government of India
Chairman Session 5 on Crime and Crime Control in India of RC-29, Deviance and Social Control of the XIth World Congress of Sociology.

SINGH, JAIDEEP Member, Review Committee on Case Studies, National Institute of Health and Family Welfare, October 24 to 26, 1985.
Member, Executive Committee, Society for International Development, Delhi, Chapter, 1982-September 1985.

- SINGH, SHEKHAR Member, Advisory Committee, Bombay Natural History Society, 1985-86, to advise on the functioning of the BNHS
- SWARUP, KANTI President of Operations Research Society of India, 1986
- TIWARI, R.K. Member, Committee of Experts for Diploma Course in Rural Development, Indira Gandhi National Open University, New Delhi.
- THYAGARAJAN, M. Member, Safety in Construction, Operation and Maintenance of River Valley Projects, Sectional Committee, BDC: 67, I.S.I., New Delhi.
 Member, Cost Analysis and Cost Estimates Sectional Committee, BDC: 63, I.S.I. New Delhi
 Member, Guiding Committee for National Building Code, BDC: 64, I.S.I. New Delhi
 Member, Planning and Organisation at Site Sectional Committee, BDC: 29, ISI, New Delhi.
 Member, Project Management Association, New Delhi.
 Secretary, Project Management Association.
 Member, Search Group of Implementation and Recommendations of the National Workshop on Project Management in Public Sector undertaking formed by the Bureau of Public Enterprises, New Delhi.
 Member, Board of Studies of the Department of Building Engineering and Management, School of Planning and Architecture, New Delhi.
 Member, Academic Committee formulated by Delhi Productivity Council for Evolving a Syllabus for its Correspondence Course on Project Management. New Delhi.
 Member, Syllabus Drafting Committee set up by the Delhi Productivity Council, New Delhi.
 Member, Construction Management Sectional Committee, BDC: 24, Indian Standards Institution to work out and finalise Indian Standards on the Subject.
 Member, Output Standards for Building Industry, Subcommittee, BDC: 29:4, Indian Standard Institution, New Delhi.
 Member, Indian Standard Unified Nomenclature of Labour, DOC:BDC:29 (3557) I.S.I., New Delhi.
- VERMA, S.P. Vice-President, Indian Public Administration Association
 Member, Board of Studies in Public Administration, Punjab University

Member, Board of Studies in Political Science, R.S. University, Raipur
Chairman, Delhi Selection Board (Social Science) for N.T.S, N.C.E.R.T.

WISHWAKARMA, R.K. Member, Town Planning Examination Board 1984-87 - to design Examination Curricula of the Institute of Town Planners, India, take policy decisions in respect of examination and related matters.

CONTRIBUTIONS OF THE LIBRARY STAFF

Mrs. Santosh Bakshi & Mrs. Sunita Gulati Indian National Congress - A Select Bibliography in Indian Journal of Political Science, Vol. XLVI, No.4, October-December, 1985.

Mrs. Santosh Bakshi & Mrs. Sunita Gulati Agriculture and Rural Development: a Select Bibliography in FAO sponsored National Workshop on Training of Agricultural Development Administrators in India, 1986 (conducted by IIPA)

Shri M.P. Nayar Using the army. 'Seminar' No. 308, April 1985.

Shri Devendra Kumar Meditation, 'Seminar' No.311, July, 1985
The Architectural Pollution. 'Seminar' No. 312, August, 1985
Freeing the Media, 'Seminar' No. 319, March, 1986.

Shri A.K. Joshi The Economy, 'Seminar' No. 316, December, 1985.

Shri M.S. Limaye The Hindus and their isms. 'Seminar', No. 313, September, 1985.
The Politics of Change. 'Seminar', No. 315, November, 1985.
The Purdah Culture. 'Seminar', No. 318, February, 1986.

Mrs. Sunita Gulati Administrative Reforms: a select Bibliography in Indian Journal of Public Administration, XXXI, No.3, July-September, 1985.

RESEARCH AND**Completed**

Project	Director

BEHAVIOURAL STUDIES AND PERSONNEL MANAGEMENT DIVISION

- | | |
|-----------------------|-----------------|
| 1. All India Services | S.R. Maheshwari |
|-----------------------|-----------------|

CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION

- | | |
|----------------------------------------------------------------------|-----------------------------|
| 1. Organisational Requirements of Village and Small Scale Industries | S.N. Mishra |
| 2. Marketing Services under IRDP | J.N. Upadhyay |
| 3. Implementation Process in NREP | R.K. Tiwari |
| 4. Interventions and Innovations for Reform in Civil Services | P.R. Dubhashi
B.M. Verma |

II

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
June 1985	December 1985	The National Commission on Centre-State Relations	Research Project: to examine the role of All India Services in the Centre State Relations in India
December 1984	December 1985	IIPA	Research Project: Empirical Study of Alwar District to study the functioning of existing organisations both Government and beneficiaries engaged in expansion of village and small scale industries and to enquire into their future requirements
June 1983	November 1985	Ministry of Rural Development	Research Project
June 1984	February 1986	Department of Rural Development	Research Project
June 1985	January 1986	APDC, Malaysia	Research Project: A Case Study of District Rural Development Agency (DRDA) Ghaziabad, Uttar Pradesh

RESEARCH AND

Completed

Project	Director
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MANAGEMENT SYSTEMS DIVISION

- | | |
|-----------------------------------------------------------------------------------------------------------------------------------------|----------------|
| 1. Development and Management Training
Project-USAID | Ram Prakash |
| 2. Design and Implementation of Computerised
Financial Information System | R.K. Sachdeva |
| 3. Implementation of Network Techniques to
Projects of National Industrial Development
Corporation Ltd., New Delhi | M. Thyagarajan |
| 4. Modernisation of the 100 year old Periyar-
Vaigai Irrigation Project Madurai Public
Works Department, Government of Tamil Nadu | M. Thyagarajan |

PUBLIC POLICY AND PLANNING DIVISION

- | | |
|----------------------------------------------------|--------------------------------|
| 1. Target Group Oriented Pulic Distribution System | K.N. Kabra
Anil C. Ittyerah |
|----------------------------------------------------|--------------------------------|

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
January 1984	August 1985	USAID	Consultancy: Indentification of training needs in the subject matter relating to Ministries/ Department of Health and Family Welfare, Irrigation, Agriculture including ICAR and Forestry, Energy, Environment and Social Welfare
March 1980	March 1986	Government of Gujarat	Consultancy: to advise the State Government in implementing computerised Information System. System implemented successfully
October 1984	November 1985	National Industrial Consultancy Development Corpn. Ltd. New Delhi	
1977-78	1985-86	The Management of Periyar-Vaigai Irrigation Project, Madurai, Public Works Deptt., Govt. of Tamil Nadu	Consultancy
December 1983	March 1986	Ministry of Food and Civil Supplies	Research Project: to analyse factors

Completed

Project	Director
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PUBLIC ENTERPRISES DIVISION

- | | |
|----------------------------------------------------------------------|------------|
| 1. Regulatory Administration of Private
Corporate Sector in India | S.K. Goyal |
|----------------------------------------------------------------------|------------|

CENTRE FOR URBAN STUDIES

- | | |
|--------------------------------------------------------------------------------|---------------|
| 1. Managing Urban Development: Policy Issues in
Urban Services for the Poor | D.D. Malhotra |
|--------------------------------------------------------------------------------|---------------|

SOCIAL WELFARE ADMINISTRATION AND SOCIAL ADMINISTRATION DIVISION

- | | |
|------------------------------------------------------------------------------|---------------|
| 1. State Social Welfare Advisory Board: A Study
of the Field Organisation | A.P. Barnabas |
|------------------------------------------------------------------------------|---------------|

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
			determining access to PDS and study the viability of EPS
Nov. 1980	May 1985	ICSSR	Research Project
May 1985	Sep. 1985	UNICEF	Research Project
Nov. 1984	January 1986	Central Social Welfare Board.	Consultancy

In Progress

Project	Director
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BEHAVIOURAL STUDIES AND PERSONNEL MANAGEMENT DIVISION.

- | | |
|-----------------------------------------------------------------------------------------------------|----------------------------------------------|
| 1. Frustration among Civil Servants - A Study of Reactions to Frustration. | B.R. Sharma |
| 2. Paths to Success - Top Civil Servants in India, 1975 and 1985 | Kuldeep Mathur |
| 3. Organisation of Personnel Administration of Tear Gas Smoke Unit, Tekanpur, Gwalior. | S.P. Verma
O.P. Minocha |
| 4. Patterns of Gilded Crime in India: An Analysis of Offences and offenders beyond the reach of law | R.B. Puri
R.B. Jain
(Delhi University) |

CENTRE FOR URBAN STUDIES

- | | |
|---------------------------------------------------------------------------------------------------------------------------------|-----------------|
| 1. Resettlement Colonies in Delhi - A Socio-Economic Survey. | Girish K. Misra |
| 2. Challenges of Squatters' Settlements in Faridabad (a Ring-town of Delhi): An Assessment of Local Administration's Resources. | Raj Nandy |

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
April 1984	May 1986	IIPA	Research Project: Psychological highlighting of the reactions to frustration with a wide implication in Public Administration.
Nov. 1985	April 1986	IIPA	Research Project
Nov. 1985	September 1986	Ministry of Home Affairs	Consultancy
Nov. 1984	May 1986	ICSSR	Research Project
March 1985	October 1986	CUS, IIPA	Research Project: to study the Socio-Economic conditions in select resettlement Colonies and compare them with the situation prevalent in these colonies 5 years ago.
Feb. 1986	August 1986	CUS, IIPA	Research Project: A field study to ascertain how poorly or well organised is the local agency to meet the challenge of squatters ' settlements.

RESEARCH AND

In Progress

Project	Director
3. The Role of Voluntary Agencies in Urban Development and their Training needs.	M.K. Narain

CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION

1. Management of Integrated Rural Development Programme in Rajasthan (Alwar Distt.)	P.R. Dubhashi M.L. Sudan M. Lakshmiswaramma
2. Decentralisation in Development	P.R. Dubhashi S.N. Mishra
3. Evaluation of Economic Conditions of Assignees of Ceiling land (Haryana, Karnataka, West Bengal)	S.N. Mishra

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
1983	August 1986	IIPA	Research Project: to find out the working area of Voluntary Agencies in Delhi and their training needs.
Nov. 1983	June 1986	Dept. of Rural Development, Govt. of India	Research Project: A Study of the adequacy and effectiveness process of the district and block level in Rajasthan (Alwar District - Revised Draft submitted to Department of Rural Development).
Dec. 1985	December 1986	IIPA	Research Project: Empirical study to examine the existing decentralisation system and to suggest future strategy.
June 1986	Sept. 1987	Ministry of Agri- culture and Rural Development, Govt. of India	Research Project: to evaluate whether the assing - nees of the ceiling land cultivate the land assigned to them or disposed it off. If cultivating whether they have improved their economic conditions.

RESEARCH AND

In Progress

Project	Director
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4. Bench-Mark Study of Socio-Economic Conditions and Growth Potential Drought Districts of West Bengal, Haryana and Jammu and Kashmir Kamta Prasad

5. Economic Viability and Organisational Requirements of Lift Irrigation Technologies for Small and Marginal Farmers in India Kamta Prasad

6. Systems Evaluation of Milch Cattle Insurance S. Saroja

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
Jan. 1982	May 1987	Central Water Commission, Govt. of India	Research Project: The study gives an account of the Socio-Economic problems of the selected states and districts, assesses the impact of rain fall, irrigation development schemes on the economic condition of people and give suggestions for their improvement. Reports submitted to Central Water Commission and Comments awaited.
March 1985	September 1987	Council for Advancement of Rural Technology Govt. of India	Research Project: to examine the economic viabi- lity of lift irrigation scheme using renewable sources of energy for pumping irrigation water to and to find out appropriate organisational structure for the installation and use of the above as well as group based lift irrigation schemes in India.
Sep. 1984	April 1986	Ministry of Rural Development	Research Project: to study the impact of Milch Cattle Insurance schemes on Beneficiaries of Rural Development Programmes and to suggest ways to enhance its

RESEARCH AND

In Progress

Project	Director
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7. Analysis of Credit Linkages in IRDP S. Saroja

8. Reservations of Scheduled Castes - A Study conducted in Andhra Pradesh Sujata Singh

9. Generating Case Studies on implementation of poverty alleviation Programmes Jaideep Singh
R.K. Tiwari

ENVIRONMENTAL STUDIES DIVISION

1. Survey of National Parks and Sanctuaries in India Shekhar Singh
Mrs. D. Variava (Natural)
History Society, Bombay)

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
			effectiveness in UP and Rajasthan.
Dec. 1984	September 1986	NABARD	<p>Research Project:</p> <p>The study is intended to critically evaluate the linkages of Block Development Plans under the Lead Bank scheme. Tumkur and Mysore Distt. of Karnataka, Puri and Ganjam Districts of Orissa and Nadia and Darjeeling of W. Bengal are being covered under the study.</p>
Nov. 1984	December 1986		<p>Research Project:</p> <p>to assess the impact that reservations had made on the Socio-Economic condition of the Scheduled Caste population in rural areas.</p>
September 85	September 1986	Dept. of Rural Development	Case Studies
April 1984	April 1986	Dept. of Forests & Wild Life	<p>Research Project:</p> <p>to report on and analyse the administrative policies and practices regarding protected areas.</p>

RESEARCH AND

In Progress

Project	Director
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PUBLIC ENTERPRISES DIVISION

- | | |
|-------------------------------------------------------------------------------------------|---------------------------------------------------------|
| 1. Management Excellence in Public Enterprises | Ram Prakash |
| 2. The Interdependence of Goods and Services Sector in a Developing Economy. | Anil C. Ittyerah |
| 3. Determining Training Needs for Public enterprises units under the Department of Mines. | O.P. Minocha |
| 4. Comparative Performance of Public Enterprises and Large Private Sector Companies. | S.K. Goyal |
| 5. Growth and Regulation of Foreign Private Capital in India since Independence. | S.K. Goyal |
| 6. The Impact of MNC's on India's Position in the International Division of Labour. | S.K. Goyal (with Prof. Gerd Junne, Univ. of Amsterdam.) |

PUBLIC POLICY AND PLANNING DIVISION

- | | |
|-------------------------------------------|---------------|
| 1. Judicial Policy Formulation in India | Shekhar Singh |
| 2. Delinking Degrees from Government Jobs | S.P. Verma |

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
Nov. 1985	May 1987	Jointly by Bureau of Public Enter- prises and IIPA	Research Project: to identify Management practices which help in excellence of performance.
July 1982	1986	ICSSR	Research Project: The detailed analysis of intersectoral propogation effects
Sept. 1985	Sept. 1986	Dept. of Mines	Consultancy
Jan. 1983	December 1986	SCOPE	Research Project
August 1983	December 1986	Planning Commission Govt. of India	Research Project
October 1984	December 1987	IDPAD	Research Project
1982	December 1986	IIPA	Research Project: to analyse certain aspects of judicial policy on the basis of an empirical study.
May 1985	September 1986	Planning Commission	Research Project

RESEARCH AND

In Progress

Project	Director
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SOCIAL WELFARE ADMINISTRATION AND SOCIAL ADMINISTRATION DIVISION

- | | |
|--------------------------------------------------------------------------------------------------|---------------------------------------|
| 1. Effectiveness of Public Policies and Services in relation to Women Entrepreneurs. | Shanta Kohli Chandra |
| 2. Evaluation of Training Programmes in Public Cooperation of NIPCCD | A.P. Barnabas
Shanta Kohli Chandra |
| 3. Impact of Centrally Sponsored Girl's Hostel Scheme for Scheduled Castes and Scheduled Tribes. | M.K. Narain |
| 4. Administration and Social Development in Kerala | S.N. Sadasivan |
| 5. Ecology and Administration in Kerala | S.N. Sadasivan |
| 6. District Councils in Kerala | S.N. Sadasivan |

CRIMINAL JUSTICE ADMINISTRATION DIVISION

- | | |
|-----------------------------------------------------|---------------------------|
| 1. A Study of the Institution of Lokayukta in India | K.S. Shukla
S.S. Singh |
|-----------------------------------------------------|---------------------------|

INTER-DIVISION PROJECTS

- | | |
|-------------------------------------------------------------------|---------------------------------------------|
| 1. Review of Strength of Officers and Staff in the Railway Board. | P.R. Dubhashi
K.L. Handa
O.P. Minocha |
|-------------------------------------------------------------------|---------------------------------------------|

CONSULTANCY

Year of Initiation	Year of Completion	Funding Agency	Nature of Project
Oct. 1985	October 1986	IIPA	Research Project: Empirical Study.
Feb. 1986	July 1986	NIPCCD	Research Project: Evaluation Study - An All- India Study.
Feb. 1985	September 1986	Ministry of Human Resource Devpt. (Dept. of Education)	Research Project
March 1986	March 1988	IIPA	Research Project
March 1986	March 1988	IIPA	Research Project
March 1986	March 1988	IIPA	Research Project
Jan. 1986	September 1986	IIPA	Research Project: Evaluation cum Exploratory.
March 1982	March 1987	Railway Board	Consultancy: Third Report on six Direc- torates have been completed and submitted during August 1985. Fourth and Fifth Reports are in Progress. Fourth Report on Seven Direc- torates to be completed short- ly.

ANNEXURE III

LIST OF PUBLICATIONS

1. Managing Public Personnel System by S.P. Verma and S.K. Sharma
(Revised and enlarged)
2. Comparative Public Administration by Series Ed. T.N. Chaturvedi & Vol. Eds.
S.P. Verma and S.K. Sharma
3. Developing Small & Medium Towns -- An Evaluation of Administrative
Machinery in a Medium-sized Town by Raj Nandy
4. Regional Cooperation on Critical Issues Confronting the Asia/Pacific Region
by Victor Hao Li
5. Evaluation and Impact of IDSMT Programme by R.K. Wishwakarma, Ajay Prakash
and H.B. Pandey
6. Economic Administration in India - Retrospect & Prospect by L.K. Jha
7. Financing Urban Development in India Ed. by K.S.R.N. Sarma

ANNEXURE IV

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 President of India

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Shri H.M. Patel	Savita Bungalow, Bakrol Road, Vallabh Vidyanagar (Gujarat).
Shri L.P. Singh	20, Poorvi Marg, Vasant Vihar, New Delhi
Dr. B. Venkatappiah	Chairman, Council for Rural & Cooperative Development, IFFCO, 26, Madan House, Nehru Place, New Delhi
Shri M.M.K. Wali	C/o RSEB Guest House, 59, Ring Road, Lajpat Nagar-III, New Delhi.

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Shri M.K. Chaturvedi	President, Board of Revenue, Madhya Pradesh, Gwalior
Shri T.N. Chaturvedi	Comptroller and Auditor General of India, Bahadurshah Zafar Marg, New Delhi
Prof. A. Datta	Indian Institute of Public Administration, New Delhi
Shri B.G. Deshmukh	Cabinet-Secretary, Government of India, New Delhi
Shri R.N. Haldipur	K.T. Apartments, Flat No. 001, No.17, 8th Main Road, Malleswaram, Bangalore
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Prof. K. Kamalanathan	Emeritus Professor, Department of Political Science and Public Administration, S.V. University, Tirupati.
Shri V. Karthikeyan	Chairman, IIPA Tamil Nadu Regional Branch, 41B- Kilpauk Garden Road, Madras
Prof. Shanti Kothari	Former M.P., President, Academy of Applied Politics, New Delhi.
Shri R.N. Malhotra	Governor, Reserve Bank of India, Bombay
Shri B.C.. Mathur	Vice-Chairman, Central Administrative Tribunal, New Delhi.
Shri K.P. Medhekar	Member, Maharashtra Public Service Commission, Bombay

Shri Mohan Mukerji	Chairman, IIPA Rajasthan Regional Branch, SB -- 38 A, Bhawani Singh Road, Bapunagar, Jaipur.
Dr. W.G. Naidu	Executive Secretary, Transactional Analysis Centre for Training (TACT). Training and O.D. Consultant to M.P. Electricals Limited, Bhojraj, E-3/36, Arera Colony, Bhopal.
Justice S. Ratnavel Pandian,	AB 41, 6th Main Road, Anna Nagar, Madras.
Shri S. Ramanathan	Formerly Secretary, Coordination, Cabinet Secretariat, AB-11, Pandara Road, New Delhi
Dr. B.D. Sharma	Commissioner for Scheduled Castes and Scheduled Tribes, New Delhi.
Shri B.P. Singh	Joint Secretary, Ministry of Steel and Mines, Department of Mines, Government of India, New Delhi
Shri M. Subramanian	AB/87 Shahjahan Road, New Delhi
Dr. V. Subramanian	Minister for Housing, Urban Development, Energy, Food and Civil Supplies, Housing, Special Assistance, Slum Improvements, House Repairs and Reconstruction, Environment and Aukaf, Govt. of Maharashtra, Bombay.
Shri T.K.Thanickachalam	2 CIT Colony, 7th Cross Street (West), Shenoy Nagar, Madras.
Shri M. Thyagarajan	Programme Consultant, Indian Institute of Public Administration, New Delhi.
Shri R.K. Trivedi	Governor of Gujarat, Gandhinagar

Director and Member-Secretary

Dr. P.R. Dubhashi

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Co-Ordinators of all Divisions

Course Director, APPPA

Dr. (Smt.) Shanta Kohli Chandra

Shri G. Jha

Shri J.C. Kapur

Dr. R.B. Puri

ANNEXURE V

ACTIVITIES OF BRANCHES

REGIONAL BRANCHES

BIHAR

Chairman Shri K.K. Shrivastava,
 Chief Secretary,
 Government of Bihar,
 Patna

Joint Secretary Dr. J.K.P. Sinha,
 Advocate,
 Patna High Court,
 Patna

Membership Ordinary 115; Life 135; Corporate 5

The branch organised the following programmes/lectures/discussions during the year under report:

Date	Subject	Paper Writer/Discussion by
4.4.85	"Implementation of K.S.V. Raman Report on Institute of Public Administration", Patna University	Prof. S.K. Bose, Pro-Vice-Chancellor, Bihar University, Principal (Retd.) B.N. College, Patna
15.6.85	"Administrative Problems of Lok Sabha Election 1984 with special reference to Bihar".	Prof. N. Sinha, Hony. Secretary Santhal Pargana Branch, Deoghar.
23.8.85	Regional Seminar on "National Integration - Role of Administration"	Paper Writer & Participants: 1. Kapil Deo Singh, President, Lok Dal, Bihar 2. Shri J.N. Sahay,

Date	Subject	Paper Writer/Discussion by
		Advocate & Close Associate of Lok Nayak Jay Prakash Narain.
		3. Dr. J.K.P. Sinha, Advocate Patna High Court, Patna.
		4. Prof. Bishwanath Singh P.G. Dept. Pol.Sc., P.U.
		5. Prof. M. Sinha, S. P. Branch.
		6. Mrs. Veena Sahai, UGC Scholar, Patna University
		7. Shri K.R. Sinha, S.D.O., National Highway, Nawadah.
		8. Mrs. Nutan Sinha, Research Scholar, Patna University.
		9. Shri S.B.K. Sinha, Asstt. Commissioner, Commercial Taxes, Special Circle
		10. Shri Subodh Kant, M.L.A., Hatia, Ranchi, Bihar.
4.9.85	"Inclusion of Bihar IIPA, Regional Branch in the 7th Five Year Plan".	Shri G.R. Patwardhana, IAS, Education Commissioner, Government of Bihar.
22.12.85	"Bihar Needs Administrative Reforms Commission".	Dr. J.K.P. Sinha, Advocate, Patna High Court
30.12.85	"Aspects of Education & Politics in India".	Dr. Bishwanath Prasad, Vice-Chancellor, Ranchi University Ranchi.
22.1.86	"Administrative Problems Indo-Nepal Borders".	Dr. J.K.P. Sinha, Advocate, Patna High Court, Patna.
24.1.86	Caste Factor in General Election in Bihar.	Dr. K.P. Singh, Head of the P.G. Deptt. of Political Science, Magadh University, Patna.
26.1.86	"Centre-State Elections after Independence".	Dr. J.K.P. Sinha, Advocate, Patna High Court, Patna.

Date	Subject	Paper Writer/Discussion by
4.2.86	"The Role of Women in Indian General Election".	Dr. Sarojni Saran, Head of the Deptt. of Pol.Sc. (Retd) P.U., Patna, Magadh Mahila College, Patna.
7.2.86	"Recruitment of Administrators"	Dr. J.K.P. Sinha, Advocate Patna High Court, Patna.
3.3.86	"Public Distribution System in Bihar"	Shri C.M. Jha, IAS, Commissioner Civil Supply & Food Dept. Government of Bihar, Patna.
5.3.86	"Promoting & Providing for the Study of Public Administration in Bihar-the very first Objective of IIPA, New Delhi".	Dr. K.N. Prasad, Vice-Chancellor, Patna University.
25.6.86	"Problems of selection of candidates by Political Parties in Bihar"	Prof. L.N. Sharma, P.G. Dept. Political Science, Patna University.

After completion of the research Project on "Administration of Commercial Tax, Bihar", the following research continued to be carried on by the branch members:-

- | | |
|--------------------------------------------|------------------|
| 1. Finance of State Undertakings in Bihar. | Mrs. Nutan Sinha |
| 2. Entertainment Tax in Bihar. | Prof. N. Sinha |
| 3. Role of Hindi in Administration | Mrs. Veena Sahai |
| 4. Organisation of Government of Bihar | Dr. J.K.P. Sinha |

JAMMU AND KASHMIR

Chairman Shri M. Rahman,
 Managing Director,
 J & K Industries Ltd.,
 Old Secretariat, Srinagar (J&K)

Hony. Secretary Shri V. Aivalli,
 1 H.D.D. Quarter, Sonawar
 Srinagar (J&K)

Membership: Ord. 47; Life 53; Corporate 1

The branch organised a lecture meeting on August 1, 1985. It was addressed by Shri U.Ghosh, Mg. Director, J&K State Road Transport Corporation. Shri M.Rahman, Chairman of the Branch, presided

A lecture meeting was also organised by the Branch on June 25, 1985. Prof. A.M. Raja Ekharish, Head, Deptt. of Pol., Sc., Karnataka University, Dharwad spoke on "The Crisis of Contemporary Indian Political System". Shri V. Aivalli, Hony. Secretary of the Branch, presided.

The branch also organised a Regional Conference on 'National Integration-Role of Administration' on September 7, 1985. Shri S.B. Chavan, then Union Home Minister (now Chief Minister of Maharashtra) inaugurated the Seminar. The theme paper was presented by Dr. O.P. Minocha of IIPA, New Delhi. The valedictory address was given by Dr. P.R. Dubhashi, Director, IIPA.

The Branch also organised a lecture meeting on October 21, 1985, in which Dr. Ashok Khosla, Formerly Director of U.N. Developmental Programme, Member of the L.K. Jha Planning Committee for J&K and presently President of Society for Development, Alternative, spoke on "Environmental Management".

Prof. Ram Prakash of IIPA addressed the members on October 30, 1985. He spoke on "Modern Trends in Management".

Shri M. Rahman, Chairman of the Branch presided over both the meetings.

The branch organised another lecture meeting on December 13, 1985 in which Shri Amar Kapoor, Addl. Inspector General of Police, Home Guard, Civil Defence" spoke on Role of Intelligence in the Formulation of government Policies. Shri V. Aivalli, Hony. Secretary of the branch, presided.

KARNATAKA

Chairman	Shri T.R. Satish Chandran Chief Secretary, Government of Karnataka
Hon. Secretary	Shri A. Ramaswamy, Director of Municipal Administration, Bangalore.
Membership	Ordinary 66; Life 62; Corporate 3

The Branch organised the following lectures and Seminars:

Date	Subject	Name of Speaker
17.5.85	"Excellence in Science"	Prof. C.N.R. Rao
8.7.85	"Mughals Administration	Shri Sethumadhava Rao

Date	Subject	Name of Speaker
	- Theory and Practice"	Pagadi, IAS, (Rtd.).
5.8.85	"Management of Technology for Development"	Shri S.G. Ramachandra
26.9.85	Seminar on "National Integration - Role of Administration"	1. Shri C. Subramaniam, Former Union Minister.
	and	2. Shri Ramakrishna Hedge Chief Minister of Karnataka
	Release of Book	3. Dr. VKRV Rao
	entitled "National Integration - Some Unsolved Issues" written by Prof. VKRV Rao.	4. Shri Ajit Bhattacharjea
		5. Justice M. Rama Jois
		6. Dr. GVK Rao
21.3.86	"Union Budget -- 1986-87"	Dr. G. Thimmaiah, Director, Institute for Social & Economic Change, Bangalore.
	and	
	Release of Book	
	entitled 'Tapedari'	
	written by Shri K.R. Ramachandran, IAS, (Rtd.).	

KERELA

Chirman	Shri G. Bhaskaran Nair, IAS (Retd) Jeevan Deep, Ambalamukku, Trivandrum.
Hony. Secretary	Shri V.U.K. Nambissan, Retd. Addl. Secretary to Government Devi Nivas, Kunnil Road, Jagathy, Trivandrum.
Membership	Ordinary 189; Life 63; Corporate 10

The Branch organised a Seminar on 'Forest and Tribals; Law and Practice'

on April 16, 1985, under the joint auspices of the Kerala Regional Branch, and the Deptt. of Law, Cochin University. Shri T. Madhava Menon, Vice-Chancellor, Kerala Regional Branch, presided over the Seminar.

The Branch also organised a Seminar on 'Automation on Administration' on January 10, 1986. Shri G. Bhaskaran Nair, Chairman of the Branch, presided. Alongwith the Seminar the Branch organised an exhibition of equipments useful for automation in administration. The Exhibition was inaugurated by Smt. Padma Ramachandran, Director, Institute of Management in Government, Trivandrum.

The Branch organised a conference on 'National Integration - Role of Administration' on September 11, 1985 as a prelude to the National Members' Annual Conference. The conference was inaugurated by Shri P. Ramachandran, Governor of Kerala.

A special talk on 'Science and Technology Resolution' was arranged by the Branch on August 19, 1985. Dr. P.K. Gopalakrishnan, Member, State Planning Board, spoke. Shri G. Bhaskaran Nair, Chairman of the Branch, presided.

MAHARASHTRA

Chairman	Shri B.G. Deshmukh, Chief Secretary, Government of Maharashtra.
Hony. Secretary	Shri K.P. Medhekar, Member, Maharashtra Public Service Commission, Bombay.
Membership	Ordinary 230; Life 417; Corporate 48

The branch organised the following programmes during the year:

Date	Subject	Speaker
13.6.85	Presentation of the book "Asking for Trouble" by Prof. Amrik Singh	Shri B.B. Paymaster Retd. Chief Secretary to Government.
29.8.85	Moghul Administration - Theory & Practice	Shri Sethu Madhaorao Pagdi, Historian.
16.9.85	V.T.R. of a press conference during Shri Rajiv Gandhi's visit to the U.S.A	-

Date	Subject	Name of Speaker
21.10.85	The Union Lok-Pal Bill	Shri V.S. Deshpande Lokayukta, Maharashtra.
9.12.85	Presentation of the book "Governor - Sage of Saboteur"	Shri B.B. Paymaster Retd. Chief Secretary to Government
11.12.85	Bill to Facilitate Euthanasia	Shri. S.S. Varde, M.L.C.
30.12.85	Constitutional Protection to Government Servants	Prof. T.K. Tope, Sheriff of Bombay
24.2.86	Bus Transport System, Bombay	Shri G.B. Mitbandar, General Manager, BEST
6.3.86	Verrier Elwin-Mission and Bureaucracy	Shri N.K. Rustomji Retd. Chief Secretary, Government of Assam.

The Branch held a regional conference on 'National Integration - Role of Administration' on September 21, 1985. The conference was inaugurated by the Governor of Maharashtra, Shri Kona Prabhakara Rao. Besides the Chief Secretary to the Government of Maharashtra and Hony. Secretary, Shri K.P. Madhekar, the other participants who took part in the conference were:-

1. Dr. V. Subramanian, Minister for Housing
2. Shri Khushwant Singh, M.P.
3. Shri K.C. Knanna, Resident Editor, Times of India
4. Dr. Ms. Aloo Dastur, Former Member, Minorities Commission
5. Shri Hussain Dalwai, M.P.
6. Shri R.S. Gawai, M.L.C.
7. Prof. S.S Varde, M.L.C.
8. Shri B.B. Paymaster, Former Chief Secretary,
Government of Maharashtra.

The branch published one issue of its Journal the 'Public Administrator'. The theme for the 1985-86 issue was "National Integration - Role of Administration".

The branch carried out the following three studies for Government:-

Subject	Carried out by.
Study of Legislature Questions	Shri S.H. Belawadi Retd. Secretary, Maharashtra Legislative Secretariat
Study of the working of the Chief Secretary's Office	Shri S.S. Gadkari, Executive Jt. Secretary, Maharashtra Regional Branch.
Study of the work of an Accounts Branch in the Public Works Department.	Shri G.R. Donde, Retd. Dy. Secy. to Government.

The branch organised the following training programmes including one for the Sangli Local Branch:

Subject	Faculty	Duration	Participants
PERT/CPM	Shri D.K. Afzulpurkar, Secretary to Government.	1 day	Officers from different depts.
Case Studies	Prof. S.G. Kashikar, Retd. Director, State Institute of Administrative Careers.	1/2 day	-do-
Office Management	Shri S.S. Gadkari (IIPA Maharashtra Regional Branch) Shri V.D. Mahajan Addl. Director Economics & Statistics Shri M.S. Khandalekar (National Productivity Council)	2 days	Officers of the Maharashtra Public Service Commission.
Office Management	Shri S.S. Gadkari (IIPA Maharashtra Regional Branch)	2 days	About 40 officers from the Collectorate and subordinate officers of Sangli.

The branch held an essay competition in which Kum. Nayan Prabha Joshi was awarded the 1st prize of Rs.1,000/-. In all there were 16 valid entries.

The branch continues to maintain library of more than 6,000 books and 25 periodicals.

The branch has completed the draft of a book on "Organisation of the Government of Maharashtra".

RAJASTHAN

Chairman	Shri Mohan Mukerji, SB 38A, Bhawani, Singh Road, Bapu Nagar, Jaipur
Hony. Secretary	Shri M.L. Mehta, Director, H.C.M. State Institute of Public Administration, Jaipur
Membership	Ord. 91; Life 95; Corporate 4

The branch organised a lecture meeting in collaboration with Indian Society for Training and Development, Jaipur Chapter, in which Prof. Ramesh K. Arora, Prof. and Head, Deptt. of Public Administration, University of Rajasthan, spoke of 'Motivation: The Indian Context'.

In collaboration with Social Science Research Centre, University of Rajasthan and other sister organisations, the branch organised on December 23-24, 1985, Seminar on 'Dynamics of India's Development in Social Science Perspective'. It was held in honour of Prof. M.V. Mathur, Member, Fourth Pay Commission and the Vice-President of the Institute.

The inaugural address was delivered by the Governor of Rajasthan, Shri Vasant Rao B. Patil and the key-note address by Prof. R.J. Chelliah, Member, Planning Commission.

Prof. M.V. Mathur presided over the valedictory session and the valedictory address was delivered by Prof. V.K.R.V. Rao, Former Union Education Minister.

Prof. Iqbal Narain, Member-Secretary, ICSSR, directed the programme and Prof. Ramesh K Arora, Professor of Public Administration and Director, Social Sciences Research Centre, was the programme coordinator. Shri P.C. Mathur, Research Associate, Deptt. of Pol. Sc., University of Rajasthan, was the Organising Secretary of the Seminar.

The Seminar was attended by Prof. A. Avasthi, Vice-Chancellor, Jabalpur University, Prof. N.R. Inamdar, Professor and Head, Deptt. of Pol.Sc., and Public Administration, Pune University, Prof. Kuldeep Mathur, IIPA, New Delhi Prof. C.R. Padmanabhan, National Institute of Educational Planning and Adminis-

tration and Shri Rakesh Hooja, Special Secretary, Govt. of Rajasthan.

The branch also organised the regional seminar on 'National Integration and the Administrative System' in October. The report of the seminar was presented during IIPA Members' Annual Conference on October 12, 1985.

The Branch also organised a number of lecture meetings as follows: (1) 'T&V System in Rajasthan' by Dr. R.P. Sharma, Deptt. of Public administration, University of Rajasthan, (2) 'Britain Re-visited' by Shri B. Hooja, Vice-Chairman of the Rajasthan Regional Branch, (3) 'American Personnel Systems' by Dr. V.M. Sinha, Head, Deptt. of Public Administration, University of Rajasthan and (4) 'Public Administration and the Challenges of Future' by Dr. R.B. Jain, Professor of Pol. Sc., University of Delhi, Prof. M.C. Mishra, Visiting Professor of Public Administration, University of Rajasthan, presided over this meeting.

TAMIL NADU

Chairman	Shri V. Karthikeyan, IAS (Retd) 419, Kilpauk Garden Road, Madras
Hony. Secretary	Shri T.K. Thanickachalam 2 CIT, VII Cross street West, Shenoy Nagar, Madras
Membership	Ordinary 218; Life 154; Corporate 4

The Branch organised a Seminar on April 28, 1985 on 'The Preservation of Environmental Purity'. Shri V. Karthikeyan, Chairman of the branch presided.

On August 24, 1985, the Branch in collaboration with the Institute for Techno Economic Studies, Madras, organised a symposium on 'Business Forecasting and Planning with Computers'. Shri V. Karthikeyan, Chairman of the branch, presided.

The branch conducted a Seminar on 'National Integration - Role of Administration' as a prelude to the Members' Annual Conference at New Delhi on September 28, 1985. Shri S.L. Khurana, Governor of Tamil Nadu, inaugurated the Seminar.

A lecture meeting by Shri C.V.R. Panikar, IAS (Retd.) Chairman, State Planning Commission, Madras, was held on November 30, 1985, on 'A Change of Approach to Economic Development'.

On December 8, 1985, a seminar on 'The new Education Policy' was organised by the branch. Shri T.D.S. Sunder Raj, Commissioner and Secretary, Education Deptt., Madras inaugurated the seminar. Shri V. Karthikeyan, Chairman of the branch, delivered the valedictory address.

The branch organised a seminar on 'Laws Relating to Women's Rights' on March 15, 1986. Mr. Justice M.N. Chandurkar, Chief Justice of Tamil Nadu, delivered the valedictory address.

The branch has constituted a number of Sub-Committees to make suggestions on various matters like membership development, training programmes, seminars etc. for consideration of the Executive Council of the Tamil Nadu Regional Branch.

UTTAR PRADESH

Chairman	Shri J.A. Kalyanakrishnan Chief Secretary, Government of Uttar Pradesh
Hony. Secretary	Shri T.N. Dhar, IAS (Retd.) 27-B/5. Lajpat Rai Marg, Lucknow.
Membership	Ord. 222; Life 187; Corporate 16

The branch organised a Regional Seminar 'National Integration Role of Administration' which was also the theme of National seminar held by the IIPA at New Delhi. The Seminar was chaired by the Chief Secretary, Govt. of Uttar Pradesh.

The branch also organised a seminar 'District Administration-Challenges and Opportunities'. The Seminar was inaugurated by the Chief Minister of Uttar Pradesh and presided over by the Revenue Minister.

WEST BENGAL

Chairman	S.V. Krishnan Chief Secretary Govt. of West Bengal, Calcutta
Hony. Secretary	Shri K.K. Naskar Special Secretary, Food and Supplies Deptt., Govt. of West Bengal
Membership	Ordinary 102; Life 110; Corporate 4

The branch in collaboration with A.T.I. organised two seminars one on 'Decentralized Planning in West Bengal' and the other one 'Resource Mobilisation'. Shri S.V. Krishnan, Chief Secretary, Govt. of West Bengal, and Chairman of the Branch, presided over the Seminars.

The branch continues to bring out its quarterly Newsletter.

The research project on the Organisation of the Government of West Bengal is in progress.

Other regional branches are Andhra Pradesh, Assam, Delhi, Goa, Gujarat, Madhya Pradesh, Orissa, Pondicherry and Panjab, Haryana and Chandigarh.

LOCAL BRANCHES

BUDAUN

Chairman	G.P. Verma, Dist. Magistrate, Budaun
Hony. Secretary	Dr. H. Swarup Reader and Head, Pol. Sc., Deptt., N.M.S.N. Dass (P.G.) College, Budaun.
Membership	Ordinary 67; Life 20

The branch organised the following lectures during the year.

Date	Subject	Speaker
29.9.85	Administration and National Integration	Dr. Sidh Nath Misra, Dean, Faculty of Arts, Kanpur, University.
14.2.86	Towards Improving Public Distribution System	Shri N.R. Banerjee Commissioner, Bareilly Dist.
3.2.86	Increasing Supremacy of the Judiciary over Administration	Hon'ble Justice K.S. Verma, Lucknow Branch of the U.P. High Court

The meeting on the 23rd February, 1986 was organised in collaboration with the N.M.S. N. Dass (P.G.) College, Budaun. Dr. G.P. Verma, Chairman of the branch presided.

ERODE

Chairman	Shri Arun Ramanathan Dist. Collector Erode
Hony Secretary	Shri N.S.R. Solomon Raj Personal Asst. to the Collector Erode
Membership	Ord. 32; Life 2; Corporate 1

The branch was inaugurated on November 23, 1985 by Shri V. Karthikeyan, Chairman, of the IIPA Tamil Nadu Regional branch. The Branch proposed to arrange lectures of general interest by eminent persons.

JABALPUR

Chairman	Dr. V.K. Dubey 1595, Napier Town, Jabalpur
Hony. Secretary	Sh. L.S. Tewari 877/9-A, Sai Baba Colony Kamla Nehru Nagar, Jabalpur.
Membership	Ordinary 32; Life 19; Corporate 1

The branch continued its activities by holding regular meetings of the members of the branch. The branch conducted a Seminar/Conference on "The Role of Public Administration in Democracy" on 27th October, 1985.

MADURAI

Chairman	Shri R. Varadarajulu, IAS Collectors Bungalow Madurai
Hony. Secretary	Shri G. Venkidusamy RRD 13, Teachers Colony, Thirunagar, Madurai

Membership Ordinary 161; Life 21; Corporate 1

The branch organised the seminar on "Traffic Administration in Madurai City" on April 7, 1985. Shri K. Bhaskaran, Director, Civil Defence, Madras inaugurated the Seminar. Shri S.T. Kasirajan, Commissioner for Transport, Tamil Nadu, gave the valedictory address.

The branch also organised a Seminar in collaboration with the Madurai District Small Scale Industries Association and Rotary Club of Madurai South, on 'Problems of Small Scale Industries in Madurai Dist' on August 24, 1985. The Seminar was inaugurated by Shri M. Devaraj, Commissioner of Corporation of Madurai.

A lecture meeting was arranged by the branch on August 4, 1985 in which Shri T.N. Nalluswamy, Minister for Housing, Tamil Nadu, spoke on 'Housing Problem in Tamil Nadu'.

The branch organised a lecturer meeting on 'Police and Public' on January 11, 1986. Shri V.R. Lakshminarayan, Director General of Police, Tamil Nadu spoke on the subject.

Shri R. Varadarajulu, Chairman of the Branch, presided.

NANDED

Chairman	Shri A. Rajan, Collector, Nanded
Hony. Secretary	Shri D.V. Kulkarni, Resident Deputy Collector, Collectorate, Nanded
Membership	Ordinary 95; Life 1;

The branch was inaugurated on Feb 16, 1986, by Shri S.B. Chavan, then Union Home Minister (now Chief Minister of Maharashtra)

SANGLI

Chairman	Shri Shivajirao Patil Dist. Collector, Sangli
Hony. Secretary	Shri G.K. Dandekar C/o Dandekar Brothers, Shivaji Nagar, Sangli
Membership	Ordinary 21; Life 5; Corporate 2

The branch organised a seminar on Bank Service and a Government Servants orientation programme by Shri S.S. Gadkari, Joint Executive Secretary, Maharashtra Regional Branch. Shri K.P. Medhekar, Hony. Secretary of the Maharashtra Regional Branch also delivered a talk on 'Police Administration'.

SANTHAL PARGANA

Chairman Shri K.B.S. Srivastava
Dy. Commissioner,
Deoghar

Hony. Secretary Prof. N. Sinha
Nav-Giri Villa,
Bela Bagan,
Deoghar

Membership Ordinary 1; Life 1

The branch held discussions on the following papers:

Date	Subject	Papers written By/Discussion by
10.4.86	Dimensions of Development Administration in India	Paper by Dr. Irkeshwar Prasad Singh, Member, Bihar Public Service Commission
8.6.85	"Impact of Income Tax on Distribution of Income in Developing Countries with special reference to India"	Dr. J.K.P. Sinha
7.9.85	Problems of Deteriorating Education Standard"	Dr. N.K.P. Sinha, Head of the Dept. of Pol. Science, Deoghar College.
2.10.85	Problems of Pilgrims to Baidyanath Dham	Dr. J.K.P. Sinha
30.10.85	"National Integration"	Shri K.R. Sinha, S.D.O., National Highways Mrs. Nutan Sinha, Research Scholar Patna University

Date	Subject	Papers written By/Discussion by
		Mrs. Veena Sahai, U.G.C. Scholar, Patna University Prof. N. Sinha, Belabagan, Deoghar Dr. J.K.P. Sinha
1.12.85	Planning Strategies in India	Discussion paper by Shri K.K. Srivastava, Chief Secretary, Govt of Bihar.
30.3.86	Smriti-Political & Legal System - Its Administration To-day	Discussion paper by Smt. Dr. Prabhavati Sinha, Head, Deptt. of Political Science, Women's College, Patna University.

The research study of the 'Problems of Paharies' continued to be carried on by Shri K.K. Sahaya, Retired Principal, Deoghar College.

The branch is located in the poorest Adivasi area and poor local educated Christians and even non-Christians attend and participate in the meetings.

SHILLONG

Hony. Secretary Dr. C.N. Bhalerao
Professor of Pol.Science
North Eastern Hill University

Membership Ord. 39; Life 15; Corporate 3

The branch organised the following lectures during the year:

27.9.1985	'Administration and Development'	Dr. B.D. Sharma Vice-Chancellor NEHU
24.10.85	'Administrative Reforms'	Shri B.C. Mathur, Vice-Chairman Central Administrative Tribunal
25.10.85	'Relationship between Political Authorities and Bureaucracy'	Prof. R.S. Lyngdoh, Formerly Speaker, Meghalaya Legislative Assembly

The branch has also formulated a research project on 'Municipal Administration in Shillong' for which a study team has been constituted.

SIROHI

Chairman	Smt. Meenakshi Hooja, Collector, Sirohi
Hony. Secretary	Shri M.D. Purohit, Care Dist. Library, Sirohi
Membership	Ord. 1; Life 10.

The branch organised a seminar on 'Strategy to locate human quality in leadership' in November 1985.

SOLAPUR

Chairman	Shri T.C. Benjamin Municipal Commissioner Solapur
Hony. Secretary	Dr. B.A. Katikar, Head, Deptt. of Political Science Walchand College of Arts and Science, Solapur
Membership	Ord. 61; Life 8; Corporate 1

During the year the branch organised two talks by eminent administrators and two discussion meetings. The branch opened a 'guidance centre' for candidates appearing for competitive examinations conducted by U.P.S.C. and M.P.S.C.

TIRUNELVELI

Chairman	Shri V. Ramadoss Collector, Tirunelveli
Hony. Secretary	Shri S. Srinivasan, Joint Director of Agriculture (Retd.) 1-A, High Court Road, Tirunelveli.
Membership	Ordinary 55; Life 7

The branch convenes the meetings of the members once a month.

VALLABH VIDYANAGAR

Chairman	Shri H.M. Patel Savita Bungalow, Bakrol Road, Vallabh Vidyanagar.
Hony. Secretary	Dr. Mahesh Pathak Agro-Economic Research Centre. Sardar Patel University Vallabh Vidyanagar.
Membership	Ord. 11; Life 8; Corporate 4

The branch would be publishing a monograph on the Educational and Industrial Development in and around Vallabh Vidyanagar during the past 30 years.

WARANGAL

Chairman	Prof. V. Bhaskara Rao Head Deptt. of Public Administration Kakatiya University, Warangal
Hony. Secretary	Dr. G. Sreenivas Reddy Deptt. of Public Administration Kakatiya University Warangal
Membership	Ord. 8; Life 57; Corporate 2

The branch organised a meeting of its members on April 7, 1985. It was addressed by Prof. Rajani Kothari, Former Chairman, Indian Council of Social Science Research, New Delhi. He spoke on 'Future of Democracy in India' Prof. V. Bhaskara Rao, Chairman of the branch, presided.

The branch also organised a Symposium on 'Democratisation of University Administration' on July 14, 1985. Prof. V. Bhaskara Rao, Chairman of the Local Branch, presided over the symposium.

A lecture meeting of members was held in which Prof. C. Laxamana, M.P., and Formerly Head of Deptt. of Sociology, Osmania University, spoke on 'Civil Society in China'. Prof. V. Bhaskara Rao, Chairman of the branch, presided.

Other local branches are: Ajmer, Beawar, Belgaum, Baroda, Calicut, Coimbatore, Dharwar, Dindigul, Kolhapur, Manipur-Imphal, Mysore, Nagpur, Ooty, Patiala, Pune, Ranchi, Salem, Tiruchirapalli, Udaipur, Ujjain, Vellore and Villupuram.

ANNEXURE VI

ELEVENTH ADVANCED PROFESSIONAL PROGRAMME IN PUBLIC ADMINISTRATION

MAIN ELEMENTS OF THE PROGRAMME

Stream	Subject/Topic	Faculty-in-Charge
I. DISCIPLINES	(i) Sociology	Prof. K.S. Shukla
	(ii) Economics	
	(a) Micro Economics	Dr. K.L. Chawla
	(b) Macro Economics & Planning Techniques	Prof. Kamta Prasad
	(c) Development Economics	Sh. Anil C. Ittyerah
	(iii) Political Science	Prof. S.P. Verma
	(iv) Public Administration	
	(a) Administrative Theories	Prof. S.R. Maheshwari
	(b) Administrative System	Prof. Kuldeep Mathur
	(v) Psychology & Organisational Behaviour	Prof. Jaideep Singh
II. MULTI-DISCIPLINARY AREAS	(i) Planning & Development	
	(a) General	
	(1) International	Smt. S. Saroja
	(2) Indian	Prof. K.N. Kabra
	(b) Sectoral	
	(1) Rural & Agricultural	Prof. S.N. Mishra
	(2) Industrial	Prof. S.K. Goyal
	(3) Urban & Regional	Prof. Girish K. Misra
	(4) Environmental	Shri Shekhar Singh
	(ii) Policy Analysis	Prof. S.N. Sadasivan
	(iii) Personnel Management	Dr. O.P. Minocha
	(iv) Financial Management	Prof. K.L. Handa
	(v) Quantitative Aids to Decision-making	
	(a) Quantitative Methods	Prof. Kanti Swarup
	(b) Project Management - Network Analysis	Sh. M. Thyagarajan

Stream	Subject/Topic	Faculty-in-Charge
	(c) Computer Appreciation/ Management Information Systems	Shri R.K. Sachdeva
III. APPLIED SOCIAL SCIENCE RESEARCH METHODOLOGY	(i) Survey Research Methods (ii) Statistical Methods (iii) Case Study Methods (iv) Village Study	Prof. Kuldeep Mathur Shri N.C. Ganguli Prof. Jaideep Singh Dr. -J.N. Upadhyay
IV. SEMINARS ON CONTEMPORARY ISSUES	(i) Communalism (ii) Regionalism (iii) Corruption (iv) Social Violence (v) Administrative Reforms (vi) Social Discipline	Prof. S.P. Verma

ANNEXURE VII

TITLES OF THE DISSERTATIONS SUBMITTED BY THE PARTICIPANTS OF THE
ELEVENTH ADVANCED PROFESSIONAL PROGRAMME IN PUBLIC ADMINISTRATION

Sl.No.	Participant	Dissertation
1.	Kumari Ganga Purkuti	Rationalization of Accounting and Auditing Procedures in a Controller's Office
2.	Shri K.C. Bhatti	Cantonment Board Administration - Case Study of Meerut
3.	Shri T.S. Sandhu	Quantity Management of Engineering Goods in Dte. General of Supplies and Disposals
4.	Shri B.C. Mahey	Functions and Organisation of the Central Water Commission
5.	Shri Alok Jain	A Review of the Developments in the Automotives Sector Industry in the 1980's
6.	Shri M.A. Pai	Searches and Seizures: An Appraisal of their Role and Effectiveness in Detecting Tax Evasion
7.	Shri D.K. Bansal	Energy Economics in Railway Traction
8.	Shri A.S. Bal	Study of Organisational and Administrative set-up of GND University, Amritsar
9.	Shri G. Krishnamurthy	Morale - A Study of Non-Gazetted Officers' of an Ordinance Factory
10.	Shri V. Ramnath	Tribal Insurgency and Economic Development in North-East India
11.	Shri D.N. Bhargava	Rural Water Supply and Sanitation
12.	Shri Rochila Saiawi	Role of Statutory Audit in a Welfare State(India)

Sl.No.	Participant	Dissertation
13.	Shri U.K. Sen	Evolution of Customs Tariff and Administration from the days of Bengal Presidency
14.	Mrs. Asha Mehra	Taxation of Capital Gains in India - An Analysis
15.	Shri P. Mohandas	Integrated Area Development Planning under the Drought Prone Areas Programme in Karnataka - A Critical Appraisal
16.	Shri H.L. Aneja	Contract Administration
17.	Lt. Col. S.K. Mangal	Personnel Management - Public Sector with focus on Maruti Udyog Limited
18.	Shri A. Chakrabarti	The Myth and Realities of Autonomy in All India Radio and Doordarshan
19.	Shri P. Thiagarajan	The Sea Food Industry in India: A Critical Appraisal
20.	Shri A.M. Sehgal	Retirement Benefits of Government Servants
21.	Shri N.B. Singh	Taxation System for Religious and Charitable Trusts in India - A Critical Appraisal
22.	Shri Satish Chandra	Prosecution as a Deterrent Against Income Tax Evasion
23.	Shri S.M. Nasim	Muslim Personal Law: Perception and Reality
24.	Shri L. Jeyaseelan	Adjudication by Customs, Excise and Gold Control Appellate Tribunal: A Trend Analysis of Excise Cases
25.	Mrs. Alka Kala	National Textile Policy during the 80's: A Critical Appraisal
26.	Shri Pranab Ray	The Training and Visit System of Agricultural Extension: A Comparative Study

Sl.No.	Participant	Dissertation
27.	Shri Ashok Kumar	Performance of Nationalised Banks - A Critical Appraisal
28.	Shri A.P. Jain	Public Sector, Multinational Corporations and Small Scale Units in Pharmaceutical Industry - A Comparative Study
29.	Shri Pradeep Singh	Delhi Transport Corporation: A Managerial Review
30.	Shri Vishnu Bhagwan	Crop Insurance in India
31.	Shri V.K. Budhraj	Role of Cantonment Boards in Area Development: A Case Study of Pune
32.	Shri B.K. Mohanty	Growth of Communication (P&T) Network in Orissa: 1956-85
33.	Mrs. N.J. Krishna	Role of Government Media in Development Communication
34.	Mrs. Pamela Bhandari	Festival of India: Planning, Organization and Impact Study (Special Focus on Festival of India in Washington)

ANNEXURE

TRAINING

Sl. No.	Name of the Course	No. of Participants
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MANAGEMENT DEVELOPMENT PROGRAMME-I

(Sponsored by the Training Division of the Department of Personnel & Training, Ministry of Personnel & Training, A.R., Public Grievances and Pension, Government of India)

A. MANAGEMENT ORIENTATION PROGRAMMES

1.	First Course on Rural Development (with emphasis on Administrative Aspects)	23
2.	Eighth Course on Computers in Government	35
3.	Eighth Course on Vigilance for Chief Vigilance Officers of Ministries/Departments and Public Sector Undertakings of the Government of India	28
4.	Twenty-third Course on Budgeting and Financial Control	36
5.	Ninth Course on Personnel Management	38
6.	Fifteenth Course on Introduction to Operations Research	22
7.	Fifth Course on Inventory Management and Control	35
8.	Twenty-ninth Course on Administrative Leadership and Behaviour	34
9.	Second Course on Multi-Level Planning (with Special Emphasis on District Planning)	25
10.	Second Course on Managerial Finance	23

VIII

PROGRAMMES

Duration	Course Director	Training Associate
July 15-26, 1985	Prof A.P. Barnabas and Miss. Sujata Singh	-
July 29 Aug. 9, 1985	Shri R.K. Sachdeva	-
August 19-23, 1985	Prof. K.S. Shukla	Dr. (Mrs) Shanta Kohli Chandra
August 19-30, 1985	Prof. K.L. Handa	Miss. Sujata Singh
October 28 - November 8, 1985	Prof S.P. Verma and Dr. O.P. Minocha	
October 28 November 8, 1985	Shri R.K. Sachdeva	Shri N.C. Ganguli
November 25-29, 1985	Prof. Kanti Swarup	-
December 2-13, 1985	Dr. Jaideep Singh	-
December 2-13, 1985	Prof. Kanta Prasad	Dr. (Mrs.) P. Bhim Sain
December 9-20, 1985	Dr. K.L. Chawla	-

TRAINING

Sl. No.	Name of the Course	No. of Participants
11.	Twenty-fourth Course on Budgeting and Financial Control	33
12.	Ninth Course on Management Information System	33
13.	Second Course on Perspectives in Administrative Management	30
14.	Ninth Course on Vigilance for Chief Vigilance Officers of Ministries/Departments and Public Sector Undertakings of the Government of India	25
15.	Sixth Course on Computers in Government	42
16.	Fourth Course on Criminal Justice Administration	36
17.	Sixth Course on Management By Objectives	29
B. SPECIAL PROGRAMMES		
1.	Sixth Training Programme on Financial Management for Officers of Integrated Finance Divisions of the Ministries/Departments of the Government of India and State Governments	27
2.	First Special Programme on Policy Analysis	20
3.	Tenth Management Development Programme for Empanelled Deputy Secretaries of the Central Secretariat Service	11
4.	Sixth Executive Development Programme for Group 'A' Officers of Central Government (6-10 years)	39
5.	First Special Programme on Policy Planning and Analysis	18

PROGRAMMES

Duration	Course Director	Training Associate
January 6-17, 1986	Prof. K.L. Handa	-
January 6-17, 1986	Prof. Kanti Swarup	Shri Rakesh Gupta
January 27-31, 1985	Prof. S.P. Verma & Prof. Kuldeep Mathur	
January 27-31, 1986	Prof. K.S. Shukla	-
February 3-14, 1986	Shri R.K. Sachdeva	-
February 17-28, 1986	Prof. K.S. Shukla	-
March 3-7, 1986	Prof. Ram Prakash	-
April 18-27, 1985	Prof. K.L. Handa	-
July 29-Aug. 23, 1985	Prof. Kuldeep Mathur	-
August 5-30, 1985	Prof. S.N. Sadasivan	Shri N.C. Ganguli
Sept. 2-Oct. 11, 1985	Prof. S.R. Maheshwari & Dr.(Mrs.) Shanta Kohli Chandra	
October 14-18, 1985	Prof. A.P. Barnabas	Dr.(Mrs.) Shanta Kohli Chandra

TRAINING

Sl. No.	Name of the Course	No. of Participants
6.	Second Special Programme on Policy Analysis	21
7.	Second Special Programme on Policy Planning and Analysis	25
8.	Third Special Programme on Policy Analysis	16
9.	Third Special Programme on Policy Planning and Analysis	18
10.	Fourth Course on Planning for Rural Development	35
11.	Fourth Special Programme on Policy Planning and Analysis	27
12.	Fifth Special Programme on Policy Planning and Analysis	30
13.	First Course on Management in Government	30
14.	Sixth Special Programme on Policy Planning and Analysis	27
15.	Special Intensive Practical Course on Project Formulation and Implementation - Power for senior and middle level Executives of Madhya Pradesh Electricity Board at Jabalpur	27
A. FEE-BASED PROGRAMMES		
1.	Fifth Workshop on Project Appraisal (Social Cost-Benefit Analysis)	12
2.	Seventh Course on Management Accounting	21
3.	Third Course on Municipal Budgeting and Financial Control	11
4.	Third Course on Integrated Approach to Budgeting	9

PROGRAMMES

Duration	Course Director	Training Associate
Oct. 28-Nov. 22, 1985	Prof. Kamta Prasad	-
November 25-29, 1985	Prof. K.S. Shukla	Dr.(Mrs.)Shanta Kohli Chandra
December 2-27, 1985	Prof. S.P. Verma	
January 6-10, 1986	Prof. S.K. Goyal	Dr. (Mrs.) P. Bhim Sen
January 13-24, 1986	Prof. Kamta Prasad & Prof. M.L. Sudan	
January 20-24, 1986	Prof. S.N. Sadasivan	
February 3-7, 1986	Prof. S.K. Goyal	Shri K.V.K. Ranganathan
February 17-28, 1986	Dr. O.P. Minocha	
February 24-28, 1986	Prof. S.R. Maheshwari	
Feb. 28-March 15, 1986	Shri M. Thyagarajan	
April 22-May 1, 1985	Dr. K.L. Chawla	
July 29-Aug. 2, 1985	Smt. S. Saroja	
Sept. 2-13, 1985	Prof. A. Datta	
Sept. 16-25, 1985	Dr. K.L. Chawla	

TRAINING

Sl. No.	Name of the Course	No. of Participants
5.	Sixth Course on Urban Project Appraisal	20
6.	Second Course on Management Audit for Local Self Government	12
7.	Eleventh Course on Financial Management Techniques	21
8.	Twelfth Course on Valuation and Assessment for Property Taxes	11
9.	Seventh Course on Training of Trainers	14
10.	Second Course on Management Training for Motivation	15

B. SPONSORED PROGRAMMES (Conducted at the request of other organisations)

1.	Orientation Course for the Welfare Officers of the Central Social Welfare Board (Sponsored by the Central Social Welfare Board, New Delhi)	28
2.	Course on Performance Budgeting for Senior Engineers of Irrigation Department, Government of Uttar Pradesh (Sponsored by the Irrigation Department, Government of Uttar Pradesh)	19
3.	Top Level Capsule Programme on Effectiveness of Project Management in the Power Sector Under Indian Conditions for the Central Electricity Authority (Sponsored by the Central Electricity Authority, New Delhi)	15
4.	Fourth Course on Development through Participation (Sponsored by the Department of Rural Development, Ministry of Agriculture and Rural Development, Government of India, New Delhi)	34

PROGRAMMES

Duration	Course Director	Training Associate
September 23-30, 1985	Dr. K.S.R.N. Sarma	
November 18-22, 1985	Smt. S. Saroja	
Nov. 25-Dec. 5, 1985	Shri N.C. Ganguli	
December 4-13, 1985	Prof. A. Datta & Dr. G. Jha	
December 16-20, 1985	Prof. Kuldeep Mathur	
Dec.30, 1985 - January 3, 1986	Dr. B.R. Sharma	
April 1-27, 1985	Dr. M.K. Narain	
April 8-13, 1985	Prof. K.L. Handa	
April 17-23, 1985	Shri M. Thyagarajan	
April 24-May 3, 1985	Prof. S.N. Mishra	

TRAINING

Sl. No.	Name of the Course	No. of Participants
5.	First General Management Course for Probationers of Indian Telecommunication Service and Posts & Telegraph Civil Wing (Sponsored by the Advanced Level Telecommunication Training Centre, Indian Posts & Telegraph Department, Ghaziabad)	29
6.	Special Intensive Practical Course on Project Management through Network Techniques (PERT/CPM) for Delhi Electric Supply Undertaking (Sponsored by the Delhi Electric Supply Undertaking, New Delhi)	24
7.	Second General Management Course for Indian Telecommunication Service Probationers (Sponsored by the Advanced Level Telecommunication Training Centre, Indian Posts and Telegraph Department, Ghaziabad)	36
8.	Special Training Programme for Indian Foreign Service Probationers (Sponsored by the Ministry of External Affairs, Government of India, New Delhi)	11
9.	Management Development Programme for Health Administrators (Sponsored by the Ministry of Health & Family Welfare, Government of India with assistance from USAID, New Delhi)	19
10.	Special Intensive Practical Course on Project Management through Network Techniques (PERT/CPM) for the Hindustan Petroleum Corporation Ltd. at Bombay (Sponsored by the Hindustan Petroleum Corpn Ltd., Bombay)	22
11.	Special Intensive Practical Course on Project Management through Network Techniques (PERT/CPM) for Irrigation Department, Government of Bihar at Patna (Sponsored by the Irrigation Department, Government of Bihar, Patna.)	33

PROGRAMMES

Duration	Course Director	Training Associate
May 6-July 12, 1986	Dr. O.P. Minocha	Shri Rakesh Gupta & Ms. Sujata Singh
May 17-30, 1985	Shri M. Thyagarajan	
June 10-Aug. 6, 1985	Dr. O.P. Minocha	Shri Rakesh Gupta & Ms. Sujata Singh
June 28-July 4, 1985	Prof. Kanti Swarup & Dr. R.B. Puri	-
Sept.24-Oct. 3, 1985	Prof. Ram Prakash	-
December 23 - January 4, 1986	Shri M. Thyagarajan	-
January 27 - February 8, 1986	Shri M. Thyagarajan	-

TRAINING

Sl. No.	Name of the Course	No. of Participants
12.	Third General Management Course for Indian Telecommunication Service Probationers (Sponsored by the Advanced Level Telecommunication Training Centre, Department of Telecommunication, Government of India)	30
13.	Management Development Programme for the Assistant Provident Fund Commissioners of Employees Provident Fund Organisation (Sponsored by the Office of the Central Provident Fund Commissioner, New Delhi)	30
CENTRE FOR URBAN STUDIES		
1.	Thirteenth Course on Management of Municipal Personnel	8
2.	Second Course on Solid Wastes Management and Environmental Cleanliness	16
3.	First Course on Management Information Systems in Urban Planning	19
4.	First Course on Vigilance in Urban Authorities	16
5.	Second Course on Financing of Integrated Development of Small and Medium Towns	15
6.	Fourth Course on Housing the Urban Poor	13
7.	Sixth Course on Management of Integrated Development of Small and Medium Towns	20
8.	First Course on Management of Urban Development	15

PROGRAMMES

Duration	Course Director	Training Associate
March 10-May 16, 1986	Dr. O.P. Minocha	Shri Rakesh Gupta & Ms. Sujata Singh
March 17-April 25, 1986	Shri D.D. Malhotra	Dr.(Mrs.) P. Bhim Sen
April 24-May 3, 1985	Shri Raj Nandy	-
July 15-19, 1985	Shri Rakesh Gupta	-
August 12-21, 1985	Prof. Girish K. Misra	-
Sept.30-Oct.8, 1985	Shri D.D. Malhotra	-
Oct.28-Nov.1, 1985	Dr. G. Jha	-
January 6-17, 1986	Shri D.D. Malhotra	-
January 27 - February 5, 1986	Shri Raj Nandy	-
March 10-21, 1986	Shri D.D. Malhotra	-

ANNEXURE IX

ACADEMIC DIVISIONS

(As on March 31, 1986)

I. Behavioural Studies and Personnel Management Division

1. Dr. S.R. Maheshwari	Professor
2. Shri D.D. Malhotra	Reader
3. Dr. Kuldeep Mathur	Professor
4. Mrs. Lipi Mukhopadhyay	Lecturer
5. Shri Raj Kumar Nandy	Lecturer
6. Dr. R.B. Puri	Reader
7. Dr. S.N. Sadasivan	Professor
8. Dr. B.R. Sharma	Reader
9. Dr. Jaideep Singh	Professor
10. Miss Sujata Singh	Lecturer
11. Dr. S.P. Verma	Professor
12. Dr. O.P. Minocha	Reader-Coordinator

II. Criminal Justice Administration Division

1. Dr. B.R. Sharma	Reader
2. Dr.S.S. Singh	Reader
3. Dr; Jaytilak Guha Roy	Lecturer
4. Dr. K.S. Shukla	Professor-Coordinator

III. Financial Management Division

1. Dr. K.L. Chawla	Senior Management Analyst
2 N.C. Ganguli	Lecturer
3. Dr. K.L. Handa	Professor
4. Shri G. Jha	Lecturer
5. Smt. M. Lakshmiswaramma	Lecturer
6. Dr. K.S.R.N. Sarma	Reader
7. Shri M. Thyagarajan	Consultant
8. Smt S. Saroja	Reader-Coordinator

IV. Management Systems Division

1. Shri J.C. Kapur	Senior Management Analyst
2. Dr. Kanti Swarup	Professor
3. Dr. Ram Prakash	Professor
4. Shri M. Thyagarajan	Programme Consultant
5. Shri R.K. Sachdeva	Senior Management Analyst - Coordinator

V. Public Enterprises Division

1. Dr. K.L. Chawla	Senior Management Analyst
2. Shri N.C. Ganguli	Lecturer
3. Shri Rakesh Gupta	Lecturer
4. Shri Anil C. Ittyerah	Lecturer
5. Dr. K.N. Kabra	Professor
6. Shri J.C. Kapur	Senior Management Analyst
7. Shri R.K. Sachdeva	Senior Management Analyst
8. Dr. O.P. Minocha	Reader-Coordinator

VI. Public Policy and Planning Division

1. Shri A. Datta	Professor
2. Dr. S.K. Goyal	Professor
3. Shri Anil C. Ittyerah	Lecturer
4. Dr. K.N. Kabra	Professor
5. Dr. Kamta Prasad	Professor
6. Dr. Jaideep singh	Professor
7. Shri Shekhar Singh	Lecturer
8. Shri M.L. Sudan	Professor
9. Dr. S.P. Verma	Professor
10. Dr. R.K. Tiwari	Reader-Coordinator

VII. Social Welfare Administration and Social Administration Division

1. Dr. A.P. Barnabas	Professor
2. Dr.(Mrs.)Shanta Kohli Chandra	Lecturer
3. Mrs. Lipi Mukhopadhyay	Lecturer
4. Dr. S.N. Mishra	Professor
5. Dr. M.K. Narain	Lecturer
6. Dr. S.N. Sadasivan	Professor
7. Dr. J.N. Upadhyay	Lecturer

8. Dr. B.M. Verma

Lecturer-Coordinator

VIII. Centre for Rural Development Administration

1. Dr.(Mrs.)Shanta Kohli Chandra	Lecturer
2. Smt. M.Lakshmiswaramma	Lecturer
3. Dr. S.R. Maheshwari	Professor
4. Dr. Kuldeep Mathur	Professor
5. Dr. S.N. Mishra	Professor
6. Dr. G.K. Misra	Professor
7. Dr. Kamta Prasad	Professor
8. Shri Shekhar Singh	Lecturer
9. Miss Sujata Singh	Lecturer
10. Shri M.L. Sudan	Professor
11. Dr. Kanti Swarup	Professor
12. Dr. R.K. Tiwari	Reader
13. Dr. B.M. Verma	Lecturer
14. Smt. S. Saroja	Reader-Coordinator

IX. Centre for Urban Studies

1. Shri A. Datta	Professor
2. Shri Rakesh Gupta	Lecturer
3. Shri G. Jha	Lecturer
4. Shri D.D. Malhotra	Reader
5. Dr. Girish K. Mishra	Professor
6. Shri Raj Kumar Nandy	Lecturer
7. Dr. K.S.R.N. Sarma	Reader
8. Dr. S.S. Singh	Reader
9. Dr. R.K. Wishwakarma	Reader
10. Dr. M.K. Narain	Lecturer-Coordinator

X. Environmental Studies Division

Shri Anil C. Ittyerah	Lecturer
Shri Shekhar Singh	Lecturer-Coordinator

XI. Corporate Studies Group

Programme Director: Prof. S.K. Goyal

RESEARCH STAFF

Shri K.S. Chalapati Rao

Lecturer

Shri B. Dhar

Lecturer

Shri M.G.S. Yadav

System Analyst

Shri M.R. Murthy

Research Associate

Shri K.V.K. Ranganathan

Research Associate

Shri D.N. Sharma

Research Associate

FACULTY AND OTHER SENIOR STAFF
(As on 31st March, 1986)

Director

Dr. P.R. Dubhashi

PROFESSORS

✓ Prof. A.P. Barnabas	Professor of Sociology and Administration
✓ Prof. A. Datta	Professor of Urban Administration and Development and Municipal Finance
— Prof. S.K. Goyal	Professor of Economic Administration
— Prof. K.L. Handa	Professor of Financial Management
— Prof. K.N. Kabra	Professor of Economics
— Prof. S.R. Maheshwari	Professor of Political Science and Public Administration
Prof. Kuldeep Mathur	Professor of Behavioural Sciences
— Prof. S.N. Mishra	Professor of Rural Studies
— Prof. G.K. Misra	Professor of Urban Studies
— Prof. Ram Prakash	Professor (Management Techniques)
— Prof. Kamta Prasad	Professor of Economics and Rural Development
— Prof. S.N. Sadasivan	Professor of Public Administration
— Prof. K.S. Shukla	Professor of Criminal Justice Administration
— Prof. Jaideep Singh	Professor of Behavioural Sciences
— Prof. M.L. Sudan	Professor of Rural Development Administration
— Prof. Kanti Swarup	Professor of Operations Research
Prof. S.P. Verma	Professor of Behavioural Sciences
— Shri M. Thyagarajan	Programme Consultant (Project Planning and Control)

READERS

Shri D.D. Malhotra	Reader in Urban Management
Dr. O.P. Minocha	Reader in Public Administration
Dr. R.B. Puri	Reader in Organisational Behaviour and Inter-Personel Relations
Dr. K.S.R.N. Sarma	Reader in Urban Finance
Mrs. S. Saroja	Reader in Financial Management
Dr. B.R. Sharma	Reader in Behaviour Sciences
Dr. S.S. Singh	Reader in Administrative Law
— Dr. R.N. Thakur —	

Dr. R.K. Tiwari
Dr. R.K. Wishwakarma

Reader in Public Policies and Rural Studies
Reader in Urban Studies

SENIOR MANAGEMENT ANALYSTS

Dr. K.L. Chawla
Shri J.C. Kapur
Shri R.K. Sachdeva

LECTURERS

Dr.(Mrs.) Shanta Kohli Chandra
Shri N.C. Ganguli
Shri Rakesh Gupta
Shri Anil C. Ittyerah
Dr. Gangadhar Jha
Mrs. M. Lakshmiswaramma
Mrs. Lipi Mukhopadhyay
Shri Raj Kumar Nandy
Dr. M.K. Narain
Dr. Jaytilak Guha Roy
Shri Shekhar Singh
Miss Sujata Singh
Dr. J.N. Upadhyay
Dr. B.M. Verma

SENIOR LIBRARY STAFF

1. Shri K.P. Phatak, Dy. Librarian
2. Mrs. S. Bakshi, Sr. Asstt. Librarian
3. Shri M.P. Nayar, Sr. Asstt. Librarian
4. Shri A.K. Joshi, Sr. Asstt. Librarian
5. Shri Davendra Kumar, Sr. Asstt. Librarian

SENIOR EDITORIAL AND PUBLICATIONS STAFF

1. Shri M.K. Gaur, Asstt. Editor
2. Shri Om Anand, Publications Officer

SENIOR ADMINISTRATIVE STAFF

1. Shri Brij Bhushan, Registrar
2. Shri V. Ramakrishna, Deputy Registrar (Training)
3. Shri S.K. Kohli, Deputy Registrar (Administration)

4. Shri A.S. Nagar, Deputy Registrar (Accounts)
5. Shri B.B. Malhotra, P.S. to Director
6. Shri Hari Satya Paul, Assistant Registrar (Training)
7. Shri P.K. Sharma, Assistant Registrar (Administration)
8. Shri S.K. Katyal, Supdt. (Finance)
9. Shri U.S. Rawat, Supdt. (Membership)
10. Shri K.R. Nair, Supdt. (Maintenance)
11. Shri G.S. Patial, Supdt. (Training)
12. Shri R.K. Kaushik, Supdt. (Hostel)

AUDITORS REPORT TO THE MEMBERS OF
THE INDIAN INSTITUTE OF PUBLIC
ADMINISTRATION, NEW DELHI

We have audited the attached Balance Sheet of the Indian Institute of Public Administration as at 31st March, 1986, and Income and Expenditure Account for the year ended on that date and report that we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and that in our opinion and to the best of our information and according to the explanations given to us, the said accounts give a true and fair view:

- (i) In case of the Balance Sheet, the state of affairs of the Institute as at 31st March, 1986, and
- (ii) In case of the Income and Expenditure Account, of the excess of Income over expenditure for the year ended on that date.

14th August, 1986

THAKUR, VAIDYANATH AIYAR & CO.
Chartered Accountants

THE INDIAN INSTITUTE OF PUBLIC

Balance Sheet as at

As at 31st
March, 1985

LIABILITIES

FUNDS

1,45,79,600	As per Schedule 'A' attached	1,56,60,034.63
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GRANTS

6,30,896	As per Schedule 'B' attached Balance for Utilisation	12,14,024.92
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DEPOSITS

	Security Deposit (Including Deposits from contractors)	1,08,228.77
98,038	Less: Investment Received as Security	5,000.00
		1,03,228.77

LIABILITIES & PROVISIONS

16,21,336	As per Schedule 'C' attached	15,33,875.10
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Excess of Income over expenditure

	As per last account	12,23,224.25
--	---------------------	--------------

	Add excess of Income over Expenditure for the year as per account annexed	
12,23,224		7,91,647.69
		20,14,871.94

1,81,53,094

GRAND TOTAL

2,05,26,035.36

As per our Report of even date.
Examined and found correct.

THAKUR, VAIDYANATH AIYAR & CO.
Chartered Accountants

S.B. CHAVAN
Chairman

XI

ADMINISTRATION, NEW DELHI

31st March, 1986

(Figures in Rupees)

As at 31st March 1985	ASSETS	
	FIXED ASSETS	
94,60,636	As per Schedule 'D' attached Gross Block at Cost	98,30,199.98
	CURRENT ASSETS, LOANS & ADVANCES	
37,07,800	As per Schedule 'E' attached	50,13,435.77
	INVESTMENT OF FUNDS	
44,32,791	As per Schedule 'F' attached	49,30,291.64
	GRANTS/FEES RECOVERABLE	
5,51,867	As per Schedule 'B' attached	7,52,107.97
1,81,53,094	GRAND TOTAL	2,05,26,035.36

P.R. DUBHASHI
Director & Member-Secretary

G.C.L. JONEJA
Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

Schedule 'A': Reserves and Funds as at 31st March, 1986

(Figures in Rupee)

As at 31st
March, 1985

LIFE MEMBERSHIP CAPITAL FUND			
8,83,345	As per last account	8,83,344.75	
	Add: Recd. during the year	<u>1,53,684.00</u>	10,37,028.75
CORPORATE MEMBERSHIP CAPITAL FUND			
12,000	As per last account	12,000.00	
	Add: Recd. during the year	<u>28,800.00</u>	40,800.00
ASSETS FUND			
94,60,636	As per last account	94,60,635.68	
	Add: Cost of assets purchased (net) during the year	<u>3,69,564.30</u>	98,30,199.98
STAFF BENEVOLENT FUND			
13,936	As per last account	13,935.72	
	Add: Recd. during the year	<u>2,962.40</u>	16,898.12
GRATUITY RESERVE FUND			
	As per last account	14,43,733.90	
	Add: Amount provided for during the year	1,50,000.00	
	Add: Interest recd./accrued	<u>1,56,111.74</u>	
		17,49,845.64	
14,43,734	Less: Paid during the year	<u>42,307.60</u>	17,07,538.04
ANNUAL SCHOOL PRIZE FUND			
	As per last account	15,304.03	
	Add: Interest recd./accrued	<u>1,521.62</u>	
		16,925.65	
	Less: Amount paid as prizes	<u>550.00</u>	16,375.65
Shri P.R. Dubhashi Prize Fund			
3,411	As per last Account		3,411.47
RESEARCH REVOLVING FUND			
5,45,173	As per last account	5,45,173.24	
	Add: Interest recd./accrued	<u>61,129.61</u>	
		6,06,302.25	
	Less Transferred to revenue a/c for expenditure on Studies	<u>9,648.63</u>	5,96,653.62
1,23,77,539	Total Carried forward		<u>1,32,48,905.63</u>

(Figures in Rupees)

As at 31st
March, 1985

1,23,77,539	Brought Forward		1,32,48,905.63
1,26,190	FORD FOUNDATION IV FUND (INTEREST)		
	As per last account	1,26,189.93	
	Add Interest received/ adjusted	5,889.55	
		<u>1,32,079.48</u>	
	Less: Expenditure incurred during the year	4,590.25	1,27,489.23
20,00,745	RESEARCH ENDOWMENT FUND		
	As per last account	20,00,745.10	
	Add: Interest recd./accrued	2,15,400.75	
		<u>22,16,145.85</u>	
	Less: Transferred to Income & Expenditure a/c for Publications	50,000.00	
	Annual Endowment		
	Lecture Expenses	<u>9,345.70</u>	<u>59,345.70</u>
			21,56,800.15
	EMPLOYEE'S GROUP INSURANCE SCHEME		
38,034	As per last account	38,033.88	
	Add: Additions during the year including interest	<u>19,188.40</u>	57,222.28
	CORPORATE STUDIES GROUP REVOLVING FUND		
	Sale of CSG Publications	9,980.40	
	Micro Processor Accounts (Net)	63,712.32	
	Plain Paper Copier		
37,092	Accounts (Net)	<u>(-) 4,075.38</u>	69,617.34

1,45,79,600

TOTAL

1,56,60,034.63

THE INDIAN INSTITUTE OF PUBLIC

Schedule 'B': Details of Grants Received and

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
Grant from Ministry of Works & Housing, New Delhi		
(i) Centre for Urban Studies	1,055.54	7,50,000.00 (Grant) 1,01,749.51 (Internal receipts)
(ii) First course on Management of Urban Development	--	13,000.00
(iii) Seminar on Financing Urban Development in India	1,156.01	--
(iv) Workshop on Housing Finance	--	28,000.00
(v) 1st course on Financing of IDSMT	4,075.69	--
(vi) 2nd course on Financing of IDSMT	--	10,300.00
(vii) Fifth Course on IDSMT	4,249.63	--
(viii) Sixth Course on IDSMT	--	11,500.00
(ix) Publication of Proceedings of Seminar on Urban Development	15,000.00	--
(x) Publication of Report on the Case Studies on IDSMT	--	15,000.00
(xi) Books for CUS Library	10,000.00	--
Grant from ICSSR New Delhi for:		
(i) Study of Nationalisation in Non-Agricultural Sector of Indian Economy since 1947.	(-)6,048.37	--
(ii) Workshop on Rural Artisans at Saharanpur	(-)1,161.33	--
(iii) Project on Implementation of Integra- ted Rural Development Administration - A Case Study on Bihar	2,035.12	--

ADMINISTRATION, NEW DELHI

Expenditure Incurred for the Year Ending 31st March, 1986

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
8,52,805.05	8,61,692.53	--	8,61,692.53	(-)8,887.48
13,000.00	6,974.87	--	6,974.87	6,025.13
1,156.01	1,156.01	--	1,156.01	--
28,000.00	14,564.39	3,246.55	17,810.94	10,189.06
4,075.69	4,075.69	--	4,075.69	--
10,300.00	3,907.48	--	3,907.48	6,392.52
4,249.63	4,249.63	--	4,249.63	--
11,500.00	7,964.96	--	7,964.96	3,535.04
15,000.00	15,000.00	--	15,000.00	--
15,000.00	15,000.00	--	15,000.00	--
10,000.00	10,000.00	--	10,000.00	--
(-)6,048.37	93.00	--	93.00	(-)6,141.37
(-)1,161.33	--	--	--	(-)1,161.33
2,035.12	--	--	--	2,035.12

(Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
(iv) Research Project: Impact of Multi- national Corporations on India's Position in International Division of Labour	41,482.54	2,22,102.00
(v) Research Project-Establishment of Data on Information system for Foreign Private Capital in India	(-) 2,529.24	---
(vi) Research Project-Political Dimensions of Multinational Corporations in India	(-)23,055.58	---
(vii) Research Project - Regulatory Admini- stration of Foreign Private Corporate Sector in India	(-)56,165.27	---
(viii) Research Project on Interdependence of Goods & Services in a Development Economy	6,009.80	---
(ix) Research Project on Small Farmers Development & Rural Unrest	3,364.68	---
(x) Research Project Pattern of Guilded Crimes - An Analysis of offences beyond the reach of law	8,465.89	---
(xi) Research Project - Foreign Private Capital in India - 2nd Phase	(-)2,639.37	---
(xii) Study of existing Training Programme in Research Methodology in Social Sciences	---	11,000.00
(xiii) Fellowship to Shri J.D. Sethi	(-)19039.08	---
(xiv) National seminar on Collective violence	---	7,600.00
(xv) Changing Portrait of Congress Party Leadership	---	950.00
(xvi) Fellowship to Shri Niranjan Dey	(-) 81.28	9,800.00
(xvii) Grant from Bureau of Public Enterprises for Research Project Management of Excellence in Public Enterprises	---	37,500.00

(Figures in Rupees)

Total	Total Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
2,63,584.54	3,31,436.19	23,602.78	3,55,038.97	(-)91,454.43
(-)2,529.24	--	--	--	(-)2,529.24
(-)2,529.24	--	--	--	(-)2,529.24
(-)2,529.24	--	--	--	(-)2,529.24
(-)54,165.27	12,286.38	(-)10,140.31	2,146.07	(-)58,311.34
6,009.80	--	--	--	6,009.80
3,364.68	356.82	--	356.82	3,007.86
8,465.89	1,309.91	(-)400.00	909.91	7,555.98
(-)2,639.37	--	--	--	(-)2,639.37
11,000.00	5,272.25	--	5,272.25	5,727.75
(-)19,039.08	--	--	--	(-)19,039.08
7,600.00	8,000.00	--	8,000.00	(-)400.00
950.00	950.00	--	950.00	--
9,718.72	9,800.00	--	9,800.00	(-)81.28
37,500.00	41,874.56	8,946.00	50,820.56	(-)13,320.56

(Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
Grant from Ministry of Rural Development		
(i) Research Project - Planning Process for Rural Development at Block & District Level	(-)6,505.60	--
(ii) Research Project - I.R.D. Programme - A Study of Adequacy and Effectiveness of Administrative Process at District and Block Level	(-)13,081.88	15,900.00
(iii) Research Project - Marketing Services under IRDP	(-)21,824.72	--
(iv) Research Project - Implementation in National Rural Employment Programme	(-)27,080.17	12,900.00
(v) Research Project - Panchayati Raj, Bureaucracy & Rural Development	(-)22,776.07	--
(vi) Case studies on various on-going Poverty Alleviation Programmes under IRDP	--	12,000.00
Grant from Planning Commission for Research Project - Growth & Regulation of Private Corporate Sector in India	(-)21,028.35	40,000.00
Grant from Ministry of Food & Civil Supply for Research Project: Target Group Oriented Public Distribution System	5,323.10	40,000.00
Grant from Ministry of Social Welfare for Research Project-Rationalisation of System of Grant in aid by the Ministry/Central Social Welfare Board	(-)946.29	946.30
Grant from CWPC for Bench Mark Studies of Socio- Economic Conditions of People in Drought Prone Areas of West Bengal, Haryana & J&K	(-)3,397.86	--
Grants from Standing Conference of Public Enter- prises for Project on comparative Performance of Public Sector Undertakings & Large Private Companies	(-)34,124.45	--

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
(-)6,505.60	6,335.44	--	6,335.44	(-)12,841.04
2,818.12	946.32	--	946.32	1,871.80
(-)21,824.72	--	--	--	(-)21,824.72
(-)14,180.17	20,028.29	(-)18.00	20,010.29	(-)34,190.46
(-)22,776.07	793.60	(-)975.60	(-)182.00	(-)22,594.07
12,000.00	645.50	--	645.50	11,354.50
18,971.65	46,241.05	(-)2,664.95	43,576.10	(-)24,604.45
45,323.10	37,970.61	(-)1,893.26	36,077.35	9,245.75
.01	.01	--	.01	--
(-)3,397.86	12,648.41	(-)6,947.61	5,700.80	(-)9,098.66
(-)34,124.45	31,504.33	--	31,504.33	(-)65,628.78 (Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
Grant from Ministry of Education for Project -- Impact of centrally sponsored Girls Hostel of Ministry of Home Affairs for S/C & S/T.	--	25,000.00
Grant from M/Energy for study of Evolution of Energy Policy in India	21,576.76	--
Grant from CSWD for Research Project on Social Welfare Board; Administrative Set-up	39,029.48	--
Fee for 1st special Intensive Practical course on Management through Network Techniques-DESU	(-)110.45	26,000.00
2nd Course on Management of Rural Development	11,243.00	--
Grant from Ministry of Personnel & Training for		
(i) Sixth EDP for Group A Officers	--	55,000.00
(ii) 10th MDP for Dy. Secretaries	--	24,301.25
(iii) Sixth Course for Officers of Integrated Finance of Ministry/ Departments	--	18,000.00
(iv) Seventh Course for Officers of Integrated Finance of Ministry/ Departments	--	--
(v) National Seminar on Distt. Administration	5,326.43	--
(vi) For Production of Compendium on Training, Training Material and Works assigned by DPAR	36,044.65	6,000.00
(vii) Courses under Management Orientation for expenses during 1983-84	(-)4,387.16	4,387.16
(viii) Courses under Management Orientation for expenses during 1985-86	30,559.00	2,36,000.00
(ix) Xth Advanced Professional Programme in Public Administration	(-)37,762.38	--

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
25,000.00	4,214.73	1,900.00	6,114.73	18,885.27
21,576.76	--	--	-	21,576.76
39,029.48	3,578.74	(-),169.36	3,409.38	35,620.10
25,889.55	25,889.55	--	25,889.55	--
11,243.00	1,812.81	--	1,812.81	9,430.19
55,000.00	43,795.45	--	43,795.45	11,204.55
24,301.25	24,301.25	--	24,301.25	--
18,000.00	18,000.00	--	18,000.00	--
--	232.20	--	232.20	(-)232.20
5,326.43	--	--	--	5,326.43
42,044.65	42,044.65	--	42,044.65	--
--	--	--	--	--
2,66,559.00	2,44,919.45	1,562.27	2,46,481.72	20,077.28
(-)37,762.38	--	--	--	(-)37,762.38

(Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
(x) XIth Advanced Professional Programme in Public Administration	--	4,43,000.00
(xi) 1st Course on Management in Govt.	--	15,000.00
(xii) Course on Strengthening Administrative Capabilities	--	34,000.00
Grant for study Tour Abroad by Participants of Vth APPPA	(-)26,177.42	--
-do- VIth APPPA	623.82	1,998.91
-do- VIIth APPPA	1,00,706.33	--
-do- VIIIth APPPA	(-)44,662.82	15,194.91
-do- IXth APPPA	2,810.78	1,621.40
-do- Xth APPPA	(-)96,306.07	36,726.92
-do- XIth APPPA	--	6,58,000.00
Grant for Top level programme on effectiveness of Project Management under Indian conditions for CEA	(-) 516.87	18,000.00
Grant for Special Training Programme on Rural Development Administration	25,204.20	--
MDP for Asstt. Provident Fund Commissioners	--	81,000.00
General Management Course for I.T.C. Service Probationers	--	1,17,000.00
Fourth Course on Development Through Participation	(-)1,511.57	26,760.00
Grant from US AID for MDP for Health Administration of the level of Jt. Secretaries	--	1,46,250.00
Grant from F.A.O. for National Workshop on Agriculture Development Administration	--	2,07,375.00

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
4,43,000.00	4,52,793.73	3,509.00	4,56,302.73	(-)13,302.73
15,000.00	14,004.42	--	14,004.42	995.58
34,000.00	--	--	--	34,000.00
(-)26,177.42	--	--	--	(-)26,177.42
2,622.73	--	--	--	2,622.73
1,00,706.33	427.50	--	427.50	1,00,278.83
(-)29,467.91	--	--	--	(-)29,467.91
4,432.18	--	--	--	4,432.18
(-)59,579.15	1,87,499.60	(-)185,281.00	2,218.60	(-)61,797.75
6,58,000.00	7,10,545.40	--	7,10,545.40	(-)52,545.40
17,483.13	17,483.13	--	17,483.13	--
25,204.20	--	--	--	25,204.20
81,000.00	2,859.46	--	2,859.46	78,140.54
1,17,000.00	6,603.43	--	6,603.43	110,396.57
25,248.43	25,248.43	--	25,248.43	--
1,46,250.00	1,44,029.32	--	1,44,029.32	2,220.68
2,07,375.00	23,739.65	1,500.00	25,239.65	1,82,135.35

(Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
Grant from UN Children Fund for Study of Managing Urban Development Services for the Poor	--	7,500.00
Second Workshop on People's Participation in Environmental Management	93.17	--
Grant from Wildlife Institute of India for All India Survey of National Parks of Sanctuaries-- Compilation of Directory.	(-) 926.76	3,77,500.00
Grant from CSWB for Orientation Training Programme for field officers	69,718.92	14,307.00
Fellowship under Common-Wealth Fund for Technical Cooperation Scheme-London	1,319.37	-
Fellowship under Technical Co-op. Scheme of Colombo Plan for Malaysian Participants	7,282.64	-
Fellowship to Shri Ali-Md. Quadam Al Fayes	(-)24,379.23	-
Fellowship to Sh. J.R. Saha under T.C.S. of Colombo Plan.	12,294.88	-
Research Project-Survey of Construction Labour in Indian Metropolitan City- Kanpur	(-)4,977.66	-
Evaluation of Centrally sponsored Scheme of Bonded Labour in two Districts of Medak & Chickmangalore	(-)14,905.03	14,905.05
Grant from APDC for Planning Group Meeting & Conference on Reforms in Civil Services	--	90,000.00
Scholarship to Sh. M.A. Sulliman	(-)1,947.90	--
Grant from NIPCCD for Study on a Training Programme for NIPCCD	--	21,000.00
Grant from Ford Foundation for District Planning Cell-DPAP	21,523.95	--

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
7,500.00	7,279.85	--	7,279.85	220.15
93.17	93.17	--	93.17	--
3,76,573.24	18,607.93	3,311.65	21,919.58	3,54,653.66
84,025.92	85,143.72	(-)1,117.80	84,025.92	--
1,319.37	--	--	--	1,319.37
7,282.64	--	--	--	7,282.64
(-)24,379.23	--	--	--	(-)24,379.23
12,294.88	--	--	--	12,294.88
(-)4,977.66	--	--	--	(-)4,977.66
.02	.02	--	.02	--
9,00,000.00	76,710.71	--	76,710.71	13,289.29
(-)1,947.90	--	--	--	(-)1,947.90
21,000.00	1,433.21	600.00	2,033.21	18,966.79
21,523.95	--	--	--	21,523.95

(Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
Grant from NABARD for Research Project Analysis of credit linkage in IRDP	20,022.04	75,000.00
Grant for Project on Evaluation-cum- Monitoring of TRYSEM	(-)4,017.65	--
Grant from Council of Advancement in Rural Technology for Project on Survey of Economic Viability and Managerial Requirement of Lift Irrigation System for Small and Marginal Farmers	58,789.40	--
Grant for Concurrent Evaluation Study of TRYSEM in Rajasthan	(-)561.27	
Grant for Evaluation Study of Milch Cattle Insurance	(-)3,018.22	
Consultancy Assignments:		
(i) Financial Implications for Perspective Plan for Delhi 2001 A.D.	8,045.13	--
(ii) Pilot Study of Sanjay Gandhi Thermal Stations & Tons Hydro Elec. Project, MPEB.	(-)1,532.00	1,702.00
(iii) Tear Smoke Unit, Gwalior	(-)3,046.50	15,000.00
(iv) Designing a computerised Financial Accounting & Control System for Govt. of Gujarat	(-)5,363.40	19,683.40
(v) Assignment for Central Board of Secondary Education	5,026.84	--
(vi) Staff Strength--Railway Board	(-)526.75	--
(vii) Pilot study-Bargi Irrigation Project	(-)461.50	--
(viii) Amount Reimburseable by Planning Commission towards T.A.	(-)3,759.50	--

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
95,022.04	94,307.34	2,244.90	96,552.24	(-)1,530.20
(-)4,017.65	--	--	--	(-)4,017.65
58,789.40	56,283.06	3,945.35	60,228.41	(-)1,439.01
(-)561.27	--	--	--	(-)561.27
(-)3,018.22	5,792.83	(-)1,122.00	4,670.83	(-)7,689.05
8,045.13	--	--	--	8,045.13
170.00	--	--	--	170.00
11,953.50	--	--	--	11,953.50
14,320.00	9,520.00	--	9,520.00	4,800.00
5,026.84	5,026.84	--	5,026.84	--
(-)526.75	231.34	--	231.34	(-)758.09
(-)461.50	--	--	--	(-)461.50
(-)3,759.30	--	--	--	(-)3,759.50

(Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
(ix) Status Paper on the Apparatus pertaining to Rural Development (P.C.)	(-)1,199.95	
(x) Reorganisation of Directorate of Resettlement, Ministry of Defence	(-)5,727.95	--
(xi) Preparation of Training Programme for Directorate of Settlement of Narmada Planning Agency	(-)3,049.47	7,119.90
(xii) Study on Preparation of Syllabus for Training of Village Level Workers	6,498.00	--
(xiii) Delinking of University Degrees from Govt. Jobs	--	30,000.00
(xiv) Role of All India Services in the context of Centre State relations	--	23,000.00
(xv) US-AID Assignment - Development and Management Training	15,682.70	1,16,462.85
(xvi) Assignment for National Industrial Development Corporation	(-) 305.70	--
(xvii) Reorganisation of District Boundaries- M.P. District Boundaries Commission	31,174.65	25,000.00
(xviii) Installation of Computerised Accountancy System for Govt. of Manipur	--	--
(xix) Pilot Study-Narmada Planning Agency	(-)107.00	1,107.00
(xx) Pilot Study-TRACO-Cochin	(-)3,452.60	--
(xxi) Identification of Training Needs of Department of Mines	--	--
(xxii) Pilot Study - RITES	--	--
(xxiii) Assignment for Archeological Survey of India	--	--

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
1,199.95	1,144.75	--	1,144.75	55.20
(-)5,727.95	--	--	--	(-)5,727.95
4,070.43	4,070.43	--	4,070.43	--
6,498.98	3,051.76	--	3,051.76	3,447.22
30,000.00	10,390.11	104.30	10,494.41	19,505.59
23,000.00	33,516.75	--	33,516.75	(-)10,516.75
1,32,145.55	1,41,770.70	(-)9,625.15	1,32,145.55	--
(-)305.70	--	--	--	(-)305.70
56,174.65	57,640.52	(-)1,465.87	56,174.65	--
--	3,166.00	--	3,166.00	(-)3,166.00
1,000.00	--	--	--	1,000.00
(-)3,452.60	--	--	--	(-)3,452.60
--	38,236.48	--	38,236.48	(-)38,236.48
--	40.60	--	40.60	(-)40.60
--	51.80	--	51.80	(-)51.80

(Continued)

Source	Balance of Un- utilised/Recov- erable grant as on 1.4.85	Receipts/ Adjustments during the year
(xxiv) Training of Engineering Personnel - Narmada Planning Agency	--	5,929.55
TOTAL	79,029.33	43,82,080.11

(Figures in Rupees)

Total	Actual Payments	Provisions	Total Expend- iture/Adjust- ments during the year	Balance of grants unutili- sed/ receivable as on 31.3.86
5,929.55	5,929.55	--	5,929.55	--

44,61,109.44	41,66,585.60	(-)1,67,348.11	39,99,192.49	4,61,916.95
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Unutilised balance of grants-carried over to
next year

12,14,024.92

Grants Receivable-carried over to next year

7,52,107.97

Net Balance

4,61,916.95

P.R. DUBHASHI
Director & Member-Secretary

G.C.L. JONEJA
Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

Schedule 'C': Liabilities and Provisions as at 31st March, 1986

As at 31st March 1985 Rs.	Particulars	Rs. P.
6,18,182	Expenses Payable	5,51,330.76
2,781	Unpaid salaries	6,102.57
85,455	Canteen Contractor	65,969.75
21,200	Honorarium payable to Faculty (For Consultancy Assignments)	16,025.93
15,724	Honorarium payable to staff for Consultancy assignments	2,257.04
30,413	Stale Cheques Account	35,653.04
4000	Suspense Accounts	9,650.00
8,41,000	Deposit from IAMR for construction of Additional floor on Institute Building	8,41,000.00
	Add: Interest received from Short- term investments	13,654.73
		8,54,654.73
	Less expenditure during the year	8,000.00 8,46,654.73
81	Amount payable to Shri N. Dey	81.28
2,500	Amount payable to Dr. R.K. Tiwari	
--	Amount received from XIth APPPA Participants for M.Phil	150.00
16,21,336	TOTAL	15,33,875.10

THAKUR, VAIDYANATH AIYAR & CO.
Chartered Accountants

P.R. DUBHASHI
Director & Member-Secy.

G.C.L. JONEJA
Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

Schedule 'D': Fixed Assets Forming Part of the Balance Sheet
as at 31st March, 1986

Particulars	Cost as at 1.4.1985	Additions/ Adjustments during the year	Total Cost as at 31.3.1986
	Rs. P.	Rs. P.	Rs. P.
Buildings	51,62,517.29	70920.95	52,33,438.24
Furniture & Fixtures	4,81,330.13	1,43,355.23 (-) 25,314.50*	5,99,370.86
Air Conditioning Equipment & Water Coolers	2,19,516.89	42,635.43 (-) 1,17,269.38*	1,44,882.94
Library Books	21,97,247.11	1,02,626.98	22,99,874.09
vehicals	21,282.94	(-) 1,387.70*	19,895.24
Film Projector & Stage Equipments (Auditorium)	1,11,072.79	41,927.67	153,000.46
Office Equipments and Training Aids.	6,10,129.65	89,314.05 (-) 17,498.00*	6,81,945.70
Library Equipments	2,10,407.66	9,946.94	2,20,354.60
Hostel and Mess Equipments	1,83,779.94	9,859.08	1,93,639.02
Centre for Rural Development Administration Equipments Furniture, Staff Car & Books	2,63,351.28	20,447.55	2,83,798.83
Total:	94,60,635.68	3,69,564.30	98,30,199.98
Figures for the Previous Year	88,81,408.18	5,79,227.50	94,60,635.68

Notes:

1. The Assets purchased out of the project grants are not included in the above schedule since these have been fully charged to the respective project grants. The quantity and value records are, however, being kept separately. The cost of such assets is Rs.10,82,895.30 (previous year Rs.8,50,286.90).
- 2* Represents cost of Assets written off during the year.
3. One jeep received from District planning cell, Narnaul, is yet to be registered in the name of IIPA.

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

Schedule 'E': Current Assets, Loans and Advances
as at 31st March, 1986

As at 31st March, 1985		Rs.	Rs.
Rs.			
1,99,471	Interest accrued on fixed deposits		4,28,180.71
220	Amount receivable from IXth & Xth APPPA Participants for M.Phil. registration		390.00
1,11,417	Sundry Debtors		48,333.49
22,044	Course Fee & other charges receivable		48,939.00
6,000	Grants receivable from ICSSR		6,000.00
8,37,841	Rent receivable from Staff Quarters, Hostel & Auditorium		10,40,507.64
Cash & Bank Balances			
	Cash in Hand	7,837.30	
	Petty cash	322.74	
	Postage Imprest <u>188.80</u>	8,348.84	
Balances with			
Nationalised Banks:			
(a) State Bank of India, New Delhi:			
	in Current Account	44,983.21	
11,76,993	Carried Forward	53,332.05	15,72,350.84

As at 31st
March, 1985
Rs.

Rs.

Rs.

11,76,993 Brought Forward 53,332.05 15,72,350.84

(b) United Commercial Bank

In Savings Bank
Account 3,669.91

In Current
Account 18,06,107.13 18,09,777.04

(c) First National
City Bank, New York

In Saving Account 1,34,661.62

12,51,011 In current Account 3,715.43 1 38,377.05 20,01,486.14

Loans & Advances

To employees
For purchases of
conveyance 61,938.00

11,79,280 For House Bldg. 12,36,469.00 12,98,407.00

Advances

Festival Advance 30,760.00
For Expenses 20,063.79
For T.A. 8,918.00

21,176 For Legal Expenses 3,680.00 63,421.79

36,28,460

Carried Forward

49,35,665.77

As at 31st March, 1985			Rs.	Rs.
36,28,460	Brought Forward			49,35,665.77
820	Prepaid expenses			
	Deposits			
	For electricity	66,260.00		
	For Telephone (OYT)	8,000.00		
78,520	Others	3,510.00		77,770.00
37,07,800	TOTAL			50,13,435.77

Notes:

1. As suggested by Director of Audit, Central Revenue, New Delhi, cost of stock of stationery, paper & maintenance items as at 31st March, 1986, has not been shown in the above schedule since the same has been charged as an expenditure of the year.
2. The value of stock of Institute's publications amounting to Rs.26,33,132.00 as at 31.3.86 has also not been shown in the above schedule. However, quantitative records are being maintained.

THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

Schedule 'F': Investment of Funds as at 31st March, 1986

As at 31st March, 1985 Rs.	Investment of Funds	Rs.	Rs.
	Gratuity Reserve Fund		
	Special Term Deposit with UCO Banks	6,48,200.00	
	Fixed Deposits with UCO Bank	4,04,800.00	
11,91,022	State Bank of India	<u>3,23,021.64</u>	13,76,021.64
	Research Revolving Fund		
	Special Term Deposit with UCO Bank	2,20,000.00	
	Fixed Deposits with UCO Bank	1,90,000.00	
3,84,000	State Bank of India	<u>1,14,000.00</u>	5,24,000.00
	Research Endowment Fund		
	Special Term Deposit with UCO Bank	10,94,000.00	
19,24,000	Fixed Deposits with UCO Bank	<u>8,80,000.00</u>	19,74,000.00
	Annual School Prize Fund		
14,500	Fixed Deposit with UCO Bank		16,000.00
	Staff Benevolent Fund		
11,700	Fixed Deposit with UCO Bank		15,700.00
	Life Membership Fund		
8,76,570	Fixed Deposit with United Commercial Bank		9,81,570.00
	Employees Group Insurance Scheme		
31,000	Special Term Deposit with UCO Bank		43,000.00
<u>44,32,792</u>	TOTAL		<u>49,30,291.64</u>

THE INDIAN INSTITUTE OF PUBLIC

Income and Expenditure Account

Figures for
previous year

EXPENDITURE

12,76,159	Pay & Allowances-Faculty & Supporting Staff including contribution to CPF		13,96,486.28
3,79,403	Pay & Allowances-Office of Academic Activities including contribution to CP Fund		4,25,331.27
19,503	T.A. to Faculty Members		16,240.20
4,500	Essay Prize Expenses		2,500.00
27,402	Research Seminars, Conferences and Group discussions		97,798.92
2,500	Case Studies		2,303.80
	Library		
	Pay & Allowances including contribution to C.P. Fund	4,98,065.97	
	Newsletters & Periodicals	1,19,001.38	
5,77,991	Binding charges	<u>8,350.50</u>	6,25,417.85
	Publications		
	Pay & Allowances including contribution to CPF	2,31,136.32	
	Journals and Periodicals	3,40,098.51	
	Advertisement to Journal written off	50.00	
	Other Publications	1,17,098.51	
8,13,546	Honorarium to Correspondents	<u>9,781.67</u>	6,98,165.01
31,01,004	Carried Over		32,64,243.33

ADMINISTRATION, NEW DELHI

for the year ended 31st March, 1986

(Figures in Rupees)

 Figures for INCOME
 previous year

**Grant-in-aid from Govt. of
India, Ministry of Personnel & Training**

45,11,000	Recurring Grant	57,61,323.25
--	Grant to meet excess expenditure on APPPA/MOP upto 31st March 1983	1,36,676.75
2,46,663	Amount transferred from Building reserve Fund	--
--	Non-recurring grant for Renovation of New Lecture Hall	3,30,000.00
--	Grant for Audio visual Aids	39,000.00

Subscriptions

	Ordinary Members	1,17,207.20	
	Associate Members	650.00	
	Corporate Members	98,850.00	
1,53,524	Library Membership	<u>681.50</u>	2,17,388.70
85,494	Interest on Life Membership fund		96,264.10

Publications

	Subscription and sale of Journal and Periodicals	71,850.27	
	Royalities		
	Sale of Other Publications	1,50,912.70	
3,59,995	Amount Transferred from Research Endowment Fund	<u>50,000.00</u>	2,72,762.97
6,39,350	Receipts/Fees from various Paid courses(MDP)		9,05,386.72

 59,96,026

Carried Over

 77,58,802.49

Figures for
previous year

EXPENDITURE

31,01,004	Brought Forward	32,64,243.33
	Promotion of Branches Activities	
	Share of Membership Subscription to Branches	64,065.00
	Share of Interest on Life Membership Fund	34,683.90
	Contribution to Branches	1,800.00
	Research Subvention to Branches	56,500.00
1,32,048	Regional Services and conferences	28,915.60 1,85,964.50
	Maintenance of Building, Hostel and Garden	
	Pay & Allowances--Maintenance Staff including contribution to C.P. Fund	3,51,680.50
	Pay & Allowances--Hostel Staff including contribution to C.P. Fund	2,43,747.38
	Repairs & Maintenance	3,36,970.84
	Water & Electy. charges(Net)	3,34,032.11
	Rents, Rates and Taxes	1,05,358.05
	Hostel General Charges	55,902.65
11,11,565	Renovation of new Lecture Hall	12,307.69 14,39,999.22
	Administrative Services	
	Pay & Allowances--Administration including contribution to C.P. Fund	6,10,147.45
	Pay & Allowances--Accounts including contribution to C.P. Fund	2,31,658.59
8,10,136	Travelling Allowance--Staff	76,785.65 9,18,591.69
1,50,000	Contribution to Gratuity Reserve Fund	1,50,000.00
	Office Expenses	
	Printing & Stationery (Net)	1,49,122.77
	Running Charges of Photo Copying Machine	10,046.00
	Postage & Telegrams	1,23,004.05
4,58,867	Telephone Charges	1,62,683.35 4,44,856.17
57,63,620	Carried Over	64,03,654.91

(Figures in Rupees)

Figures for
previous year

INCOME

59,96,026	Brought Forward	77,58,802.49
1,54,165	Receipts/Fees from Consulting Assignments(net)	1,03,757.42
12,122	Amount Transferred from Research Revolving fund	9,648.63
	Rents	
	Hostel	7,30,117.46
	Rent for Bedding/Furniture etc.	20.90
	Residential Quarters	50,556.73
	Auditorium	25,395.15
15,24,134	Others	<u>4,847.90</u>
	Miscellaneous Income	8,10,938.14
	Affiliation Fee	500.00
	C.H.S. Recoveries	5,215.75
	Interest on Savings Account/STD	4,821.92
	Licence fee from Hostel/Mess and Canteen contractor	7,010.00
	Interest on House building Advance	5,273.80
	Interest on Conveyance Advance	64.46
	Licence fee for Gas Installation in Hostel/Mess/Canteen	300.00
	Maintenance Charges for Conference Hall etc.	2,475.00
	Service Charges	86,640.01
	Gain in Exchange	4,470.26
	Miscellaneous receipts	<u>50,426.90</u>
76,86,447	Carried Over	1,67,198.10
		86,83,146.68

Figures for
previous year

EXPENDITURE

57,63,620	Brought Forward	64,03,654.91
	Services & Supplies	
	Legal expenses	29,780.00
	Liveries	37,780.62
	Conveyance charges	23,895.82
	Motor Car expenses	36,978.53
	Dak Delivery Van Expenses	6,187.15
	Jeep Expenses	15,356.08
	Amenities to Staff	3,800.00
	Contingencies & Miscellaneous (including Honorarium to Auditors Rs.4500)	51,765.81
1,33,888		2,05,544.01
89,200	Meetings - T.A.	1,41,701.35
1,07,375	Overtime Allowance	68,858.10
13,346	Pay & Allowances-Leave Reserve	15,330.40
18,484	Pay & Allow-Research & consultancy Unit	23,783.96
	Centre for Rural Development Administration	
	Pay and Allowances including contribution to C.P. Fund	5,07,106.52
	Printing & Stationery	2,730.19
	Contingencies & Misc.	465.20
	T.A. Expenses	5,956.00
4,88,386	Library subscription to News- letters & Periodicals	6,783.25
3,82,081	Expenditure incurred on MDP Courses	5,23,041.16
		3,27,142.70
5,79,227	Transferred to Assests Fund to match cost of assets	5,23,033.88
5,69,364	Excess of Income over expenditure	7,91,647.69
81,44,971	GRAND TOTAL	90,23,738.16

(Figures in Rupees)

 Figures for
previous year

INCOME

76,86,447	Brought Forward	1,67,198.10	86,83,146.68
	Hostel/Lounge/Lawn Charges	1,500.00	
	Photo Copying Charges	12,954.65	
1,47,875	Subsidy from ICSSR for Documentation in Public Administration	<u>6,000.00</u>	1,87,652.75
26,285	Sale of old staff car		
2,84,364	Recovery of Overhead Charges from Research Projects/Programmes		1,52,938.73

 81,44,971

GRAND TOTAL

 90,23,738.16

 P.R. DUBHASHI
Director & Member-Secretary

 G.C.L. JONEJA
Hony. Secretary

THE INDIAN INSTITUTE OF PUBLIC

Receipts and Payment Account

 RECEIPTS

Opening Balances

Cash in Hand (including Petty Cash)	6,758.62	
State Bank of India, New Delhi in Current Account	2,07,986.83	
United Commercial Bank, New Delhi in Current and Savings Accounts	8,92,515.12	
First National City Bank, New York:		
In Savings Account	1,28,772.07	
In Current Account	<u>8,305.68</u>	<u>1,37,077.75</u>
		12,44,338.32

Part 'A'

(i) Recurring grant from the Government of India, and Internal Receipts (Schedule I)	91,55,550.87
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Part 'B'

Funds, Deposits and Advances (Schedule II)	10,52,346.75
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Part 'C'

Grant for Research Projects, etc. (Schedule III)	43,75,283.11
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GRAND TOTAL	<u>1,58,27,519.05</u>
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ADMINISTRATION, NEW DELHI

for the year ended 31st March, 1986

(Figures in Rupees)

PAYMENTS

Part 'A

Expenditure against recurring
grant from Government of India and
Internal Receipts (Schedule I)

85,91,239.93

Part 'B'

Payment out of Funds, Deposits and
Advances (Schedule II)

10,83,412.93

Part 'C

Expenditure against grants for
Projects etc. (Schedule III)

41,51,568.85

Closing Balances

Cash in Hand (including Petty Cash
Imprest)

8,160.04

State Bank of India, New Delhi in
Current Account

44,983.21

United Commercial Bank, New Delhi in
Current Account and Savings Account

18,09,777.04

First National City Bank, New York:

In Savings Account 1,34,661.62

In Current Account 3,715.43

1,38,377.05

20,01,297.34

GRAND TOTAL

1,58,27,519.05

P.R. DUBHASHI
Director & Member-Secretary

G.C.L. JONEJA
Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC

SCHEDULE I OF RECEIPTS

Part 'A' - (i) Grant-in-aid from Government of India

 RECEIPTS

Recurring Grant

Grant-in-aid from Govt. of India, Ministry of Personnel & Training	57,61,323.25
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Non-Recurring Grant from Govt. of India, Ministry of Personnel & Training

For Renovation of New Lecture Hall etc.	3,30,000.00
Grant to meet excess expenditure on APPA and courses under MOP upto 31st March 83	1,36,676.75
Grant for Audio Visual Aids	39,000.00

SUBSCRIPTIONS

Ordinary Members	1,17,207.20	
Associate Members	650.00	
Corporate Members	98,850.00	
Library	681.50	
Interest on Life Membership Fund	<u>91,459.10</u>	3,08,847.80

INCOME FROM PUBLICATIONS

Subscription and Sale of Journal and other Publications	2,88,237.73	
Amount transferred from Research Endowment Fund	<u>50,000.00</u>	3,38,237.73

RENT FROM

Residential Quarters	50,134.56	
Auditorium	25,395.15	
Hostel	6,26,818.29	
Others	3,583.00	
Bedding etc.	<u>34.00</u>	7,05,965.00

Other Items of Receipts

Miscellaneous Receipts	1,73,041.84	
Receipts on account of Overhead Charges	1,78,761.00	
Conveyance Advance (Refund)	12,730.00	
Festival Advance (Refund)	31,840.00	
House Building Advance (Refund)	<u>1,67,362.00</u>	5,63,734.84

 Carried Over

 81,83,785.37

ADMINISTRATION, NEW DELHI**AND PAYMENT ACCOUNT****and Internal Receipts**

(Figures in Rupees)

Payments

PART 'A'**Pay & Allowances**

- Faculty	9,09,056.56	
Employer's Contribution to C.P. Fund	60,324.00	
- Supporting Staff	3,92,773.65	
Employer's Contribution to C.P. Fund	25,635.00	
- Office of Academic Activities	3,94,255.01	
Employer's Contribution to C.P. Fund	27,065.00	
- Library	4,62,594.10	
Employer's Contribution to C.P. Fund	30,230.00	
- Journal & Publications	2,13,526.51	
Employer's Contribution to C.P. Fund	13,824.00	
- Hostel	2,25,038.71	
Employer's Contribution to C.P. Fund	13,957.00	
- Maintenance	3,24,147.41	
Employer's Contribution to C.P. Fund	20,868.00	
- Administration	5,71,417.84	
Employer's Contribution to C.P. Fund	33,173.00	
- Accounts	2,14,856.49	
Employer's Contribution to C.P. Fund	14,420.00	
- Leave Reserve	14,257.85	
Employer's Contribution to C.P. Fund	937.00	
O.T.A.-I.I.P.A.	64,540.10	
Gratuity	1,50,000.00	
Research and Consulting Unit	22,224.64	
Employer's subscription to CP Fund	1,347.00	42,00,468.87
Audio Visual Aids		34,279.50
Renovation of New Lecture Hall etc.		2,21,127.37

CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION

Pay and Allowances	4,71,158.02	
Employees Contribution to CP Fund	33,865.00	
Travelling Allowances	5,956.00	
Stationery	2,730.19	
Library Books	20,447.55	
Lib. Subs. To Newsletter & Periodicals	6,783.25	
Contingencies & Miscellaneous	490.50	
Overtime Allowance	110.40	5,41,540.91

Carried Over

49,97,416.65

 RECEIPTS

Brought Forward		81,83,785.37
Fee from various paid courses (Net)		1,24,737.72
Fee from consulting Assignment (Net)		77,935.15
Amount Transferred from Research Revolving Fund		9,648.63
Fee from MDP Courses		
Grant-in-aid from Govt. of India, Department of Personnel and Training for		
Three Programmes on Policy Analysis	1,20,000.00	
7th Course on Management Accounting	21,000.00	
3rd Course on Integrated Approach to Budgeting	15,000.00	
2nd Course on Management Audit for Local Self Govt.	15,000.00	
6th Course on Training of Trainers	2,000.00	
7th Course on Training of Trainers	12,000.00	
Course on Performance Budgeting for Senior Engineers of Irrigation Deptt. of Govt. of U.P.	23,000.00	
Course on Management Training for ITS Probationers & P&T Civil wing Probationers	2,34,000.00	
5th W/shop on Project Appraisal	18,000.00	
Spl. Training Programme for ITS Probationers	18,000.00	
1st & 2nd course on Policy Planning & Analysis	40,000.00	
3rd & 4th course on Policy Planning & Analysis	40,000.00	
Carried Over	5,58,000.00	83,96,106.87

(Figures in Rupees)

 PAYMENTS

Brought Forward	49,97,416.65
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TRAVELLING ALLOWANCES

T.A.-Faculty	6,240.20	
T.A.-Institute	77,593.65	
T.A.-Meetings	<u>1,42,045.35</u>	2,35,879.20

CAMPUS MAINTENANCE

Repairs & Maintenance	3,37,125.64	
Hostel General Charges	55,975.30	
Hostel Improvement/Equipment	9,859.09	
Additions and Alterations to		
H II Type Quarters	62,920.95	
Rents, Rates and Taxes	1,05,358.05	
Water and Electricity		
Charges	<u>4,19,492.00</u>	9,90,731.02

CONTINGENCIES AND MISCELLANEOUS EXPENSES

Printing and Stationery	1,44,540.85	
Maintenance and running		
charges of Photo Copying		
Machine	8,263.80	
Telephone Charges	1,51,427.65	
Postage & Telegrams	1,22,885.41	
Miscellaneous	<u>72,405.90</u>	4,99,523.61

SERVICES & SUPPLIES

Liveries	37,780.62	
Conveyance Charges	23,871.32	
Motor Car Charges	36,701.24	
Dak Delivery Van	6,386.38	
Jeep Expenses	15,528.69	
Amenities to Staff	<u>2,600.00</u>	1,22,868.25

 Carried Over

 68,46,418.73

 RECEIPTS

Brought forward	5,58,000.00	83,96,106.87
5th & 6th course on Policy Planning & Analysis	40,000.00	
For Tea/Coffee/Lunch in 1 week refresher course on Policy Planning and Analysis	14,500.00	
Course on Project Management through PERT/CPM FOR HPC Ltd., Bombay	32,000.00	
Spl. Course on Project Management through PERT/CPM for Govt. of Bihar	33,000.00	
1st Course on Management Training for Motivation	2,000.00	
2nd Course on Management Training for Motivation	14,000.00	
9th Course on New Dimensions in the Management of Human Resources	2,000.00	
3rd All India Seminar on Project Management at Goa	6,000.00	
11th Course on Financial Management Techniques	30,000.00	
10th Course on Computers in Management	3,600.00	
3rd Course on Planning for Rural Development	1,944.00	
4th Course on Planning for Rural Development	22,400.00	7,59,444.00

 Carried Over

 91,55,550.87

(Figures in Rupees)

 PAYMENTS

Brought Forward		68,46,418.73
Furniture, Fixtures & Equipments		
including class rooms		69,782.15
Honorarium to Auditors		4,500.00
PROMOTION OF BRANCHES		
ACTIVITIES		1,88,517.50
LIBRARY		
Books	1,02,626.98	
Subscription to Newsletter		
& Periodicals	1,19,001.38	
Binding Charges	8,559.00	
Library Equipment	9,946.94	2,40,134.30

Publications of:-		
Journal	3,21,917.79	
Newsletter	18,170.95	
Documentation in Public Administration	9.77	
Other Publications	1,14,698.51	
Honorarium to Correspondents	9,781.97	
Framing of India's Constitution--		
Binding Charges	2,400.00	4,66,978.69

Research, Seminars & Conferences		
Research Seminars, Conferences		
and Group Discussions	39,897.35	
Research Projects/Seminars		
Study on Agricultural Policy		
including policy regarding agriculture		
in Indian Planning		
Frustration in Civil Servants	10,828.94	
Study on Judicial Policy Formulation		
in India	1,553.20	
Organisational Requirement of Village		
and Small Industries under IRDP		
(A case study of Alwar)	11,862.87	
Case Studies	2,303.80	

Carried Over	66,416.16	78,16,331.37

RECEIPTS

Brought Forward

91,55,550.87

Carried Over

91,55,550.87

(Figures in Rupees)

 PAYMENTS

Brought forward	66,446.16	78,16,331.37
Seminar on Administrative Reforms	1,989.28	
Study of Distt. Rural Development Agency, Ghaziabad	2,811.65	
Decentralisation & Development	3,164.40	
Paths of Advancement of Top Position in Civil Servants in India	1,991.60	
Lok Ayukta Institutions in India	13,245.54	
National Seminar in Collective Violence	11,138.79	1,00,787.42
Essay Prize Competition		2,500.00
Advances to Employees		
House Building Advance	2,70,289.00	
Festival Advance	51,400.00	
Conveyance Advance	28,930.00	3,50,619.00
Expenditure on MDP Courses		
2nd Course on Management Training for Motivation	3,136.22	
4th Course on Plg. for Rural Development	7,696.71	
Spl. Course on PERT/CPM at Patna	18,316.46	
Course on Performance Budgeting for Senior Engineers of Irrigation Deptt. of Govt. of U.P.	6,718.92	
Course on Management Training for ITS Probationers & P&T Civil Wing Probationers	80,027.42	
9th Course on Materials Planning	520.07	
Spl. Course on P.F.I. for MPEB Jabalpur	23,388.31	
2nd Course on Management Audit for Local Self Govt.	10,791.92	
2nd Course on Marketing Management in Agricultural Sector	569.26	
1st Course on Marketing Management in Agricultural Sector	1,593.75	
2nd Course on Maintenance Management	1,184.93	
3rd Course on Quantitative Methods for Management	561.71	
Carried Over	1,54,505.68	82,70,237.79

RECEIPTS

Brought Forward

91,55,550.87

Carried Over

91,55,550.87

(Figures in Rupees)

 PAYMENTS

Brought Forward	1,54,505.68	82,70,237.79
3rd Course on Integrated Approach to Budgeting	5,379.02	
4th Course on Economic Analysis for Public Sector Management	518.20	
3rd Course on Ethics and Administration	551.55	
5th W/shop on Proj. Appraisal (Social Cost Benefit Analysis)	5,025.38	
6th W/shop on Project Appraisal (Social Cost Benefit Analysis)	462.35	
Fourth Course on Inventory Mgt. Control (·)	695.51	
Second Course on Performance Budgeting	39.00	
4th Spl. course on Proj. Mgt. through PERT/CPM for HPC Ltd., Bombay	25,307.27	
1st course on Zero Base Budgeting	505.76	
8th W/shop on MIS	640.35	
Spl. Training Prog for I.F.S. Probationers	1,731.08	
7th Course on Mgt. Accounting	7,115.20	
6th Advanced Course on Project Management	1,167.36	
7th Course on Training of Trainers	3,452.06	
10th Course on New Dimensions in the Mgt. of Human Resources	629.87	
11th Course on Financial Mgt. Technique	6,774.23	
18th Course on Dev. Admn.	692.42	
3rd All India Seminar on Project Management under Indian Conditions		
Problems & Prospects at Goa	1,762.20	
11th Course on Fin. for Non. Fin. Executives	1,825.05	
10th Course on Computers in Mgt.	9.50	
1st Course on Policy Analysis for officers of Secretary level	24,933.80	
2nd Course on Policy Analysis for officers of Secretary level	12,404.71	
3rd Course on Policy Analysis for officers of Secretary level	11,319.33	

 Carried Over

 2,66,055.86

 82,70,237.79

 RECEIPTS

Brought Forward

91,55,550.87

Certified that against the total grant-in-aid of Rs.62.67 lakhs (Rs.58.98 lakhs for recurring expenditure and Rs.3.69 lakhs for non-recurring expenditure) received from the Government of India, Ministry of Personnel, Administrative Reforms and Pensions, Department of Personnel and Training, New Delhi, during the year 1985-86 a total sum of Rs.60,75,222.92 paise (including the excess expenditure of Rs.6,27,940.73 paise as at 31.3.1985) has been utilised on recurring expenditure and Rs.2,55,406.87 paise on non-recurring expenditure during 1985-86 thus leaving an over-spent balance of Rs.1,77,222.92 paise against recurring grant and an unspent balance of Rs.1,13,593.13 paise against non-recurring grant, as on 31.3.1986, to be adjusted/utilised during 1986-87

Excess Expenditure as at 31.3.1986

 91,55,550.87
 63,629.79

Total Part A

 92,19,180.66

(Figures in Rupees)

 PAYMENTS

Brought Forward	2,66,055.86	82,70,237.79
1st Course on Policy Plg. & Analysis	2,196.37	
2nd Course on Policy Plg. & Analysis	11,153.74	
3rd Course on Policy Plg. & Analysis	12,956.27	
4th Course on Policy Plg. & Analysis	7,999.74	
5th Course on Policy Plg. & Analysis	12,448.15	
6th Course on Policy Plg. & Analysis	6,237.60	
7th Course on Policy Plg. & Analysis	1,954.41	3,21,002.14

Excess Expenditure as at 31/3/85

 85,91,239.93
 6,27,940.73

Total Part 'A'

 92,19,180.66

P.R. DUBHASHI
Director & Member-Secretary

G.C.L. JONEJA
Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC

SCHEDULE II OF RECEIPTS

Part 'B' - Funds,

 RECEIPTS

Subscription to Life Membership Fund	1,53,684.00
Staff Benevolent Fund	2,872.00
IIPA Employees Group Insurance Schemes	14,875.00
Library Deposit	5,650.00
Gratuity Reserve Fund	1,74,957.09
Research Revolving Fund	13,278.08
Unpaid Salaries	3,321.17
Research Endowment Fund	63,956.10
Corporate Studies Group	
Micro Processor Charges	48,004.13
F.F.-IV-Interest	1,299.30
Corporate Members Capital Fund	28,800.00
CSG Plain Paper Copier-Receipts	44,748.50
Advance to Shri A.P. Banabas	200.00
Advance to Shri K.S. Kaushik	500.00
Advance to Mrs. Swaran Lata Mahajan	500.00
Annual School Prize Fund	1,022.62
Stale Cheque A/c	5,240.28
Suspense A/c	5,650.00
Imprest Postage	6,483.75
Amount Received from 11th APPPA Participant for M.Phil	150.00
Fixed Deposit with UCO Bank, N.Delhi	4,63,500.00
Interest on Deposit from IAMR for construc- tion of Additional Floor	13,654.73

 TOTAL Part 'B'

 10,52,346.75

ADMINISTRATION, NEW DELHI

AND PAYMENT ACCOUNT

Deposits and Advances

(Figures in Rupees)

 PAYMENTS

TA Advances	6,679.80
Advance to Shri H.O. Goel	3,150.00
Advance to Shri A.C. Ittyerah	50.00
Maintenance & Running Charges for C.S.G. Plain Paper Copier	46,090.83
Special Term Deposit with Uco. Bank	9,61,000.00
Sale of CSG Publications	3,181.45
Mess Charges	19,485.00
Amount received from 9th APPPA Participants for M.Phil	20.00
Amount received from 10th APPPA Participants for M.Phil	150.00
Advance to Shri Shekhar Singh	500.00
Advance to Shri S.C. Joshi	284.00
Advance to Shri M.G.S. Yadav	1,000.00
Advance to Shri Mrs. S. Saroja	1,404.00
Advance to Shri J.K. Suri	6,013.00
Advance to Shri M.R. Murthy	4,305.04
Advance to Shri K.K. Joshi	500.00
Amount Payable to Dr. R.K. Tiwari	2,500.00
Hotel Deposit	300.00
Amount Payable to Supporting Staff	13,466.47
Construction of 2nd Floor on Main Building	8,000.00
Security Deposit from contractors	159.00
Amount Payable to Faculty	5,174.34

TOTAL Part 'B'

 10,83,412.93

 P.R. DUBHASHI
 Director & Member-Secretary

 G.C.L. JONEJA
 Hony. Treasurer

THE INDIAN INSTITUTE OF PUBLIC

SCHEDULE III OF RECEIPTS

Part 'C' - Receipts for Projects, Courses

 RECEIPTS

Grant for Sponsored Programmes etc.

Ministry of Work & Housing for C.U.S.	7,50,000.00
Ministry of Work & Housing for Books (-)	10,000.00
Sale of CUS Publications	35,903.12
Subscription to Nagarlok	9,546.39

Fee-CUS Paid Courses and Sponsored Programmes of M/W & H

6th Course on Urban Project Appraisal	17,000.00	
11th Course on Valuation & Assessment of Property Taxes	3,000.00	
12th -- do --	16,500.00	
1st Course on Management of Urban Dev.	13,000.00	
Grant for 6th course on Management of IDSMT	11,500.00	
2nd Course on Financing of IDSMT	10,300.00	
3rd Course on Municipal Budgeting & Financial Control	19,800.00	
National Workshop on Housing Finance	28,000.00	9,04,549.51

Grants from Ministry of Personnel & Trg for:

XIth Advanced Professional Programme in Public Admn (APPPA)	4,43,000.00	
Production of Training Material	6,000.00	
6th Course on Integrated Finance Division, Government of India	18,000.00	
6th E.D.P for Group 'A' Officers	55,000.00	
10th MDP for Empanelled Dy. Secys.	24,301.25	
Grant for MOP Courses (1984-85)	4387.16	
Courses under Management Orientation Programme	2,36,000.00	
1st Course on Mgt. in Government	15,000.00	
Course on strengthening Admn capabilities	34,000.00	8,35,688.41

Carried Over

17,40,237.92

ADMINISTRATION, NEW DELHI

AND PAYMENT ACCOUNT

and Consulting Assignments, etc.

(Figures in Rupees)

 PAYMENTS

Sponsored Training Programmes etc.

Centre for Urban Studies	8,30,595.17	
Publication of Nagarlok	16,724.75	
9th Course on Urban Plan. Admn.	585.99	
12th Course on Valuation and Assessment of Property Taxes	5,700.64	
6th Course on Urban Project Appraisal	5,363.53	
5th Course on IDSMT	4,249.63	
6th Course on IDSMT	7,964.96	
2nd Course on Financing of IDSMT	3,907.48	
Seminar on Financing Urban Dev. in India	1,156.01	
3rd Course on Municipal Budgeting & Financial Control	2,722.45	
1st Course on Financing of IDSMT	4,075.69	
National W/shop on Housing Finance	14,564.39	
Publication of Proceedings of Seminar or Financing Urban Dev. in India	15,000.00	
1st Course on Management of Urban Devp.	6,974.87	9,19,585.56

**Programmes Sponsored by Ministry of
Personnel & Training**

Advanced Professional Programme in Public Administration (APPPA)	4,45,993.73	
6th Course on Integrated Finance Div.	18,000.00	
7th Course on Integrated Finance Div.	232.20	
Expenditure on Management Orientation Prog. (MOP)	2,45,614.96	
6th EDP for Group A Officers	43,795.45	
10th MDP for Empanelled Dy. Secretaries	24,301.25	
Production of Training Materials	42,044.65	
Study Tour Abroad by 7th APPPA Participants	427.50	
Study Tour Abroad by 11th APPPA Participants	7,10,545.40	
Study Tour Abroad by 10th APPPA participants	1,87,499.60	
1st Course on Mgt. in Govt.	14,304.42	17,32,459.16

Carried over

 26,52,044.72

 RECEIPTS

Brought Forward		17,40,237.92
Grant for Study Tour Abroad by 6th APPPA Participants	1,998.91	
Grant for Study Tour Abroad by 8th APPPA Participants	15,194.91	
Grant for Study Tour Abroad by 9th APPPA Participants	1,621.40	
Grant for Study Tour Abroad by 10th APPPA Participants	36,726.92	
Grant for Study Tour Abroad by 11th APPPA Participants	6,58,000.00	7,13,542.14
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Other Programmes		
Grant from Ministry of Rural Development for 4th Course on Dev. Through Participation	20,070.00	
Fee for Top level Course on Proj. Mgt in Indian Conditions - CEA	18,000.00	
Grant of US AID for MDP for Health Administration of the level of Secys.	1,46,250.00	
Grant from APDC for Planning Group Meeting & Conference reforms in Civil Services	90,000.00	
Fee from DESU for Course on Proj. Mgt. through Network Tech., PERT/CPM	26,000.00	
Grant from FAO for National W/shop on Agriculture Administration	2,07,375.00	
Documentation for Programme on Behr. scale for office Secretary	4,000.00	
Documentation for Officers promoted from IAAS	7,000.00	
Grant from Wild Life Institute for Directory of National Parks and Sanctuaries	3,77,500.00	
Grant from CSWB for Orientation Prog. for Field Officers of CSWB	14,307.00	
Fee for General Management Course for Indian Tele-Communication Service's Probationers	1,17,000.00	
Fee for MDP for Asstt. Provident Fund Commissioners	81,000.00	11,08,502.00
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Carried Over		35,62,282.06
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(Figures in Rupees)

 PAYMENTS

Brought Forward

26,52,044.72

Other Programmes

4th Course on Dev. Through Participation	16,488.18	
2nd Course on Mgt. for Rural Dev.	1,812.81	
W/Shop on People's Participation in Environment & Management	93.17	
All India Survey of National Parks and Sanctuaries	18,607.93	
1st Spl. Integrated Practical Course on Prog. Mgt. through Network Technique (Pert/CPM)-DESU	25,889.55	
Top Level Prog. On Effectiveness of Project Mgt. under Indian Condition for CEA	17,483.13	
Orientation Programme for Field Officers of C.S.W.B.	85,143.72	
MDP for Health Administration	1,44,029.32	
Planning Group Meeting & Conference on Reforms in Civil Services (APDC)	76,710.71	
Documentation for Prog on Behr. Scale for office Secy.	4,000.00	
-- do -- for Orientation of officers promoted from IAAS	7,000.00	
MDP for Asstt. Provident Fund Commr.	2,859.46	
National W/shop on Agl. Administration	23,739.65	
3rd General Mng. Course on ITS Probationers	6,603.43	4,30,461.06

Research Projects/Studies

ICSSR F/Ships, Res. Projects/Studies	
Shri N.Dey	9,800.00
Regulatory Ad.m of Private Corporate Sector in India	12,286.38

Carried Over

22,086.38

30,82,505.78

 RECEIPTS

Brought forward

35,62,282.06

**Grants for Research Projects/Studies Grants
from ICSSR for F/Ship, Projects**

Study on Research Methodology in		
Social Science	11,000.00	
Shri N. Dey	9,800.00	
Impact of MNC's on India's Position		
in International Division of		
Labour	2,22,102.00	
National Seminar on Collective		
Violence	7,600.00	
Changing Portrait of Congress		
Party leadership	950.00	2,51,452.00

Others

Grant from Planning Commission for Res.	
Project--Growth and Regulation of Foreign	
Private Capital in India Since	
Independence	40,000.00
NABARD for Project on Credit	
Linkages - IRDP	75,000.00
Public Distribution System	40,000.00
Ministry of Social Welfare for Project	
on Rationalisation of System of Grants	
in aid	946.30

Carried Over

1,55,946.30

38,13,734.06

(Figures in Rupees)

 PAYMENTS

Brought Forward	22,086.38	30,82,505.78
Small Farmers Development and Rural Unrest	356.82	
Impact of MNCs on India's Position in the International Development of Labour	3,31,436.19	
Nationalisation in Non-Agrl. Sector of Indian Economy since 1947	93.00	
Pattern of Gilded Crimes in India - An Analysis of Offenders Beyond the reach of Law	1,309.91	
Study on existing Training Programme in Methodology in Social Sciences	5,272.25	
Study of Changing Portrait of Congress Party	950.00	
National Seminar on Collective Violence	8,000.00	3,69,504.55

 Other Research Projects/Studies

Comparative Performance of Public Enterprises & Large Private Sector Companies (SCOPE)	31,504.33	
Bench Mark Studies on D.P.A.P. Areas of W. Bengal, Haryana & J & K	12,648.41	
Growth & Regulation of Foreign Private Capital in India since Independence	46,241.05	
Evaluation of Centrally Sponsored Schemes of Bonded Labour in Medak and Chikmaglour	0.02	
Panchyati Raj, Bureaucracy and Rural Development	793.60	
Study of Planning Process for Rural Dev. at Block & Distt. Level	6,335.44	
IRD-Prog. A Study of Adequacy and Effectiveness of Adm. Process at District & Block Level in Raj	946.32	
Target Group Oriented Public Distribution System	37,970.61	

 Carried Over

 1,36,439.78

 34,52,010.33

 RECEIPTS

Brought Forward	1,55,946.30	38,13,734.06
Ministry of Education for study of Impact of Centrally sponsored girls Hostel Scheme of M/o Home Affairs for S/C & S/Tribes	25,000.00	
M/o Rural Devp. for Project-- Mngt. of IRDP - A Study of Adequacy & Eff. of Admn. Process at District & Block level	15,900.00	
M/o Works & Housing for Pub. of report of 2 Case Studies on IDSMT	15,000.00	
UNICEF for Study of Managing Urban Devp.--Policy Issues in Urban Services for the poor	7,500.00	
Study of Trg. Prog. for NIPCCD	21,000.00	
M/o Laour for evaluation study of Bonded Labour in Medak & Chikmanglur	14,905.05	
BPE for Project-organisational excellence in the Bureau of Public Enterprises	37,500.00	
Case Study on various poverty alievation Project like IRDP	12,000.00	
M/o Rural Devp. for National Rural Employment Programme	12,900.00	3,17,651.35

 Carried Over

 41,31,385.41

(Figures in Rupees)

 PAYMENTS

Brought Forward	1,36,439.78	34,52,010.33
Implementation Process in National Rural Employment Programme	20,028.29	
System of Evaluation of Cattle Insurance	5,792.83	
Social Welfare Advisory Board -- Administrative Set-up	3,578.74	
Analysis of Credit Linkage in IRDP	94,307.34	
Survey of Economic Viability and orgn. requirement of lift Irrigation Tech. for small and Marginal Farmers	56,283.06	
Publication of Report of 2 Case Studies on IDSMT	15,000.00	
Study on Managing Urban Dev. Policy	7,279.85	
Issues on Urban Services for the Poor		
Case studies on various ongoing Poverty alliviation Projects like IRDP	645.50	
Organisational excellence in Bureau of Public enterprises	41,874.56	
Study of Training Programmes for NIPCCD	1,433.21	
Impact of centrally sponsered Girls Hostels scheme under M/O Home Affairs for Sch. Caste/Sch. Tribes	4,214.73	3,86,877.89
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 Carried Over

 38,38,888.22

 RECEIPTS

Brought Forward

41,31,385.41

Consulting Assignments

Designing a Computerised		
Fin. Accounting & Control Systems		
Govt. of Gujarat	19,683.40	
Development of Mgt. Training-USAID	1,16,462.85	
Re-Organisation of Distt. Boundaries		
-- M.P. Districts Boundaries Commission	25,000.00	
Delinking University Degree from		
Govt. Jobs	30,000.00	
Pilot Study of TONS	1,702.00	
Tear smokes Unit - Tekanpur	15,000.00	
Role of All Indian Services in the		
context of Centre State relations	23,000.00	
Pilot Study for Training for Engineer-		
ing of Narmada Planning Agency	5,929.55	
Pilot Study for Training for Administ-		
rative of Personnel for Directorate of		
Settlement, Narmada Planning Agency	7,119.90	2,43,897.70
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 TOTAL PART 'C'

 43,75,283.11

(Figures in Rupees)

 PAYMENTS

Brought Forward		38,38,888.22
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Consulting Assignments

Designing a Computerised Finance Accounting and Control System, Govt. of Gujarat	9,520.00	
U.S.A.I.D. Development Mgt. Training	1,41,770.70	
Status Paper on Adm. Appratus pertaining to Rural Development	1,144.75	
Re-orgn. of District Boundaries		
--M.P. District Boundaries Commission	57,640.52	
Narmada Planning Agency, Bhopal	(-)1,107.00	
Financial Implication for the Central Board of Secondary Education	5,026.84	
Railway Board	231.34	
Study of Prep. of Syllabus for VLWS	3,051.76	
Delinking University Degree from Govt. Jobs	10,390.11	
Identification of Training Needs in Deptt. of Mines	38,236.48	
RITES Assignment	40.60	
Role of All India Services in the Context of Centre State relations	33,516.75	
Installation of Computerised Accounting System for Govt of Manipur	3,166.00	
Assignment for Arch. survey of India	51.80	
Trg of Engineering Personnel-- Narmada Planning Agency	5,929.55	
Trg. of Administrative Personnel-- Narmada Planning Agency	4,070.43	3,12,680.63

 TOTAL PART 'C'

 41,51,568.85

 P.R. DUBHASHI
 Director & Member-Secretary

 G.C.L. JONEJA
 Hony. Treasurer